



**Moody's Investors Service**

7World Trade Center at  
250 Greenwich Street  
New York, New York 10007

November 28, 2007

Re: NAIC Hearing on Use of Catastrophe Modeling by Rating Agencies

Dear Ms. Simpson:

We appreciate the opportunity to comment on the use of catastrophe modeling by Moody's Investors Service in analyzing property & casualty insurers and reinsurers. Moody's provides insurance financial strength ratings to property and casualty insurers and reinsurers and those ratings express our opinions of the ability of insurance companies to repay punctually senior policyholder claims and obligations. These ratings reflect our opinion of long-term relative risk and are forward-looking in nature because they apply to liabilities that may pay out over long periods of time. Moody's analytical approach includes significant qualitative analysis in addition to quantitative analysis, and incorporates the opinions and judgments of experienced analysts.

**Global Rating Methodologies**

As outlined in our recently released *Global Rating Methodology for Property & Casualty Insurers* (September 2006) and *Moody's Global Rating Methodology for Reinsurers* (September 2007), Moody's reviews seven key rating factors underlying (re)insurers' business and financial profile, discusses why each factor is important to our ratings, what the relevant financial metrics are in analyzing these factors and how we interpret those metrics. Moody's has long considered catastrophe risk to be the most significant and volatile risk to capital over the short term. Our analysis assesses a company's risk appetite and its ability to monitor and manage its risk exposures and also considers its reliance on reinsurance as a risk management tool. We evaluate catastrophe risk, both gross and net, relative to earnings and capitalization. We incorporate the views of the company's third-party vendor models, internal surveys, relative market share analysis, and stress case scenarios. Please refer to Exhibit 1 and Exhibit 2 for additional information on the Global Rating Methodologies.

**Current Trends in Insurance Catastrophe Risk Management**

A special comment titled *Current Trends in Insurance Catastrophe Risk Management* (January 2007) outlines our views on catastrophe risk management. The Appendix of that publication provides additional insight into how Moody's evaluates property catastrophe risk. Please refer to Exhibit 3 for the special comment.

The catastrophe risk profile of individual P&C companies can vary widely, depending on differences in risk-appetite, line of business focus, financial flexibility and capital adequacy, modeling sophistication/rigor, reliance on reinsurance (or other risk transfer mechanisms) and regulation. The principal components of Moody's analytical framework for assessing catastrophe risk for North American P&C companies include (1) Moody's Annual Catastrophe Risk Survey, (2) Moody's Risk

Adjusted Capital Model (MRAC) for primary companies and (3) Moody's Probability of Default and Expected Loss Modeling for reinsurers and structured vehicles.

Moody's Annual Catastrophe Risk Survey

Moody's annual catastrophe risk survey includes qualitative and quantitative components. The qualitative portion of the survey asks issuers to respond to a series of questions relating to (1) risk aggregation management, (2) model usage, (3) input data, (4) terrorism exposure, and (5) catastrophe reinsurance protection. Moody's is particularly interested in how catastrophe risk management fits into a firm's overall enterprise risk management, including risk committees (top down/bottom up) approaches.

The quantitative portion of our survey asks rated issuers to provide aggregate loss Exceedance Probability (EP) profiles (ground, up, gross and net of reinsurance) at various return periods by requested peril. Moody's also requests that companies provide their entire aggregate EP distribution over all modeled perils. This facilitates a number of analyses that consider the entire tail of the EP curve, instead of simply focusing on losses at specific return periods. However, Moody's is mindful that an aggregate-all-perils (AAP) EP curve may not completely capture a firm's catastrophe exposure (given certain perils and other factors are difficult or not conducive to modeling).

Moody's Risk Adjusted Capital Model

Moody's P&C Risk Adjusted Capital model (MRAC) is a tool used to quantify the multiple sources of risk – including catastrophe risk – within U.S. primary P&C insurance groups, and to gauge the adequacy of the group's resources for covering those risks. The basic data input source is the NAIC Annual Statutory Statement.

The model employs Monte Carlo simulation to develop an estimated probability distribution for the aggregate performance of the group (gains or losses) over a one-year time horizon, allowing for comparison to the group's adjusted book capital at different probability thresholds. For a given company, the model calculates exceedance curves for each of the seven catastrophes, by analyzing gross written premiums by line and by state, using a market share approach. Exceedance curves for the various U.S. hurricane zones have been adjusted to contemplate increased frequency and severity assumptions post-Katrina including greater loadings for demand surge and storm surge similar to the adjustments made to the leading vendor models. In addition, the three zonal earthquake models contemplate increased loadings for fire-following earthquake. Updating the model for revised curves did not result in any rating changes. The particulars of the MRAC model including a summary of industry exceedance curve profiles by peril-zone are detailed in the *MRAC Rating Methodology* (August 2006). Please refer to Exhibit 4 for additional information.

Probability of Default and Expected Loss Modeling for Monoline Reinsurers and Structured Vehicles

Moody's uses annual aggregate all perils curves provided by respondents to our Catastrophe Risk Survey to stochastically model the impact of catastrophe risk on a company's earnings, and thereby compute estimates of the probability of default and expected loss to policyholders and/or bondholders over a one-year period. These results (incorporating stress testing based on individual analysts judgment) are then compared to Moody's idealized cumulative default rates and expected credit losses to generate implied insurance financial strength ratings and debt ratings. This type of model is focused on assessing the contribution of catastrophe risk to the income statement volatility, so this approach is most useful for portfolios with a preponderant exposure to catastrophes, such as monoline catastrophe reinsurers, and structured vehicles including catastrophe bonds and reinsurance sidecars.

Reinsurance Sidecars: Moody's Five Principles

The evaluation of catastrophe risk is the primary rating driver in the analysis of reinsurance sidecars. In a special comment titled *Reinsurance Sidecars: Moody's Five Principles* (March 2007), we discuss our approach to analyzing sidecars which utilizes output from a catastrophe model as a starting point. The original model provides estimated insured losses based on (1) estimated damages (vulnerability function) from (2) estimated hazards (Mother Nature) on (3) estimated exposures (company data). This layering of 'risk on risk' suggests that model outputs are highly uncertain. Given risk on risk, our

approach as outlined in the special comment focuses on – Composition, Calibration, Conservatism, and Comparison. We typically ask a series of questions to the issuer to evaluate their risk management and cat modeling practices, and subsequently make adjustments to the aggregate curves based on our judgment. Please refer to Exhibit 5 for additional information.

Thank you for considering our comments. We would be pleased to discuss any questions you may have at your convenience.

Sincerely,

A handwritten signature in black ink that reads "Ted Collins". The signature is written in a cursive, flowing style.

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## Moody's Global Rating Methodology for Property and Casualty Insurers

### Summary

Globally, Moody's rates just over 400 property and casualty insurance companies, with approximately \$100 billion of rated securities and over \$500 billion of insurance reserve liabilities as of December 31, 2005. These ratings reflect Moody's opinions of these institutions' creditworthiness, which considers both business and financial fundamentals for each rated company. The primary purpose of this rating methodology is to enhance the transparency of Moody's rating process by identifying and discussing the key factors that explain our ratings of property and casualty insurers globally and how those key factors are used.

Because the methodology applies globally, it is necessarily general in some respects and not intended to be an exhaustive discussion of all factors that Moody's analysts consider in every property and casualty insurer's rating. Regulatory, accounting, and product characteristics can vary widely from country to country and Moody's rating approach takes account of such differences, including the financial metrics that correspond to particular rating categories. This methodology contains several sections that summarize the key differences in Moody's rating approach by region. It will be supplemented, over time, by additional clarifying methodologies focusing on local analytic factors (e.g. regulatory and accounting), as appropriate, including the top ratios used to rate companies within particular regions.

Moody's approach to rating the various obligations of property and casualty insurance organizations is rooted in an assessment of the financial strength of the main operating units within that organization. This methodology is, therefore, intended primarily to explain Moody's approach to assigning insurance financial strength ratings to operat-

ing insurers. Specifically, the methodology assists in developing a financial strength rating for a stand-alone entity before consideration of parental support. The methodology is also applicable to the property & casualty insurance business of composite insurers, which engage in other insurance operations in addition to property and casualty underwriting. Other ratings that may be assigned within the group (e.g., on senior unsecured debt issued by the insurer or its parent company) are typically determined with reference to the insurance financial strength ratings of the group's main subsidiaries.

In rating property and casualty insurers on a stand-alone basis, Moody's focuses on both qualitative and quantitative characteristics in the following areas:

**Business Profile**

Factor 1: Market Position, Brand and Distribution  
 Factor 2: Product Risk and Diversification

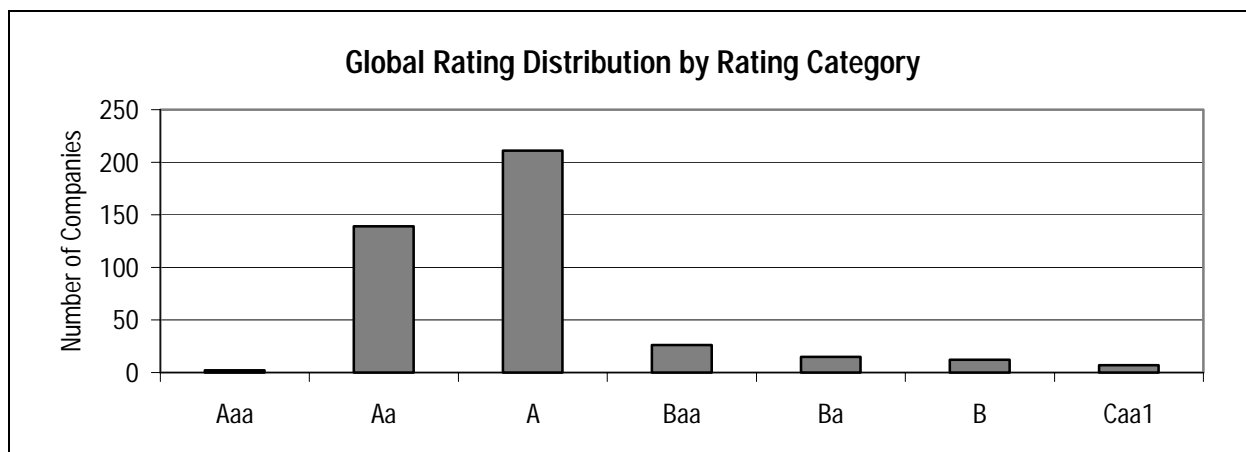
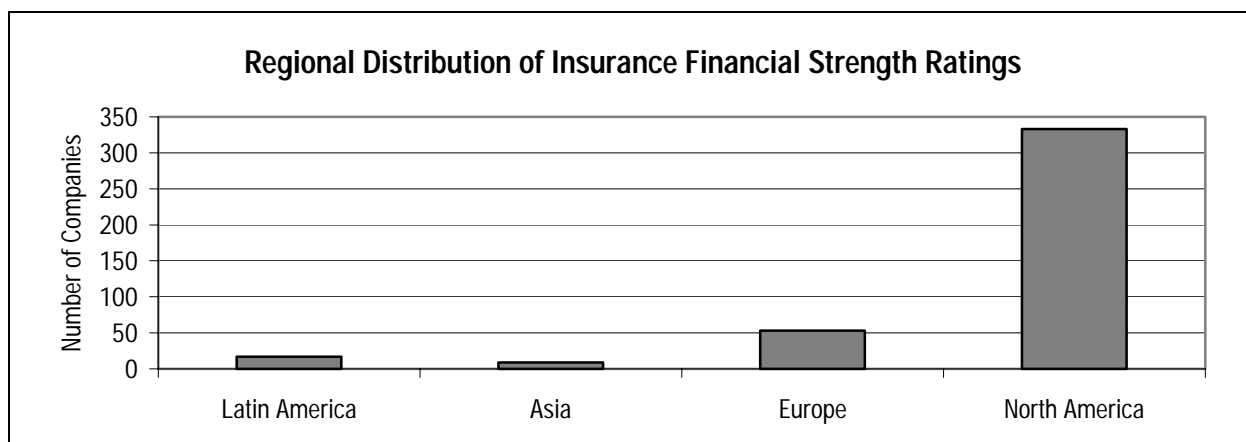
**Financial Profile**

Factor 3: Asset Quality  
 Factor 4: Capital Adequacy  
 Factor 5: Profitability  
 Factor 6: Reserve Adequacy  
 Factor 7: Financial Flexibility

**MOODY'S P&C INSURANCE RATED UNIVERSE**

Globally, Moody's has assigned Insurance Financial Strength (IFS) ratings to 412 P&C insurance companies. The IFS ratings are assigned to P&C insurance operating companies and are Moody's opinions of the ability of insurance companies to repay punctually senior policyholder claims and obligations. Of the issuers in our P&C insurance portfolio, 333 (81%) are domiciled in North America, 43 (13%) in Europe, 9 (2%) in Asia, and 17 (4%) in Latin America.

