

# Telehealth, virtual, digital and non-traditional care

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# Shifting consumer preferences is expected to drive increased telehealth utilization

## CONSUMER DEMAND

- Demand for digital healthcare tools is expected to increase, with highest growth in video telemedicine—35% CAGR over next 5 years
- 88% of consumers using telehealth for the first time during COVID-19 would do so again, with 20% of consumers preferring virtual over in-person care
- Nearly 70% of those with chronic conditions think that a virtual solution would help with treatment adherence, including nearly 60% over the age of 45

## POTENTIAL CARE DELIVERED VIRTUALLY



- Telehealth expected to streamline, augment, or replace healthcare tasks across the full continuum of care (e.g., in-patient, retail/out-patient, and home care settings)

Source: BCG Post Pandemic Planning Engagement, 6/8/20-7/22/20  
BCBSA National Council of Physician and Pharmacist Executives Meeting, December 3, 2020

# Virtual care - more than just a video conference



## Telehealth

Human-to-human care between a member and provider via phone, video, or text

Care on Demand  
Primary Care

Care on Demand  
Tele-Urgent

Tele-Behavioral  
Health

Ancillary (PT,  
Pharmacy, etc.)

Expert Medical  
Opinion

E-Specialty  
Consultation



## Digital

Use of digital tools to share information or interact with members

Convenient Care  
24/7/365

Asynchronous  
Care 24/7/365

Devices and  
trackers

Text, Chat

Behavioral  
Change (nudges)



## In-Home

Human-to-human care or coordination from the member's home

Hospitalization  
at Home

Home based  
urgent care

In-home  
assessment

Home Infusions

Remote  
monitored PT

# Strategic framework

## Increase Access to Care

- Provide access to convenient, on demand (24/7) care including out-of-state licensure limitations
- Expand access for underserved areas (rural, urban) and vulnerable members (home bound, high cost)
- Identify targeted virtual care solutions across the care spectrum
- Align benefit options to optimize care, quality, and cost for members and employers



## Improve Population Health

- Efficiently integrate provider, carrier, and vendor data within the health ecosystem
- Push notifications to for care opportunities to close care gaps
- Implement early interventions for targeted populations in a less intensive healthcare setting
- Give providers access to data to enable care coordination, continuity, and quality outcomes



## Avoid low value care

- Telehealth can be too convenient
- Fee for service model unlikely to reduce costs
- Payments should match costs to provide service
- Continuation of fee for service model will hinder value-based payment model adoption
- Incorporate virtual care into Value Based Agreements to drive improved health outcomes



## Flexibility and Confidentiality

- Need to allow plans to have payment flexibility to better match community needs
- Need to reimaging telehealth within a value-based payment model
- Align with HIPPA standards and guardrails against fraud and abuse
- Need to expand consumer access especially for vulnerable populations including funding broadband and telehealth tools.