P&C insurance is a highly ratings sensitive industry, and the distribution of ratings is strongly clustered in the higher investment grade rating range. The average IFS rating globally is A2. Only 15% of the total IFS ratings are rated below A and fewer than 9% are rated below Baa.



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## Framework for Rating Property and Casualty Insurers

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Moody's property and casualty insurance ratings reflect our opinion of long-term relative risk and are, of necessity, forward-looking in nature because they apply to liabilities that may pay out over long periods of time. Because historical experience has shown that looking only at the current financial condition of the company is not always an accurate predictor of the company's future financial performance and financial strength, Moody's analytical approach includes significant qualitative analysis in addition to quantitative analysis, and incorporates the opinions and judgments of experienced analysts.

In the following sections, we will review the seven key rating factors underlying an insurer's business and financial profile, discuss why each factor is important to our stand-alone ratings, what the relevant financial metrics are in analyzing these factors and how we interpret those metrics. Some of the factors that we consider important are clearly quantifiable, while others involve qualitative assessment. In addition, we recognize some of the quantifiable metrics are rather basic in order to facilitate accumulating and comparing the data on a global basis. In this regard, the analyst's interpretation of such metrics, as well as the consideration of regional/supplemental metrics, may also provide further insight and analysis.

For each of these factors, this methodology will outline Moody's views and expectations about how an insurer's profile would typically correspond with a given insurance financial strength rating level--Aaa through Ba. For going-concern insurers rated Ba and lower for insurance financial strength, overall country risk typically plays a dominant role in Moody's rating analysis. Analysts consider these rating level guidelines, as well as other factors such as management and governance, accounting policy and disclosure, and sovereign and regulatory considerations, when assigning ratings to insurers.

Although this methodology outlines the global framework used to rate insurance companies<sup>1</sup>, every company's rating may not be consistent with the rating level guidelines for every rating factor. In addition, given the inherent cyclicity of the property & casualty industry, we would expect a company's financial profile to be somewhat better than the indicated rating level guidelines during cycle peaks and somewhat lower during cycle troughs (i.e. - an single A-rated insurer might be expected to perform like a low Aa-rated company at a cyclical peak and a high Baa-rated company in the trough)

However, to the extent, that an insurer is a frequent outlier for its rating category on the factors described below, then a) there is likely pressure on its rating (up or down), b) some element (or elements) of its business or financial profile is sufficiently compelling that it dominates the analysis, or c) the unique characteristics of the insurer's accounting, regulatory or market environment limit the comparability of certain key factors and metrics. The interpretation of how well a particular insurer fits within its rating category can be found in Moody's published research about that insurer.

The quantitative metrics used in the methodology are expected to use a consistent basis of accounting depending upon the region (Generally Accepted Accounting Principles, International Financial Reporting Standards, etc). We recognize that different accounting conventions do not necessarily always produce the same financial results, but believe that the differences, for the most part, are minimal relative to the rating ranges established. To the extent that other accounting conventions are used by a company, we may also use that accounting convention as a proxy for GAAP, with appropriate interpretation of the results.

## Rating Summary Profile

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As part of the rating committee process, analysts complete a **Rating Summary Profile** which incorporates the analyst's opinion and judgment on each of the broad factors within the rating methodology, which may include the use of proprietary, non-public data. In general, business profile factors represent about one-third of the overall rating determination while financial profile factors represent the remaining two-thirds<sup>2</sup>.

Analysts then complete an assessment of management, governance, and risk management; accounting policy and disclosure; sovereign and economic environment; and explicit/implicit support in order to explain the overall stand-alone and final public rating recommendation for the analytic unit. An example of a **Rating Summary Profile** can be found below.

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1. The methodology is best applied at the analytic unit level. An analytic unit is generally all the operating companies with common analytic and credit characteristics operating in a single country or geographic region. An analytic unit could include a group of companies operating outside of a single geographic region if significant intercompany arrangements exist or there is a high degree of integration in the management, systems, distribution, etc.

2. For a more detailed outline of the relative importance of the various factors, please refer to a review of Moody's Rating Scorecard in Appendix 1.

## P&C Insurance Rating Methodology Rating Summary Profile

Entity Name: \_\_\_\_\_

Key Factor	Aaa	Aa	A	Baa	< Baa
Market Position, Brand and Distribution	o	o	o	o	o
Product Focus and Diversification	o	o	o	o	o
Asset Quality	o	o	o	o	o
Capital Adequacy	o	o	o	o	o
Profitability	o	o	o	o	o
Reserve Adequacy	o	o	o	o	o
Financial Flexibility	o	o	o	o	o

Methodology-Implied Rating: \_\_\_\_\_

Other Considerations:

Management, Governance, and Risk Management: \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

Accounting Policy & Disclosure: \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

Sovereign & Regulatory Environment: \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

Stand-Alone Rating Recommendation: \_\_\_\_\_

Nature and Terms of Explicit Support: \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

Nature and Terms of Implicit Support: \_\_\_\_\_  
 \_\_\_\_\_  
 \_\_\_\_\_

Final Rating Recommendation: \_\_\_\_\_



## Key Rating Factors - Business Profile

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### FACTOR 1: MARKET POSITION, BRAND AND DISTRIBUTION

#### ***Why It Matters - Market Position and Brand:***

Market position, brand, and franchise strength are key rating factors that represent a company's ability to develop and sustain competitive advantages in its chosen markets. Market position incorporates the firm's sustainable advantages in its key lines of business and considers market share; barriers to entry; scale advantages and their translation to expenses; control over pricing; and control of distribution. Additionally, a firm's brand encompasses a company's image and reputation in the market, brand recognition and perception by distributors and end-consumers, and customer loyalty as demonstrated by retention rates, distribution costs, and customer purchases of multiple products.

A company's sustainable competitive advantages--the strength of its competitive position and its prospects for internal growth--can have a direct bearing on its future profitability and ability to generate capital internally. In addition, an insurer with a strong market position, brand, and competitive advantage should be well positioned to withstand prolonged difficult market conditions and be better able to capitalize on new, potentially profitable opportunities that may develop in the future. We believe such companies are more likely to meet their obligations through varied economic periods, thus suggesting higher ratings. Conversely, a weak business franchise can indicate financial stress for a company if it generates low or erratic core profitability, and may tempt management to enter unfamiliar businesses, take on new and unfamiliar risks, or leverage the company to a greater extent.

#### ***Relevant Financial Metrics - Market Position and Brand:***

*Market share ratio (net premiums written as a % of the industry's net premiums written by country)<sup>3</sup>*

*Relative market share ratio (net premiums written relative to the average net premium written by country)<sup>4</sup>*

#### ***Interpreting the Financial Metrics - Market Position and Brand:***

We believe that an insurer's absolute and relative size within a given insurance market is highly correlated with its market position and brand. The largest companies in terms of assets, premiums, and capital within a given local region tend to be the highest rated companies. Conversely, smaller companies tend to be lower rated. Moody's notes net premiums written are highly correlated with ratings as companies with greater premium volume tend to have greater pricing power.

That said, the value of absolute size may differ based upon the lines of business a company writes. Absolute size/market share is important for companies focused on products with vast pools of similar customers, low individual exposure limits and where economies of scale are most advantageous such as personal automobile in the U.S. Offsetting the absolute size issue, is a company's ability to exercise underwriting discipline and effectively navigate the underwriting cycle on an opportunistic basis. Growth during favorable market cycles can be a positive while growth during a soft market may be a negative. Further, significant market share within a smaller niche segment may be a positive depending upon a company's approach to the business. Relative measures such as retention rates and product cross selling are also considerations.

#### ***Why It Matters - Distribution:***

The methods and mechanisms by which an insurance company delivers its products are another fundamental aspect of the company's business and credit profile. A company's access to distribution channels and its ability to control those channels and its relationship with its producers relates directly to a company's ability to grow revenues, to retain business, to align its distribution with specific product/customer segments, and to control its costs.

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3. If a single analytic unit operates in multiple countries, the ratio is a weighted average of the result by country including only those countries in which the analytic unit does a material amount of its overall business.

4. The average net premium written is determined by dividing 90% of the industry's net premium written by the number of companies which represent 90% of industry's net premium written.

### **Relevant Financial Metrics - Distribution:**

*Underwriting Expenses as a % of Net Premiums Written*

### **Interpreting the Financial Metrics - Distribution:**

In general, efficient cost structures indicate overall management discipline. A below peer expense ratio is likely to reflect tight control over underwriting discipline, a high level of management focus, and may reflect superior technology systems that allow for greater automation. Nevertheless, this metric can be highly influenced by the insurer's chosen lines of business and we believe a relative comparison to peers is also appropriate. Highly-rated companies tend to have more opportunities to take advantage of economies of scale to differentiate them from smaller competitors.

Beyond the financial metrics, we consider the diversity in a company's distribution channels which can mitigate its dependence on specific channels and its vulnerability to sales disruption. The evaluation of a company's distribution effectiveness examines the various distribution types and assesses the suitability of each distribution channel to the kinds of products being sold in specific customer segments. The costs involved in developing and maintaining a specific distribution channel, as well as the retention and productivity of distributors, and - by extension - its ultimate customers, are key considerations in the evaluation of the channel's success.

In addition, the exclusive or non-exclusive nature of various distribution relationships may pose specific opportunities or challenges for an individual company. In some regions and for certain product lines, distribution may actually be controlled by third-party insurance brokers, which could limit an insurers' ability to conduct business on its own terms. For other insurers, particularly those using exclusive agents, the distribution system may be the group's defining competitive advantage. For still others, their distribution strategy may provide flexibility in terms of cost and business volume management.

### **Summary of Relevant Financial Metrics --Market Position, Brand and Distribution**

	<b>Aaa</b>	<b>Aa</b>	<b>A</b>	<b>Baa</b>	<b>Ba</b>
Market Share Ratio	>10%	5%-10%	2%-5%	1%-2%	<1%
Relative Market Share Ratio	>3x average	1.5x-3x average	.5x-1.5x average	.25x-.5x average	<.25x average
Underwriting expenses as % of net premiums written	< 20%	20% - 24%	24% - 28%	28% - 34%	> 34%

## **FACTOR 2: PRODUCT RISK AND DIVERSIFICATION**

### **Why It Matters**

A company's chosen lines of business are a major influence on its creditworthiness because individual product segments and classes of business exhibit different volatility and competitive attributes<sup>5</sup>. In addition, diversification in earnings, product and geography is a positive credit characteristic because it can reduce the volatility of a firm's earnings, capital, and cash flow, promoting more efficient use of capital resources. That said, if a company enters a new line of business without the appropriate underwriting expertise, diversification would be viewed as a credit negative. During a soft market, some companies "diversify," only to subsequently shed those lines of business as poor results become apparent over time. Diversification outside of P&C insurance, assuming appropriately managed, can further this benefit by countering the historically cyclical nature of P&C operating performance.

### **What We Evaluate:**

#### *Inherent Product Risk in the Company's Particular Business Mix*

A key objective here is to analyze the risk inherent in the company's particular business mix. Moody's considers the type of business written and notes that certain lines exhibit lower volatility than others. A concentration in more volatile lines of business would be viewed as a risk to policyholders/creditors, irrespective of the overall quality of the firm's underwriting and risk management function. Volatility is generally associated with longer tail business (e.g. casualty) than with short tail business (e.g. private passenger auto), excluding catastrophe-exposed business.

5. Moody's recognizes that the definition of a line of business is generally subjective and varies by company and country. For purposes of this rating methodology, we have grouped various lines together and determined that, in general, only a limited number of lines of business exist. Those lines are distinct by region.

## **Relevant Financial Metrics:**

*Product Diversification - absolute number of material distinct product lines*

*Geographic diversification - absolute number of individual regulated regions without meaningful concentrations in which the analytic unit transacts business*

## **Interpreting the Financial Metrics:**

The evaluation of market diversity considers the breadth and depth of markets and products the company targets. The evaluation of product/market diversity (within a geographic region<sup>6</sup> or across different geographic regions or industries) includes an assessment of the concentration and competition in the product/market; correlation of revenues and earnings of different markets and products; and whether the product is viewed as a commodity or a value-added offering. Analysts' judgment is particularly important in assessing diversification within product lines given that the types of product offerings can vary significantly across the globe.

Regulatory diversification tries to capture the extent of regulatory risk faced by a company. Diversification of revenues in and of itself is not a positive factor if profits are also not diversified or if geographic diversification comes in regions which are overly restrictive in terms of pricing controls or capital measures. Moody's separately considers the underwriting risk associated with geographic concentrations in the evaluation of risk management.

Beyond the financial metrics, we also consider a company's underwriting controls, pricing sophistication, staff, and technology in the context of the company's chosen lines of business. We also consider whether the analytic unit has operations outside of property & casualty insurance which may enhance diversification. As such, we also consider the quality of diversification; the company's ability to manage diverse businesses unrelated to the core; the synergies or lack thereof among diversified businesses; and the degree to which diversified businesses detract from a focus on the core or add value to the enterprise as a whole.

## **Summary of Relevant Financial Metrics -Product Focus and Diversification**

	<b>Aaa</b>	<b>Aa</b>	<b>A</b>	<b>Baa</b>	<b>Ba</b>
<b>Product Risk</b>	Very granular exposures; short-tail lines; very low risk of estimating ultimate claim costs	Granular exposures; short- and medium-tailed lines represent more than 2/3rd of premiums; generally moderate risk of estimating ultimate claim costs, but may have manageable property catastrophe risk	Policies may have high gross limits relative to equity; risk of estimating ultimate claim costs is meaningful; longer-tailed lines may represent more than 1/3rd of premiums; manageable catastrophe risk may be present in either casualty or property exposures	Longer-tailed lines are majority of premiums and/or policies have high gross limits relative to equity; risk of estimating ultimate claim cost may be significant; significant catastrophe risk may be present in either casualty or property exposures	Combination of size of in-force portfolio and size of individual policies limits application of "law of large numbers"; claim cost estimation risk is high; catastrophe risk is substantial
<b>Product Diversification</b>	5 or more distinct lines of business each produce at least 10% of total net P&C premiums written	4 distinct lines of business each produce at least 10% of total net P&C premiums written	3 distinct lines of business each produce at least 10% of total net P&C premiums written	2 distinct lines of business each produce at least 10% of total net P&C premiums written	1 distinct line of business produces more than 90% of total net P&C premiums written
<b>Regulatory Diversification</b>	No single regulated region generates more than 10% of total net P&C premiums written	No single regulated region generates more than 20% of total net P&C premiums written	No single regulated region generates more than 30% of total net P&C premiums written	No single regulated region generates more than 40% of total net P&C premiums written	One regulated region generates more than 40% of total net P&C premiums written

6. For purposes of the methodology, a geographic region is generally considered to be any market with a single regulator.

## Key Rating Factors - Financial Profile

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### FACTOR 3: ASSET RISK

#### ***Why It Matters-High Risk Assets:***

P&C insurance companies' core assets are typically concentrated in high quality liquid assets in recognition of the uncertainty of their liability payout stream, both as to timing and amount. In many cases, however, companies will allocate a portion of their investment portfolios to higher risk assets. It is important to monitor risky asset exposures on an ongoing basis, because changes in the market environment, especially during periods of stress, can depress asset values, earnings, and ultimately, the company's capital base.

#### ***Relevant Financial Metric-High Risk Assets:***

*High risk assets as % of total invested assets*

#### ***Interpreting the Financial Metric-High Risk Assets:***

High-risk assets include below-investment-grade bonds/loans, common stock equities (broadly defined to include "alternative investments"), and real estate assets. High-risk assets carry a combination of increased risks including default, liquidity, and price volatility.

Higher-rated companies generally have lower exposure to high-risk assets. However, companies that have strong and stable operational performance will be able to tolerate a higher proportion of these assets in their investment portfolios. For such companies to maintain high ratings, it would be expected that they have solid capital positions and a stable earnings profile, as well as strong track records and proven expertise in managing more risky asset classes.

Beyond this single metric, we also consider matters such as investment concentration risk. Excessive concentrations in a single name or sector raise questions about market and credit risk, liquidity, and the sustainability of historical investment returns. We also consider the liquidity and volatility of the investment portfolio and the strategy employed by the company.

#### ***Why It Matters--Reinsurance Recoverables:***

A significant asset of uncertain value on the balance sheet of P&C insurers is recoverables/receivables from reinsurers. The extent to which P&C insurers use reinsurance and are dependent on it varies significantly by region and by line of business. Some insurers are "gross line" underwriters, placing little reliance on reinsurance parties; while others manage their risk exposure through the extensive use of reinsurance. The analysis of the amount of a company's reinsurance recoverables, its concentrated reliance on a few reinsurers, and the credit quality of the individual reinsurers is important because write-offs of the recoverables as uncollectible could impact the insurer's income and capital, and because the loss of reinsurance capacity could require the insurer to modify its market/product focus.

#### ***Relevant Financial Metric-Reinsurance Recoverables:***

*Reinsurance recoverables as % of shareholders' equity*

#### ***Interpreting the Financial Metric- Reinsurance Recoverables:***

Higher-rated companies tend to have lower amounts due from reinsurers, although the company's market/product focus significantly influences a company's use of reinsurance. For example, due to different exposure profiles, personal lines carriers generally use significantly less reinsurance (except for their catastrophe covers) than do commercial lines carriers. In addition to evaluating a company's reinsurance exposure ratio, Moody's also reviews a company's reinsurance program including coverage placed, terms and conditions, and the credit quality and collateral of its reinsurance counterparties. Our analysis focuses on the most significant reinsurance collectibles as well as to those reinsurers where significant future exposure may arise. Moody's evaluates the creditworthiness of reinsurers by: 1) considering their insurance financial strength ratings; 2) evaluating the ceding company's reinsurance surveillance practices, 3) considering prior payment experience, and 4) evaluating offsets, letters of credit, trust funds, and other features that improve the ceding insurer's position.

### **Why It Matters-Goodwill:**

Another potentially significant asset of uncertain value on the balance sheet of insurers is the goodwill associated with acquisitions. Within the property and casualty markets, acquisitions of commercial insurance and reinsurance firms have generally met with limited success. In the late 1990s, a number of companies acquired businesses only to find out later that balance sheet capital was overstated, as reserves were typically understated - often by substantial amounts. Goodwill is an asset whose economic value is often highly uncertain and not readily realizable.

### **Relevant Financial Metric-Goodwill:**

*Goodwill as % of shareholders' equity*

### **Interpreting the Financial Metric -Goodwill:**

This measure provides an indication of the strength and quality of a company's equity capital base. Higher rated companies tend to have lower amounts of goodwill relative to their equity base compared to lower rated companies. Extensive growth through acquisitions usually elevates the credit risk of a group because of the integration challenges and the uncertainty about the ultimate costs and benefits, as well as incremental earnings, to be realized from the acquisition in the context of the purchase price and financing.

We assess acquisitions for strategic fit and consider implications to the company's market position and overall diversification. However, in the property and casualty sector, acquisitions have often been problematic for issuers, and we tend to have a negative view given that a number of failures have been caused by acquisitions.

### **Summary of Relevant Financial Metric--Asset Quality**

	Aaa	Aa	A	Baa	Ba
High Risk Assets as % of Invested Assets	< 10%	10% - 20%	20% - 30%	30% - 40%	> 40%
Reinsurance Recoverables as % of Equity	< 35%	35% - 70%	70% - 100%	100% - 150%	> 150%
Goodwill as % of Equity	<15%	15% - 25%	25% - 35%	35% - 50%	> 50%

## **FACTOR 4: CAPITAL ADEQUACY**

### **Why It Matters:**

At the heart of Moody's assessment of an insurer's creditworthiness is an opinion about the company's economic capital and its capital adequacy (e.g. solvency) or operational leverage. Economic capital is the cushion available to the insurer to absorb unfavorable deviations in its results. Capital adequacy measures a company's leverage in terms of business volume generated and its risks relative to the company's capital. Capital adequacy is critically important for an insurer because insurance regulators require minimum capital levels or ratios in order for the company to continue to operate. Capital constraints can also negatively impact a company's ability to grow its business and impact its strategy.

### **Relevant Financial Metrics:**

*Global - Gross Underwriting Leverage-gross written premiums plus gross reserves divided by shareholders' equity*

*Regional - Moody's internally-developed capital model or reported (or adjusted) capital measure developed by regional regulator*

### ***Interpreting the Financial Metrics:***

In general, the higher a company's gross underwriting leverage, the more risk it is assuming and the greater the impact on its capital position from variations in actual performance. The concept of gross underwriting leverage is sufficiently broad to allow Moody's to evaluate an insurer's use of reinsurance to determine the degree to which the company relies on it for leverage. Higher rated insurers tend to have lower gross underwriting leverage than lower rated companies.

With advances in economic capital models, gross underwriting leverage is a rather blunt measure which necessitates further analysis of a company's mix of business and rate driven volume changes; as a result, it is most useful when comparing companies that have a similar business mix. Other meaningful influences on gross underwriting leverage include the duration of liabilities and an assessment on a company's payout patterns.

In several regions, additional capital metrics are also included to supplement gross underwriting leverage. These metrics may be developed internally by Moody's or are calculated under existing regulatory models. See Appendix 2 for a discussion of regional capital measures.

### ***Summary of Relevant Financial Metrics--Capital Adequacy***

	Aaa	Aa	A	Baa	Ba
Gross Underwriting Leverage	<2x	2x - 3x	3x - 5x	5x - 7x	>7x

## **FACTOR 5: PROFITABILITY**

### ***Why It Matters:***

An insurer's earnings capacity--quality and sustainability--is a critical component of its creditworthiness because earnings are a primary determinant of the insurer's ability to meet its policy and financial obligations, the primary source of internal capital generation to assure capital adequacy, and a key determinant of access to the capital markets on favorable terms. Diversification across multiple product lines and markets can result in more stable levels of earnings, increasing the predictability of internal capital growth and strengthening claims/debt paying ability.

### ***Relevant Financial Metrics:***

*Return on Equity (ROE)-Net income as a % of average shareholders' equity (5 year average)*

*Sharpe Ratio of Growth in Net income-Absolute value of the mean of the company's growth in annual net income divided by the standard deviation of growth in net income (5 year period)<sup>7</sup>*

### ***Interpreting the Financial Metrics:***

In general, higher rated companies tend to have higher profitability as measured by ROE and have less earnings volatility than lower rated companies.

The ROE ratio is a good measure of how well the insurer is utilizing its capital funds. Although creditors rank ahead of shareholders in insolvency, one cannot ignore the impact of shareholder pressure on management to generate sufficient returns on invested capital. This is especially the case as the forces of return and capital adequacy sometimes compete against each other such as when capital cushions that support high ratings may suppress the return on equity. Therefore, ROE must be viewed in concert with both a company's financial leverage and organizational/legal structure. The relationship to financial leverage is important because companies utilizing higher amounts of leverage may exhibit more favorable ROE, as a smaller equity base tends to improve this measure, all else being equal. Also the type of organization may influence expected ROE as mutual insurers tend to have different return objectives than stock companies.

Management's response to shareholder pressures to improve ROE could be to lower the "E" rather than increase the "R". For these reasons, Return on Revenue (ROR) can be another useful comparative measure of profitability, as it is less influenced by a company's financial leverage policy or its capital adequacy. The ROR metric over time is generally a good indicator of an insurer's underwriting skill and pricing discipline relative to its peers while also capturing investment performance.

7. If an analytic unit has reported a net loss in any of the past six calendar years, the ratio is not calculated and the analytic unit is automatically placed in the Ba rating category.

We also consider that net income can be meaningfully influenced by non-recurring favorable items, most notably realized gains. For analytic units with meaningful investment-related gains, we also consider these ratios excluding such gains.

The Sharpe Ratio of growth in net income gauges the inherent volatility in a company's earnings and helps us to formulate an opinion about the predictability and sustainability of a company's earnings. The ratio considers net income since a company's internal capital generation is driven by its net income but we recognize that some capital gains/losses and taxes can at times be somewhat volatile and unpredictable or at other times used to reduce underlying operational volatility. This ratio's analytic value has little meaning on its own but is most useful in comparing companies' earnings volatility to each other and in identifying trends relative to business mix.

We use five years worth of data in these ratios to attempt to "see through" the natural cycles of the business.

### **Summary of Relevant Financial Metrics--Profitability**

	<b>Aaa</b>	<b>Aa</b>	<b>A</b>	<b>Baa</b>	<b>Ba</b>
Return on Equity	>15%	10% - 15%	5% - 10%	0% - 5%	<0%
Sharpe Ratio of Growth in Net Income	>100%	100% - 67%	67% - 33%	33% - 0%	<0%

## **FACTOR 6--RESERVE ADEQUACY**

### **Why It Matters:**

Inadequate loss reserves have been a contributing, if not the primary, cause of most P&C insurance company failures over the past decade. Given the broad accounting latitude endemic to the insurance business, the importance of credible loss reserves can not be over-emphasized. The evaluation of redundancy or deficiency in an insurer's loss and loss adjustment reserves impacts the analysis of its reported earnings as well as the assessment of capital adequacy. When P&C insurers' loss reserves develop unfavorably, the impact on the company's financial profile and flexibility can be material as seen by the decrease in capital, the increased operating and financial leverage ratios, and reduced dividend-paying capacity to the holding company.

### **Relevant Financial Metrics:**

*Loss Reserve Development--1-year loss reserve development as % of reserves (5 year average)*

*A&E Funding Ratio-- Asbestos and environmental net reserves as a multiple of the average payments for the last 5 years*

### **Interpreting the Financial Metrics:**

Given that insurers do not know the cost of their product until after it has been sold - often long after it has been sold - strong underwriting skills and a stable track record is a significant differentiator between highly-rated and lower-rated companies. Consequently, the premium rate monitoring, underwriting, and claims handling processes are critical areas to be reviewed and evaluated. Moody's evaluates these areas, first, by reviewing past underwriting results (usually in connection with reserve adequacy analysis) and, second, by reviewing current underwriting practices that will impact future profitability levels.

Many of the reserve analysis techniques used by Moody's are necessarily complex and at times involve our own actuarial analysis, review of third-party reserve analysis, and consideration of disclosures regarding carried reserves within an actuarially determined range of reasonable estimates. However, we also find that a simple review of prior year reserve development--defined as the past year's loss reserve development as a percentage of prior year reserves, shareholders' equity or premiums--usually provides broad corroboration of the more detailed analysis. Highly-rated companies tend to have less adverse reserve development than lower-rated companies. That said, we also consider the cause of adverse development and attempt to consider past development in light of our current assessment of reserve adequacy.

Where applicable, we also try to assess adequacy of core reserves separate from reserves associated with latent liabilities (primarily asbestos and environmental liabilities) which tend to not lend themselves to traditional actuarial analysis. While a variety of techniques are used to assess reserve adequacy in this area, Moody's considers a funding ratio to be a good measure to gauge the relative sufficiency of A&E reserves despite the fact that a company's claims practices, historic market share and product mix, and single large payments can distort this rather blunt measure.

## Summary of Relevant Financial Metrics-Reserve Adequacy

	Aaa	Aa	A	Baa	Ba
Loss Reserve Development as % of Reserves	< 0%	0% - 2%	2% - 5%	5% - 7%	> 7%
A&E Funding Ratio <sup>7</sup>	>15x or not applicable	12x - 15x	10x - 12x	8x - 10x	<8x

### FACTOR 7: FINANCIAL FLEXIBILITY

#### Why It Matters

It is important that a company is able not only to fund its business growth via internal capital generation, but also to demonstrate the ability to service its obligations without stress. Insurers benefit from having the capacity to raise capital externally for additional growth or acquisitions, and to meet unexpected financial demands whether those come from an unusually negative credit/market environment, earnings volatility, or other planned or unplanned capital needs. Financial flexibility—as dictated by financial leverage/double leverage, earnings coverage, dividend coverage, and access to capital markets—is a key determinant of the insurer's credit profile.

#### Relevant Financial Metrics<sup>9</sup>:

*Financial Leverage: Adjusted debt divided by (adjusted debt + adjusted equity)*

*Earnings Coverage: Adjusted Earnings before interest and taxes divided by interest expense and preferred dividends (5 year average)*

*Cash Flow Coverage: Dividend capacity from subsidiaries divided by interest expense and preferred dividends (5 year average).*

#### Interpreting the Financial Metrics:

Financial leverage measures the amount of a company's capital base that is financed through borrowed money, typically short and long-term debt and hybrid capital securities, which can be issued at an operating company or holding company. The calculation considers all forms of debt (including surplus notes and hybrid securities—adjusted for Moody's Debt/Equity Continuum—plus unfunded pension obligations and operating leases) used to fund the company's operations as leverage. In general, higher-rated insurers tend to have lower levels of financial leverage than their lower-rated peers.

In addition to Moody's standard adjustments to financial leverage and earnings coverage, additional adjustments to these metrics are sometimes necessary for individual companies. For example, an adjustment may include adding back as debt an off-balance sheet obligation because we believe the company will support the debt obligation, if necessary, because of reputation or economic incentives. In contrast, match-funded or self-liquidating debt appearing on a company's balance sheet is likely to be excluded from financial leverage and earnings/cash flow coverage metrics because the debt is analytically viewed as operating debt instead of financial debt.

Other considerations incorporated into our opinions around financial leverage include—where applicable—a company's double leverage (ie - investments in subsidiaries funded by parent company debt or a stacked ownership structure), historic trends, management's target level for leverage relative to current position, and maturity profile, as well as the complexity of the capital structure itself.

The debt capacity of an insurer is also defined by its earnings capacity and dividend capacity relative to interest expense and preferred dividends, although there can be substantial variability in these figures from year to year. Higher-rated insurers tend to have better earnings and cash flow coverage metrics than lower-rated companies.

The earnings coverage ratio is calculated on a consolidated basis (US GAAP, IFRS, or equivalent) and considers consolidated earnings (pre-tax, pre-interest expense and preferred dividend coverage of consolidated interest expense and preferred dividends). The focus is on coverage of interest expense and preferred dividends although the numerator and denominator is also adjusted for pensions and leases. Because there can be regulatory restrictions on dividend

8. Calculated when A&E reserves or exposures are material.

9. Unlike most of the other financial metrics discussed in the methodology which are calculated at the analytic unit level, the leverage and coverage ratios have been calculated at the ultimate parent level, which may differ from the analytic unit being evaluated. Moody's believes that many companies consider their capital to be fungible and therefore assumes that the financial leverage profile of the parent would be consistent with that of the analytic unit.



capacity from an operating company to its holding company, the earnings coverage ratio must be evaluated in the context of the insurer's actual flexibility in terms of cash available to be sent up to the holding company.

The cash flow coverage ratio--which can not be calculated in all jurisdictions due to varying disclosures--looks specifically at the flexibility of the parent holding company, which frequently is the issuer of debt and/or hybrid securities.<sup>10</sup> The ratio relates the recurring sources of cash to the holding company to its uses of cash. For cash sources, we include the maximum allowable dividend (unrestricted) from regulated subsidiaries (subject to the condition that capital adequacy is maintained at the operating company). For cash uses, we include interest expense and preferred dividends at the holding company.

When analyzing the coverage ratios, we generally consider any differences that may exist between interest expense and the cash payments associated with interest. We also assess the interrelationship between cash flow coverage and earnings coverage by considering whether material earnings are generated in regions where dividend extraction is more difficult, if the parent has meaningful and consistent sources of cash flow from unregulated entities, and the relative levels of dividend capacity compared to earning capacity. In instances where dividend capacity significantly exceeds earnings capacity, this may indicate dividend capacity is unlikely to be replenished should a significant dividend be made.

We also recognize that it is important for a company to maintain capital market confidence. It has been frequently observed that ready-access to the capital markets is necessary for many insurers in the case of needing to raise capital after a severe unexpected event, to fund an acquisition, or simply to expand internal growth plans. The inability to access the capital markets at all, or on attractive terms, can significantly impair a company's financial flexibility in the event of a liquidity crisis or the need to rebuild its capital base. As a result, Moody's views P&C insurers' access to the capital markets - which can be limited by outsized financial leverage or poor coverage - as important given the inherent volatility of the business.

We additionally consider a company's back up facilities and letter of credit arrangements and the conservatism of covenants embedded in all borrowing arrangements. Strong back-up facilities with limited restrictive covenants are considered to enhance financial flexibility for a company, particularly in times of stress.

### ***Summary of Relevant Financial Metrics-Financial Flexibility***

	<b>Aaa</b>	<b>Aa</b>	<b>A</b>	<b>Baa</b>	<b>Ba</b>
Financial Leverage	< 20%	20% - 30%	30% - 40%	40% - 50%	> 50%
Cash Flow Coverage-- Dividend capacity/interest + pref div	> 7x	5x - 7x	3x - 5x	1.5x - 3x	< 1.5x
Earnings Coverage--EBIT/ int exp + pref div	> 12x	8x - 12x	4x - 8x	2x - 4x	< 2x

## **Other Considerations in Determining Stand-Alone Rating**

### **MANAGEMENT, GOVERNANCE, AND RISK MANAGEMENT**

#### ***Management Characteristics:***

Management quality underpins corporate success or failure, and is a major factor in determining ratings. We assess management's credibility, experience, and reliability. Management's ability to develop a strategic vision and its ability to execute that vision are critical factors for a company's success in a competitive industry where the status quo is changing rapidly. A review of the insurer's strategy includes the firm's long-term vision, risk-return appetite, attitude towards financial and operating leverage, strategies for raising capital, and view of shareholder value creation. Growth strategies--acquisitions/divestitures, joint ventures/strategic alliances, etc.--can also impact its risk profile.

The overall risk culture that management has built will strongly affect the company's appetite for and management of risk and leverage. As a result, management's strength, its discipline in financial planning and risk management, and its ability to execute are vital elements in our evaluation of credit risk.

Assessing management quality involves examining the experience, track record, and success of management, demonstrated by its ability to sustain a company's franchise, earnings, and capital position, by the absence of one time financial events, by the avoidance of frequent changes in strategy, and by the organization's financial and business flex-

<sup>10</sup> See "Relationship between Insurance Financial Strength and Other Ratings" beginning on page 20 for more information.

ibility. We consider its management depth as well as its financial track record in such areas as reserves, investments, profitability, and risk management. Management's strategy, as measured by overall growth or new business development, also plays an important role in our opinion of an insurer's credit profile. Throughout the rating process, Moody's forms an opinion of a management team's likely response to challenges in the firm's economic, competitive and regulatory environment given their goals and motivations.

### ***Corporate Governance***

Corporate governance as promoted by the board of directors, as the natural counterpart to management, is equally responsible for the financial health and credit profile of the company. Depth of corporate governance is evaluated by the corporate board's independence, expertise, and involvement, as well as its ability to align governance practices with proper oversight of the management team and corporate strategy. Independent review of the key financial reporting and risk management processes is important, as is oversight of compliance and regulatory issues. The board plays a central role in ensuring management sets the appropriate ethical tone within the company. Compensation schemes and the board's oversight of compensation practices are also considered for their potential impact on management's motivations. Plans that reward management and employees for building long-term value in the company tend to be viewed positively from a credit perspective.

Moody's also contemplates the interests, motivations, track-record, and resources of large shareholders in order to anticipate how they may be expected to behave and respond with regards to their investment, both in the normal course of events and in times of stress. The often conflicting interests of shareholders and policyholders are also taken into account when considering an insurer's governance, in terms of how the board and management team balances these demands.

In this regard, Moody's believes that there is a natural and effective alignment between the interests of managers and directors with policyholders and creditors at a mutual insurer, compared to the case with a public-stock company, where shareholders can pressure the managers for payouts and shorter-term results. However, drawbacks associated with the mutual structure often include less management accountability and transparency. The latter concern becomes significant when the mutual has adopted an aggressive strategy that is more characteristic of a stock company.

### ***Risk Management***

Management's and the board's ability to identify, monitor, manage, and mitigate its risks goes to the heart of a company's success in minimizing unexpected events and volatility and in protecting the interests of its policyholders and other stakeholders. Taking risks, whether in underwriting, investments, sales practices, acquisitions, or other areas, is a necessary activity for an insurance company. However, it is vitally important that management (and the board of directors) understand the risks assumed and engage in active measures to manage those risks in order for the company to maintain its financial performance and flexibility, reputation, market position, and confidence in the capital markets. The risk management discipline at an insurer is an essential part of its overall governance and management.

### ***What We Evaluate Related to Management, Governance, and Risk Management:***

Given all the various inputs, the influence from management and governance on ratings is subjective. That said, Moody's has a general presumption that management is competent and governance and risk management protocol and procedures are appropriately designed and working. Moody's typically meets annually with members of management, and at times board members, in order to assess this important area. As noted in recently published research<sup>11</sup>, corporate governance does not typically affect ratings, except in rare situations.

In the area of risk management, Moody's has long considered catastrophe risk management - both natural and man-made - to be the most significant and volatile risk to capital over the short term. Our analysis assesses a company's risk appetite and its ability to monitor and manage its risk exposures and also considers its reliance on reinsurance as a risk management tool. We evaluate catastrophe risk, both gross and net, relative to earnings and capitalization. We incorporate the views of the company's third-party vendor models, internal surveys, relative market share analysis, and stress case scenarios.

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11. See Moody's Special Comment: *Assessing Corporate Governance As A Ratings Driver For North American Financial Institutions*, April, 2006 (#97279) for further information.

## **ACCOUNTING POLICY & DISCLOSURE**

Relevant and timely financial information is a critical part of any financial analysis. Many insurers prepare financial information under generally accepted accounting principles either developed by their home country or based on international standards. Financial information is also generally prepared on a regulatory basis of accounting which may differ from generally accepted accounting principles. The presence of a strong government/independent body for financial standards is considered a positive factor when evaluating an accounting regime.

Disclosure of financial information varies widely on a global basis and within regions. In certain locations, regulatory bodies provide access to financial information, although the depth of that information also varies. Some companies have chosen to provide easy access to their own financial data which Moody's view favorably.

The consistent application of financial information is a fundamental presumption of financial analysis. When evaluating accounting principles, we consider how well financial reporting mirrors economic reality. Where we believe the economics of a transaction are not consistent with financial reporting, we may adjust financial statements to facilitate our analysis.

## **SOVEREIGN AND REGULATORY ENVIRONMENT**

The local jurisdiction's economic and political stability and the degree of government support/interference can have a strong impact--either positive or negative--on the credit profile of an insurance company. The presence of a well-developed local capital market may determine a company's ability to raise sufficient capital efficiently to grow or cushion itself against adverse financial conditions.

The insurer's credit profile is influenced by the regulatory rules and practices within its market, as well as potential changes in regulations or taxation of its products that could affect an insurer's competitive position, or could lead to a restructuring of segments of the industry. The failure-resolution mechanism and practices of the regulatory authorities can also impact an insurer's default rate and loss given default.

Measurement of a company's sovereign and regulatory environment incorporates the use of Moody's Foreign Currency Country Ceiling as well as Moody's Local Currency Guideline. The local currency guideline reflects our view of the country's political, economic and regulatory stability. We focus on Moody's Local Currency Guideline for the insurer's primary market as this guideline generally sets the ceiling for the most financial secure company in a given region.

## Moving From Stand-Alone Rating to Public Rating-Evaluating Support

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While the above factors are critical in order to determine the stand-alone rating of P&C insurers, the analytic consideration of support-explicit or implicit-from a parent company or affiliate is necessary to get to the public rating, which is usually higher than the company's stand-alone rating.

### ***Support from a Parent Company or Affiliate***

The credit rating of an insurer can ultimately be affected by its relationship to its parent, to a subsidiary, or to affiliate companies through either explicit or implicit support<sup>12</sup>. Support, once determined, is then generally "added to" the rating by narrowing the spread between the stand-alone credit rating of the entity/security and the rating of the entity providing the support.

Ultimately, the extent to which the affiliation benefits the rating is a matter of judgment, not convention, owing to the large number of variables that must be considered. Our assessment of this support may vary depending on our view of how important that entity is to the overall enterprise business model, its integration with the rest of the organization from a branding, management, distribution, and operating perspective, as well as our view of the company's ability and willingness to support that entity. Support is evaluated in terms of past actions of the supporter as well as current public statements of support.

In all cases, Moody's judgment about how the prospective supporting entity is likely to behave in the future is strongly influenced by our assessment of its prospective economic motivations. Accordingly, strong public statements of support would not be persuasive in raising the rating of a weaker subsidiary if a sound economic rationale for doing so was missing. Although support may raise a company's rating, it may not necessarily raise it to the same level as that of the supporting entity.

While, in most instances, support is incrementally positive, there are instances where group affiliation may constrain the public rating of an entity/security relative to its stand-alone rating level. For example, if the insurer is affiliated with weak or highly-leveraged entities, such weaknesses usually, in turn, weaken the insurer. History has shown that capital often flows from stronger to weaker companies within a controlled group, and frequently before regulatory action can occur.

Explicit support is usually intended to transfer the credit of the supporting entity to the supported affiliate or obligation. Explicit support is generally in the form of a capital maintenance agreement, minimum net worth agreement, or some type of direct guarantee. It can also take the form of management contracts, marketing arrangements, reinsurance agreements, or tax-sharing agreements. Specific to property and casualty insurers are pooling arrangements whereby several members of the group share in the combined results of each individual company on a preset basis. In general, Moody's rates the members of a property and casualty pooling arrangement at the same rating level.

In analyzing this type of explicit support, we examine the specific legal nature and enforceability of the support, as well as its possible termination. Explicit support, properly structured, can achieve credit transference and bring the affiliate's rating up to that of the supporting entity. However, it is also necessary to make an assessment as to whether the extension of this support (as well as with implicit support) will weaken the credit profile of the parent or affiliate and result in a downgrade of the supporting entity.

### ***Factoring in Support from Other Than Related Entities***

Moody's does not ascribe a meaningful level of implicit support to insurance companies from their governments. Indeed, past history has shown that insurers - even large ones - have been allowed by local and national governments to fail without intervention. If the insurer were directly owned by the government, however, support would be considered according to Moody's methodology on "[The Application of Joint Default Analysis to Government Related Issuers \(April 2005\)](#)".

Finally, if the insurer is part of a bancassurance group, and there is clear evidence that failure of the insurer will have negative implications on the creditworthiness of banking operations, the likelihood of support by the government may increase. However, we expect such support to be highly selective and focused on limiting any damage to the bank franchise.

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12. For additional discussion of Moody's rating policy related to support, please see *Rating Non-Guaranteed Subsidiaries: Credit Considerations in Assigning Subsidiary Ratings In the Absence of Legally Binding Parental Support*, December, 2003. In addition, affiliate companies generally refer to companies outside of the analytic unit being rated.

## Regional Analytic Considerations

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Moody's employs the same analytic approach to evaluating P&C insurance companies worldwide, incorporating the business and financial profile dimensions discussed in this methodology. However, each of the various regions has its own market nuances which reflect the local political, social and economic climates. These include the regulatory environment, governance and capital structures, taxation, accounting rules and public reporting requirements, and laws and the litigation environment. Moody's incorporates these regional factors into its rating process.

### **North America**

In the United States, property and casualty insurance companies are required to provide a substantial amount of detailed financial information to state regulators. This financial information is prepared under Statutory Accounting Principles (SAP), which are the accounting practices and procedures developed by the National Association of Insurance Commissioners (NAIC) and adopted by each state through its legislative or rule-making process.

Financial information is also prepared under general accepted accounting principles (GAAP) for publicly-traded companies and by some mutuals. Based upon both statutory and GAAP financial information, Moody's annually publishes its "Top Ten Ratios" by rating category for U.S. primary insurance companies<sup>13</sup>.

For U.S.-rated companies, Moody's also evaluates a separate capital adequacy model, Moody's Risk Adjusted Capital (MRAC) Model. For additional information, please refer to "Moody's Risk Adjusted Capital Model" published in September, 2004 and Appendix 2.

Lastly, for the past several years in North America, Moody's analytical teams have produced reports that discuss both U.S. financial reporting and corporate governance<sup>14</sup>. These research pieces provide additional insight into our rating process.

### **Europe**

Unlike in the U.S., many European insurance groups are composites, i.e. writing both life and P&C business. While in virtually all European countries, life business can only be written out of a distinct legal entity solely dedicated to that purpose, there is no such restriction on P&C business (the P&C carriers only have to be licensed). As a result, it is not uncommon for the ultimate holding company to be the main P&C operating company but at the same time have smaller, usually international, P&C subsidiaries. These complicated ownership structures usually necessitate a higher degree of reliance on consolidated financial statements for credit analysis.

A distinctive feature of the European regulatory and reporting environment is its significant variability by jurisdiction.

As far as insurance supervision is concerned, there are two major factors to consider: (1) quality of supervision and (2) adequacy of regulatory capital requirements. Quality of supervision varies greatly, with the UK, the Netherlands and Nordic countries ranking highest in Moody's view and southern and eastern European countries lowest. Absence of a credible regulator is viewed by Moody's as a negative rating factor.

Currently, regulatory capital requirements across Europe are calculated on a deterministic, or formulaic basis (known as EU Solvency). Although the resulting capital requirement is consistent, it is not always meaningful, since the underlying formula does not capture well the full range of insurance risks. Some territories (such as the UK, the Netherlands and, to some extent, Switzerland) are in the process of implementing stochastic capital requirements, which may lead to higher required capital levels for P&C insurers in the future. However, the implementation of new requirements (frequently referred to as Solvency II) is likely to be implemented simultaneously by all EU members no earlier than 2010.

Availability and comparability of financial information in Europe presents another analytical challenge. While most (but not all) publicly-traded insurers in Europe now present their financial statements under IFRS, operating companies still report under local GAAP accounting, rendering their financial metrics less useful in cross-regional comparisons.

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13. For additional information, please refer to "North American P&C Insurance Top Ten Ratios 2004 Update" published in December 2005.

14. Please refer to "No Assurance of Good Governance: Observations on Corporate Governance in the U.S. Insurance Sector" published in October 2005.

## ***Latin America***

As in Europe, statutory financial information for Latin American insurers is usually presented on a national GAAP accounting basis, rather than according to a separate regime for insurance accounting and can vary from country to country. Key financial metrics, however, tend to exclude holding company consolidated financial information because of the scarcity of publicly-held concerns and limited debt issuance.

One very significant risk consideration in Latin America is the low average sovereign credit profile in that region (among the major Latin American economies, only Mexico and Chile currently maintain investment-grade sovereign ratings). That results in the high concentration of non-investment-grade holdings (particularly national debt obligations) in insurers' investment portfolios. In some cases - such as Argentina in recent years - these bonds may be in or near default, or may have restructured terms, thereby greatly influencing the insurer's credit profile, regardless of its perceived franchise strength in other respects.

Finally, because of the preponderance of bank-owned insurers in countries such as Brazil and Mexico, Moody's considers the credit profile of the insurer in the context of its implied support and strategic fit within its overall organization, as well as the bank's own credit profile, as an indicator of commitment to financial responsibility and potential capital needs at the insurer.

## ***Asia***

The Asian insurance markets are at varying stages of development, as measured in terms of composition and structure, type and complexity of products, the extent of liberalization and competition. Most Asian markets prepare timely financial statements based on local GAAP requirements as well as statutory insurance accounting regimes. However, these are not readily accessible in the public domain. These markets generally strive to align their local GAAP to international accounting standards as closely as possible and practicable.

Several more-developed markets, such as Australia, Japan, Singapore and Taiwan, have already introduced or are in the process of adopting risk-based capital regulatory regimes, which relate the minimum capital requirement of an insurer to its type of business and risk profile. On the other hand, simple solvency regimes are typically in place for less-developed insurance markets, but we expect these markets to make continued progress towards more robust risk-based capital regimes.

Moody's also notes several distinct characteristics within the Asian markets that play an important part in shaping the way insurers manage their investments and capital. First, there is generally a lack of depth in the local bond markets in most Asian countries, which has implications for the asset liability matching of individual companies. Secondly, there is a limited level of debt issuance by Asian insurers. This may give insurers relatively more financial flexibility given the lack of committed debt-related interest payments/obligations.

Finally, there is an increasing trend in several more-developed markets such as Taiwan and Australia for insurers to operate as part of a diversified financial services group, comprising banking, insurance, and fund management operations. Moody's considers the credit profile of the insurer in the context of its strategic fit within the overall organization, as well as potential capital demands on the insurer or support to the insurer from the group.

## Relationship Between Insurance Financial Strength and Other Ratings

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### *Insurance Financial Strength and Debt Ratings*

Moody's insurance financial strength or claims paying ability ratings are opinions of the ability of insurance and reinsurance companies to punctually repay senior policyholder obligations and claims. These ratings apply to companies engaged in the business of providing insurance and taking direct insurance risk, typically known as insurance operating companies. While many insurance groups manage their operations by business unit, Moody's insurance financial strength ratings are always assigned to legal entities.

In contrast, Moody's long-term debt ratings are assigned to specific securities issued by either a holding or operating company. The relationship between the insurance financial strength and debt ratings is dependent upon the legal and regulatory framework in a particular jurisdiction and the relative standing of policyholders and debt holders in the event of insolvency, bankruptcy, reorganization, or liquidation of the entity.

The relationship between the ratings for these different classes of creditors is discussed in the sections below, with guidance about the typical degree of difference (expressed in number of rating "notches") that can be expected in these ratings. These are not to be taken as absolute rules, but rather as guidelines in interpreting the relationship between financial strength ratings and debt ratings. It is important to note that a well capitalized, profitable insurance operating company with a highly leveraged parent or a weak affiliate will often have a lower financial strength rating than it would have were it a free-standing company because of the pressure those factors can place on its earnings and capital. Conversely, an IFS rating of a particular entity can be raised by implicit support associated with ownership by a financially strong group.

### *Priority of Claim Notching Between Operating Company IFS and Other Ratings*

IFS ratings are typically the highest credit ratings within an enterprise. From an analytic perspective, the IFS rating is also the starting point for the development of all the other ratings of securities issued by insurance operating companies, their related holding companies, financing affiliates, etc. We generally consider the IFS rating as the anchor rating and the rating differential between the IFS and other ratings, referred to as priority of claim notching, as a derivative of the IFS assessment, based upon the specifics of the instrument and convention.

At the insurance operating company level, regulators generally accord policyholder obligations a preferred status in liquidation, above that of financial creditors including debt and preferred stock obligations. As a result, Moody's will usually notch down (i.e. assign a lower rating to) other rated obligations of the operating company. In certain jurisdictions, policyholder claims (or reinsurance claims) are *pari passu* with senior financial obligations and our IFS rating and senior debt rating for the operating company will be the same. However, in this case, it is likely that there will be wider notching (e.g., two notches instead of one) to the subordinated debt rating at the operating company entity because of the greater expected loss for that creditor class compared to the policyholder and senior creditor classes. Exceptions to this practice include cases where the operating insurer maintains unusually high double leverage and where the insurer's financial strength approaches the secure/vulnerable cutoff (i.e., Baa/Ba).

### *Priority of Claim Notching Between IFS and Holding Company Ratings*

The IFS rating at the operating company will also usually be higher than the insurance holding company's senior debt rating, reflecting the favorable influence of regulation on the operating insurer, as well as the typically subordinated position of a holding company. Although the default probability of an insurance operating company and its holding company are highly correlated, the loss severity (given default) for holding company creditors will be significantly greater given their structural subordination to both policyholder claims and operating company financial obligations—e.g. holding company creditor claims usually do not benefit from the regulatory oversight and typically represent simply an equity investment in the regulated company which will be paid after all obligations of the operating company are met.

Typical notching between the IFS rating at an operating company and the senior debt rating at the holding company (in the case of a simple organizational structure with one primary operating company in a jurisdiction of strong regulatory oversight) is three notches. Similar to the examples discussed above, in cases of unusually high double leverage and of an operating insurer's rating approaching the Baa/Ba cutoff, the notching would typically widen.

### *Taking Account of Differences in Regulatory Jurisdiction*

In jurisdictions where the regulatory regime and oversight is regarded as being more lenient (e.g. modest minimum capital requirements) and the dividend capacity available to the holding company from its operating company relatively substantial, then there is a rationale for narrower notching than typical for an operating company/holding company relationship. A Bermuda domicile, at least for simple holding company structures, would typically provide such an advantage, and here we would expect to maintain two notches between IFS rating at an operating company and senior debt at holding company for a Bermudian insurer.

### *Taking Account of the Impact of Holding Company Diversification and Liquidity*

Whereas the typical notching between the IFS rating at the operating company and the senior debt rating at its holding company is three notches, there can be narrower notching if the holding company benefits from multiple sources of sizable, uncorrelated earnings and dividend cash flows (e.g. significant banking, life and P&C operations and earnings). Similarly, if a holding company benefits from significant sources of dividends from unregulated subsidiaries (which are not highly correlated with the regulated subsidiaries), notching would be compressed. The reduction in notching will vary depending on the breadth and depth of the holding company's diverse sources of subsidiary cash flows.

In certain cases, a holding company may consistently maintain significant amounts of high-quality liquid assets, which it could use in a time of financial stress to repay a substantial portion of its outstanding debt obligations. The difference between the operating company IFS and the holding company senior debt rating would ordinarily be reduced by one notch in these cases as well, to reflect lower default risk.

### ***Global and National Scale Ratings***

With the extension of credit ratings from highly-developed capital markets to newer emerging markets, Moody's rating scales have evolved to provide comparability on both a globally consistent and nationally comparable basis. This development has become necessary for a number of reasons which include the development of local-currency-based capital markets in a number of countries and an increased demand on the part of investors and intermediaries in lower-rated countries for a higher degree of credit differentiation among firms within a given national market, regardless of the sovereign's credit profile. In order to address these issues, Moody's has developed two rating scale conventions, namely Global Foreign & Local Currency Ratings (GFC & GLC Ratings) and National Scale Ratings (NSRs).

#### *Global Ratings*

Moody's Global ratings, encompassing both Foreign and Local currency designations, are intended to be globally comparable relative rankings of credit risk.

GLC ratings reflect Moody's opinion about risk of loss and default, for obligations denominated in local currency. GFC ratings, in contrast, address the risk of obligations denominated in a foreign currency. Thus, GLC and GFC ratings are identical except that GFC ratings must incorporate the additional sovereign risk - that a payment default could result from the imposition of convertibility restrictions or some other sovereign-imposed payment moratorium. In such a case, the individual issuer might have the capacity to pay obligations in full and on time in its own local currency, but is denied access to the currency of payment, resulting in a default. The foreign currency country ceiling represents the risk that a country might impose a moratorium on foreign currency payments in the event the government defaults on its own foreign currency debt. However, if an issuer's GLC debt rating is above the ceiling, then its GFC debt rating might still "pierce" the ceiling if the debt obligation is sold under foreign law and Moody's believes that the issuer might escape such a moratorium. On the other hand, foreign currency IFSRs cannot pierce the ceiling.<sup>15</sup>

#### *National Scale Ratings*

In contrast to Moody's global ratings, National Scale Ratings (NSRs) are relative measures of creditworthiness within a single domestic market, and across industry sectors. Unlike GLC ratings, NSRs do have modifiers that indicate to which country they refer (e.g. A2.xx, with 'xx' designating the respective country; mx = Mexico, br = Brazil, etc.). In many countries, NSRs are required either by insurance or securities regulation, or by convention. Because NSR scales are different for each country and are relative measures of credit quality in that country, they are not comparable from one country to another (e.g. A2.mx is not comparable with a A2.br). That said, they are useful tools for assessing relative credit strength within a national market.

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<sup>15</sup> For additional information, please refer to "Rating Methodology: Piercing the Country Ceiling: An Update" January, 2005



### *Local Currency Guidelines and Their Effect on Moody's Ratings*

Moody's Local Currency Guideline summarizes the general country level risks (excluding foreign currency transfer risk) that should be taken into account in assigning local currency ratings to locally-domiciled obligors. In many countries the local currency guideline is higher than the sovereign's own local currency debt ratings. The guideline indicates the rating level that will generally be assigned to the financially strongest obligation in the country. Accordingly, the Local Currency Guideline will usually be a constraint on the GLC rating for any company or obligation. The GLC rating generally and the Local Currency IFS rating in particular, is always the starting point for Moody's insurance rating analysis and is related to other Moody's ratings in the following ways.

*The Global Foreign Currency IFS rating* is the same as the Local Currency IFS rating, except where the LC IFS rating is above the Country Ceiling, in which case the FC IFS rating will be the same as the Country Ceiling. By convention, references to an insurer's financial strength rating are understood to refer to the Foreign Currency IFS rating, unless otherwise specified.

*Global Local Currency Debt Ratings* are determined from the Local Currency IFS rating based on holding company analysis and the notching conventions previously described.

*Global Foreign Currency Debt Ratings* are determined from the Local Currency Debt Rating, as constrained by the Country Ceiling, as discussed above.

*The National Scale IFS rating* is determined based on the Local Currency IFS rating and a national scale rating matrix that is distinct for each country and applied to all global local currency ratings within that country.

*National Scale Debt Ratings* are determined based on the Local or Foreign Currency Debt Rating, using the same national scale rating matrix as above.

## Appendix 1: Using the Methodology as a Rating Scorecard

As a complement to detailed fundamental analysis necessary to develop insurance financial strength ratings, Moody's has utilized the backbone of the rating methodology presented herein to develop a **Rating Scorecard** which can be useful as a guide to estimating the likely range into which an insurer's rating may fall, based on reference to the various rating level guidelines outlined with this methodology.

For example, under Financial Flexibility, a company with financial leverage of 22% would fall within the Aa range for that metric, and a company with financial leverage of 34% would fall within the A range. The metrics are primarily calculated based upon public information. Non-public financial data or public financial data modified due to accounting and reporting formats in other than US GAAP or IFRS may be also be used, but will not be reported publicly.

Ratings levels from Aaa to Ba are mapped to numerical values of 1 through 12 as follows: Aaa - 1; Aa - 3; A - 6; Baa - 9; and Ba - 12. A numerical value is established for each financial metric, and weightings are applied to determine an overall numerical value and rating for each major factor. We then apply weightings to each factor per the accompanying table to obtain an aggregate numerical value and rating for all factors for which a rating matrix exists. The weightings shown below are a subjective assessment of the relative importance of the factors and sub-factors in our assignment of ratings to P&C insurers.

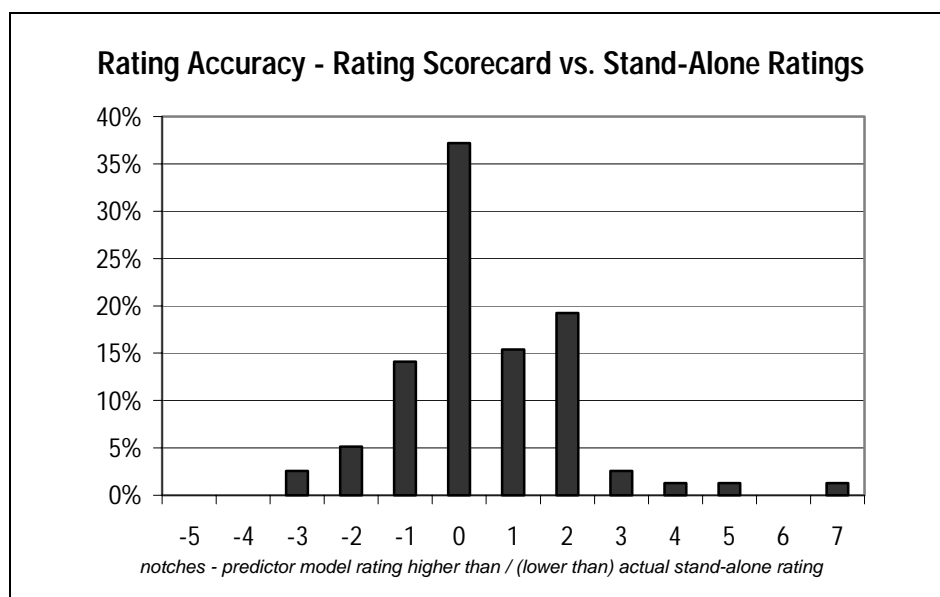
Factors for P&C Insurers	Weightings	Sub-factor Weightings
1 - Market Position and Brand	25%	
Market Share Ratio		25%
Relative Market Presence Ratio		50%
Distribution Efficiency		25%
2 - Product Risk and Diversification	10%	
Product Risk		40%
PC Product Diversification		40%
Regulatory Diversification		20%
3 - Asset Quality	5%	
High Risk Assets % Invested Assets		20%
Reinsurance Recoverables % Equity		60%
Goodwill % Equity		20%
4 - Capital Adequacy	15%	
Gross Underwriting Leverage		100%
5 - Profitability	15%	
Return on Equity		50%
Sharpe Ratio of Growth in Net Income		50%
6 - Reserve Adequacy	10%	
Loss Reserve Development % Reserves		60%
A&E Funding Ratio		40%
7 - Financial Flexibility	20%	
Financial Leverage		40%
Earnings Coverage		30%
Cash Flow Coverage		30%

By way of example, if we look at the three metrics included in the Asset Quality factor, a company with high risk assets at 18% of invested assets would rate Aa (or 3) under this metric because the range for Aa is 10-20%. In addition, the same company with reinsurance recoverable at 100% of equity would rate A (or 6) on this metric. Lastly, the same company with goodwill at 40% of equity would rate Baa (or 9) on this metric. Based on the accompanying table, the weighted average value for the Asset Quality factor would be 6, which maps to a rating of A2 for this factor.

Each major factor is evaluated and then weighted according to its importance within Moody's rating approach for the industry. Using those weightings, a weighted average is calculated which is then mapped back to the Aaa through Ba rating scale. The mapping as shown in the accompanying table includes rating modifiers. The resulting rating is an objective, quantitatively-derived stand-alone financial strength rating in the global local currency before management and governance, accounting policy and disclosure, and regulatory/sovereign considerations are taken into account.

Rating	Scale
Aaa	1
Aa1	2
Aa2	3
Aa3	4
A1	5
A2	6
A3	7
Baa1	8
Baa2	9
Baa3	10
Ba1	11
Ba2	12

We note that, when comparing results of this model to Moody's actual stand-alone ratings, the Rating Scorecard's accuracy to within one notch of the stand-alone rating is reasonably high at 65%. The Rating Scorecard's accuracy rate was calculated for those analytic units which were both rated above B1 and domiciled in countries for which the long-term country ceiling for foreign currency was Baa3 or higher. Differences between the model's rating and the actual stand-alone rating may exist due to analytic judgment regarding the weighting of the factors, the importance of the other analytic considerations, or other unique fundamentals of the company not appropriately captured or weighted by this model. We also will reiterate here that the model implied stand-alone rating may differ from the published rating due to parental support or sovereign guidelines. The Rating Scorecard, like market-implied ratings, is another input into the rating process and rating committee that offers an alternative perspective to the analyst's rating recommendation.



## Appendix 2: Regional Capital Adequacy Measures

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As previously highlighted, Moody's utilizes gross underwriting leverage in the global methodology and Rating Scorecard because of its ability to be calculated consistently for all P&C insurers globally. In order to supplement this rather basic and blunt ratio, in several regions, internally developed or existing regulatory model capital metrics are also used. The insurance regulators in most regions have developed more refined measures of capital adequacy/solvency by evaluating the available capital relative to the risk exposures of the company. The level of sophistication of the risk-based capital (RBC) regime, the scale on which it is measured, and its usefulness in the rating process varies considerably among regulatory jurisdictions.

In countries where such risk-based capital schemes yield reasonable results, Moody's uses the local RBC metrics to supplement other measures of capital strength. An example of an internally developed model is Moody's Risk-Adjusted Capital Model (MRAC) used for P&C insurers domiciled in the United States while local RBC metrics such as the Solvency Margin are used for insurers domiciled in Japan. Additional regional ratios will be introduced in the future.

Where applicable, Moody's also reviews a company's proprietary model for economic capital to assess capital adequacy. However, because assumptions made in one company's model may be quite different from assumptions used in another company's model, it is challenging to compare capital positions using companies' proprietary economic capital models within a peer group.





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## Rating Methodology



September 2007

# Moody's Global Rating Methodology for Reinsurers

## Summary

Globally, Moody's rates over 60 reinsurance companies, with approximately \$27 billion of rated securities and over \$475 billion of insurance reserve liabilities as of July 15, 2007. These ratings reflect Moody's opinions of these institutions' creditworthiness, which considers both business and financial fundamentals for each rated company. The primary purpose of this rating methodology is to enhance the transparency of Moody's rating process by identifying and discussing the key factors that explain our ratings of reinsurers globally and how those key factors are used.

Because the methodology applies globally, it is necessarily general in some respects and not intended to be an exhaustive discussion of all factors that Moody's analysts consider in every reinsurer's rating. Regulatory, accounting, and product characteristics can vary widely from country to country and Moody's rating approach takes account of such differences, including the financial metrics that correspond to particular rating categories.

Moody's approach to rating the various obligations of reinsurance organizations is rooted in an assessment of the financial strength of the main operating units within that organization. This methodology is, therefore, intended primarily to explain Moody's approach to assigning insurance financial strength ratings to reinsurers. Specifically, the methodology assists in developing a financial strength rating for a stand-alone entity before consideration of parental support. The methodology is also applicable to the reinsurance business of primary insurers. Other ratings that may be assigned within the group (e.g., on senior unsecured debt issued by the insurer or its parent company) are typically determined with reference to the insurance financial strength ratings of the group's main subsidiaries.

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**Moody's Investors Service**



## Moody's Global Rating Methodology for Reinsurers

### Business Profile

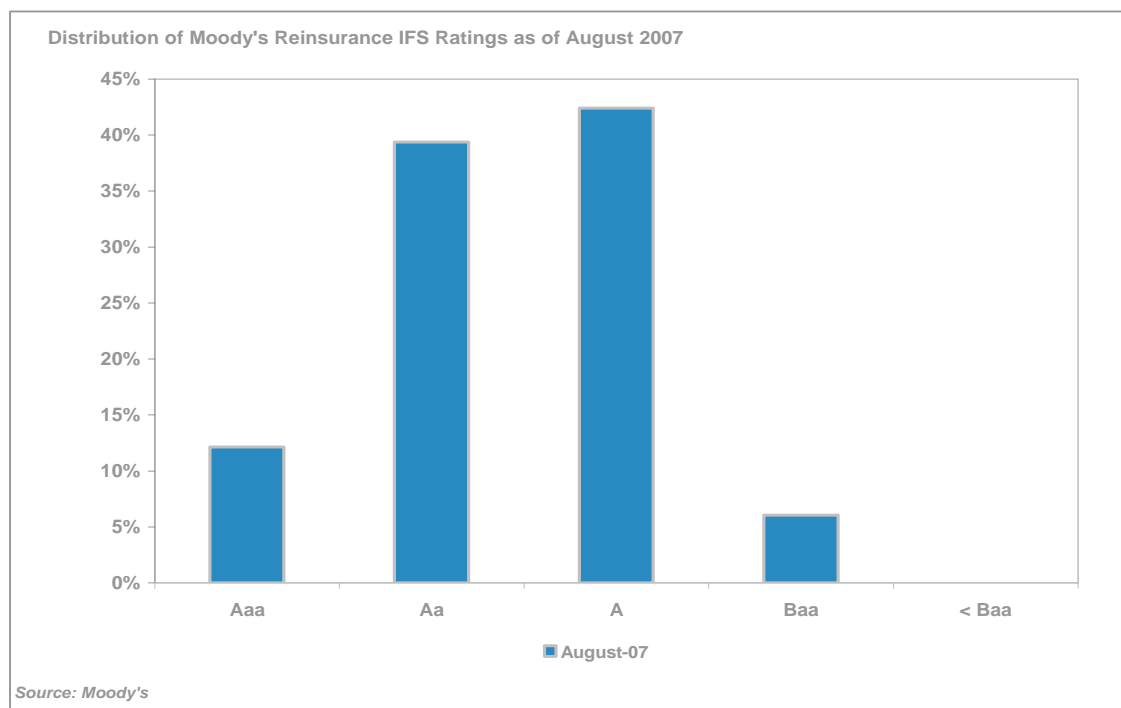
- Factor 1: Market Position, Brand and Distribution
- Factor 2: Business and Geographic Diversification

### Financial Profile

- Factor 3: Asset Quality
- Factor 4: Capital Adequacy
- Factor 5: Profitability
- Factor 6: Reserve Adequacy
- Factor 7: Financial Flexibility

### Moody's Rated Universe - Reinsurance

Globally, Moody's has assigned Insurance Financial Strength (IFS) ratings to 67 reinsurance companies. The IFS ratings are assigned to reinsurance operating companies and are Moody's opinions of the ability of (re-)insurance companies to repay punctually senior policyholder claims and obligations. Of the issuers in our reinsurance portfolio, 40 are domiciled in North America and 27 in Europe. Reinsurance is a highly ratings sensitive industry, and the distribution of ratings is strongly clustered in the higher investment grade rating range. The average IFS rating globally is A2. Only 12% of the total IFS ratings are rated below A and fewer than 3% are rated below Baa. This somewhat truncated rating distribution (at single-A) is a reflection of the overall credit-sensitivity of this market. For most international business, ceding insurers exhibit a strong preference, or even requirement, for reinsurance counterparties rated no lower than single-A. This provides a significant incentive for reinsurers to maintain a good credit profile, as well as for reinsurers that would be rated below single-A to suppress such a rating.



## Moody's Global Rating Methodology for Reinsurers

### Framework for Rating Reinsurers

Moody's reinsurance ratings reflect our opinion of long-term relative risk and are, of necessity, forward-looking in nature because they apply to liabilities that may pay out over long periods of time. Because historical experience has shown that looking only at the current financial condition of the company is not always an accurate predictor of the company's future financial performance and financial strength, Moody's analytical approach includes significant qualitative analysis in addition to quantitative analysis, and incorporates the opinions and judgments of experienced analysts.

In the following sections, we will review the seven key rating factors underlying a reinsurer's business and financial profile, discuss why each factor is important to our stand-alone ratings, what the relevant financial metrics are in analyzing these factors and how we interpret those metrics. Some of the factors that we consider important are clearly quantifiable, while others involve qualitative assessment.

For each of these factors, this methodology will outline Moody's views and expectations about how a reinsurer's profile would typically correspond with a given insurance financial strength rating level--Aaa through Ba. For going concern reinsurers rated Ba and lower for insurance financial strength, overall country risk typically plays a dominant role in Moody's rating analysis. Analysts consider these rating level guidelines, as well as other factors such as management and governance, accounting policy and disclosure, and sovereign and regulatory considerations, when assigning ratings to reinsurers. Although this methodology outlines the global framework used to rate reinsurance companies<sup>1</sup>, every company's rating may not be consistent with the rating level guidelines for every rating factor. In addition, given the inherent cyclicity of the reinsurance industry, we would expect a company's financial profile to be somewhat better than the indicated rating level guidelines during cycle peaks and could tolerate levels somewhat lower than our expectations during cycle troughs (i.e. - a single A-rated reinsurer might be expected to perform like a low Aa-rated company at a cyclical peak and could display factors consistent with a high Baa-rated company in the trough). However, to the extent that a reinsurer is a frequent outlier for its rating category on the factors described below, then a) there is likely pressure on its rating (up or down), b) some element (or elements) of its business or financial profile is sufficiently compelling that it dominates the analysis, or c) the unique characteristics of the reinsurer's accounting, regulatory or market environment limit the comparability of certain key factors and metrics. The interpretation of how well a particular reinsurer fits within its rating category can be found in Moody's published research about that reinsurer.

The quantitative metrics used in the methodology are expected to use a consistent basis of accounting depending upon the region (Generally Accepted Accounting Principles, International Financial Reporting Standards, etc). We recognize that different accounting conventions do not necessarily always produce the same financial results, but believe that the differences, for the most part, are minimal relative to the rating ranges established. To the extent that other accounting conventions are used by a company, we may also use that accounting convention as a proxy for GAAP, with appropriate interpretation of the results.

<sup>1</sup> The methodology is best applied at the analytic unit level. An analytic unit is generally all the operating companies with common analytic and credit characteristics operating in a single country or geographic region. An analytic unit could include a group of companies operating outside of a single geographic region if significant intercompany arrangements exist or there is a high degree of integration in the management, systems, distribution, etc. For the majority of European reinsurers, the main operating company is also the holding company, and the primary analytic focus is on the Group.

## Moody's Global Rating Methodology for Reinsurers

### Rating Summary Profile

As part of the rating committee process, analysts complete a **Rating Summary Profile** which incorporates the analyst's opinion and judgment on each of the broad factors within the rating methodology, which may include the use of proprietary, non-public data. The rating committee uses the **Rating Summary Profile** to facilitate an in-depth discussion of the credit characteristics of the insurer.

The **Rating Summary Profile** documents the analyst's "Adjusted Score" (i.e. the rating) for each factor as well as the "Score" (i.e. the rating) derived from the rating predictor model discussed in Appendix 1 (Financial Strength Rating Scorecard). Analysts then complete an assessment of management, governance, and risk management; accounting policy and disclosure; sovereign and economic environment; and explicit/implicit support in order to explain the overall standalone and final public rating recommendation for the analytic unit. This assessment is translated into a number of notches up or down that the Adjusted Score should be increased/decreased by in order to derive the stand-alone and final rating recommendations.<sup>2</sup>

An example of a **Rating Summary Profile** can be found below.

<sup>2</sup> In general, the *Rating Summary Profile* is only altered for these items on limited occasions.

Moody's Global Rating Methodology for Reinsurers

Reinsurance Rating Methodology

Rating Summary Profile							
Financial Strength Rating Scorecard (weights)	Aaa	Aa	A	Baa	< Baa	Score	Adjusted Score
<b>Business Profile</b>							
<b>Market Position, Brand and Distribution (20%)</b>							
Relative Market Share Ratio							
Direct Reinsurance Premiums % GPW							
<b>Business and Geographic Diversification (15%)</b>							
Business and Geographic Diversification							
<b>Financial Profile</b>							
<b>Asset Quality (10%)</b>							
High Risk Assets % Invested Assets							
Reinsurance Recoverable and Goodwill % Equity							
<b>Capital Adequacy (20%)</b>							
Gross Underwriting Leverage							
Net Natural Catastrophe Exposure at the 99.6% agg. PML							
Gross Natural Catastrophe Exposure at the 99.6% agg. PML							
<b>Profitability (10%)</b>							
Return on Equity (5 yr. avg.)							
Sharpe Ratio of Return on Revenue (5 yr.)							
<b>Reserve Adequacy (10%)</b>							
Adv/(Fav) Reserve Dev. % Beg. Reserves (5 yr. avg.)							
A&E Net Funding Ratio (5 yr. avg.)							
<b>Financial Flexibility (15%)</b>							
Financial Leverage							
Earnings Coverage (5 yr. avg.)							
<b>Aggregate Profile</b>							
<b>Total Scorecard Rating -- Value</b>							

Other Considerations (if applicable, insert notches to be added to the adjusted total scorecard rating above):

Management, Governance, and Risk Management:


Accounting Policy & Disclosure:

Sovereign & Regulatory Environment:

Stand-Alone Rating Recommendation:

--

Support (if applicable, insert notches to be added to the standalone rating above):

Nature and Terms of Explicit Support:

Nature and Terms of Implicit Support:


Final Rating Recommendation:

--

## Moody's Global Rating Methodology for Reinsurers

### Key Rating Factors - Business Profile

#### Factor 1: Market Position, Brand And Distribution

##### Why It Matters - Market Position and Brand:

Market position, brand, and franchise strength are key rating factors that represent a company's ability to develop and sustain competitive advantages in its chosen markets. Market position incorporates the firm's sustainable advantages in its key lines of business and considers market share; barriers to entry; scale advantages and their translation to expenses; control over pricing; and control of distribution. Additionally, a firm's brand encompasses a company's image and reputation in the market, brand recognition and perception by distributors and reinsurance purchasers, and customer loyalty as demonstrated by retention rates and distribution costs.

A company's sustainable competitive advantages--the strength of its competitive position and its prospects for internal growth--can have a direct bearing on its future profitability and ability to generate capital internally. In addition, a reinsurer with a strong market position, brand, and competitive advantage should be well positioned to withstand prolonged difficult market conditions and be better able to capitalize on new, potentially profitable opportunities that may develop in the future. We believe such companies are more likely to meet their obligations through varied economic periods, thus suggesting higher ratings. Conversely, a weak business franchise can indicate financial stress for a company if it generates low or erratic core profitability, and may tempt management to enter unfamiliar businesses, take on new and unfamiliar risks, or leverage the company to a greater extent.

##### Relevant Financial Metrics - Market Position and Brand:

***Relative market share ratio, Global Reinsurance (net premiums written as a % of NPW of an average Top 50 reinsurer<sup>3</sup>)***

##### Interpreting the Financial Metrics - Market Position and Brand:

We believe that a reinsurer's size is highly correlated with its market position and brand. The largest companies in terms of assets, premiums, and capital tend to be the highest rated companies. Conversely, smaller companies tend to be lower rated. Moody's notes net premiums written are highly correlated with ratings as companies with greater premium volume tend to have greater pricing power.

Offsetting the absolute size issue, is a company's ability to exercise underwriting discipline and effectively navigate the underwriting cycle on an opportunistic basis. Growth during favourable market cycles can be a positive while growth during a soft market may be a negative. Further, significant market share within a smaller niche segment or within a certain geographical area with material barriers to entry may be a positive depending upon a company's approach to the business. Relative measures such as retention rates and product cross selling are also considerations.

##### Why It Matters - Distribution:

The methods and mechanisms by which a reinsurance company delivers its products are another fundamental aspect of the company's business and credit profile. A company's direct access to cedants as well as the nature of its relationship with brokers relates to its ability to grow revenues, to retain business, to enhance diversification by peak exposures and by geography, and to control its costs.

<sup>3</sup> Estimated to be US\$3.0 billion in 2006.

## Moody's Global Rating Methodology for Reinsurers

### Relevant Financial Metrics - Distribution:

#### *Direct Reinsurance Premiums as a % of Gross Reinsurance Premiums Written*

### Interpreting the Financial Metrics - Distribution:

In general, a substantial portion of business written directly, rather than through brokers, is indicative of the reinsurer's brand strength, pricing power, as well as the resilience of its franchise to a temporary decline in financial strength, as demonstrated by some European reinsurers in recent years. It also enables the company to establish a better control over its cost base and to establish itself as lead reinsurer on the cedant's program which is usually associated with more lucrative underwriting terms. An excessive reliance on brokers, by contrast, may expose the reinsurer to a below peer underwriting expense ratio resulting from the addition of an extra cost layer, as well as potentially lower stability of price and underwriting terms and conditions over time. However, consideration is given to how well established the broker account is via assessment of retention levels, as well as to the strength of a reinsurer in the broker market-place via, for example, the amount of business led.

#### *Summary of Relevant Financial Metrics --Market Position, Brand and Distribution*

	Aaa	Aa	A	Baa	Ba
Relative Market Share Ratio, Global Reinsurance	>3x	1.5x-3x	0.5x-1.5x	0.25x-0.5x	<0.25x
Direct Reinsurance Premiums as a % of GPW	The entire book of business is written directly, reinsurer only has leading positions	Most of the business is written directly, preponderance of lead positions	Direct premiums account for approximately half of company's total, and company serves as lead reinsurer on approximately half of contracts by premium	Most of the business is written through brokers, and the company is follower on most reinsurance treaties	The business is exclusively generated through brokers, and the company occupies a follower position on all but a few treaties

Beyond the above-noted metrics, Moody's also considers supplementary measures of market strength in the reinsurance industry such as the average premium volume per cedant in non-proportional reinsurance (also known as line size) as well as the number of lead positions held by the reinsurer. While these metrics will be used by analysts and in rating committees to improve the understanding of the reinsurer's credit profile and its standing vis-à-vis its peer group, such metrics are not incorporated into the rating methodology as they are not always consistently available.

## Factor 2: Business and Geographic Diversification

### Why It Matters

A company's chosen lines of business are a major influence on its creditworthiness because individual product segments and classes of business exhibit different volatility and competitive attributes. In addition, diversification in earnings, product and geography is a positive credit characteristic because it can reduce the volatility of a firm's earnings, capital, and cash flow, promoting more efficient use of capital resources. That said, if a company enters a new line of business without the appropriate underwriting expertise, diversification could be viewed as a credit negative. During a soft market, some companies "diversify," only to subsequently shed those lines of business as poor results become apparent over time. Diversification outside of reinsurance, assuming appropriately managed, can further this benefit by countering the historically cyclical nature of operating performance in reinsurance.

## Moody's Global Rating Methodology for Reinsurers

### Relevant Financial Metrics:

***Business and Geographic Diversification – absolute number of material distinct business lines and geographic regions***

### Interpreting the Financial Metric:

The evaluation of market diversity considers the breadth and depth of markets and products the company targets. The evaluation of product/market diversity (within a geographic region<sup>4</sup> or across different geographic regions or industries) includes an assessment of the concentration and competition in the product/market; correlation of revenues and earnings of different markets and products; and whether the product is viewed as a commodity or a value-added offering. Analysts' judgment is particularly important in assessing diversification within product lines given that the types of product offerings can vary significantly across the globe.

Diversification of revenues in and of itself is not a positive factor if profits are also not diversified or if geographic diversification comes in regions which are overly restrictive in terms of pricing controls or capital measures. Moody's separately considers the underwriting risk associated with geographic concentrations in the evaluation of risk management.

In addition to geographic diversification, we also assess the degree of business diversification (between life and P&C reinsurance) and product diversification within P&C reinsurance. Business diversification is important because life reinsurance, although not without risks of its own (which include the long-tail nature of liabilities, high sensitivity to mispricing and potential for large losses in certain low-probability scenarios, such as a severe pandemic and sustained and material improvement to longevity), does offer the double advantage of low correlation of underwriting results with the P&C business and a steady stream of underwriting earnings which can be expected to reduce the volatility inherent in P&C earnings.

Product diversification within P&C bears recognition of the fact that earnings of a company active only in a limited number of business segments are more volatile, and peak exposures more significant as a percentage of shareholders' equity.

Overall, we have identified three broad business segments: (1) property, (2) casualty, (3) life reinsurance.

Beyond the financial metrics, we also consider a company's underwriting controls, pricing sophistication, staff, and technology in the context of the company's chosen lines of business. We also consider whether the analytic unit has operations outside of reinsurance which may enhance diversification. As such, we also consider the quality of diversification; the company's ability to manage diverse businesses unrelated to the core; the synergies or lack thereof among diversified businesses; and the degree to which diversified businesses detract from a focus on the core or add value to the enterprise as a whole.

A key objective here is to analyze the risk inherent in the company's particular business mix. Moody's considers the type of business written and notes that certain lines exhibit lower volatility than others. A concentration in more volatile lines of business would be viewed as a risk to policyholders/creditors, irrespective of the overall quality of the firm's underwriting and risk management function. Volatility is generally associated with non-life longer tail business (e.g. casualty) than with short tail business (e.g. private passenger auto), excluding catastrophe-exposed business.

<sup>4</sup> For purposes of the methodology, a geographic region is considered to be one of the following: (1) North America, (2) Europe, (3) Rest of World.

## Moody's Global Rating Methodology for Reinsurers

### Summary of Relevant Financial Metrics -Product Focus and Diversification

	Aaa	Aa	A	Baa	Ba
Business and Geographic Diversification	5	4	3	2	1

A score of 1 is given to each product and geographic category where the company generates 20% or more of its NPW. There are three product categories (property, casualty, life) and three geographic categories (North America, Europe, Rest of World). Hence, the minimum raw score is 2 (everyone has at least one product and one place to sell it) and the maximum is 6. We then apply a uni-dimensional arithmetic modifier (subtract one) to arrive at a diversification score, as follows:

Total raw score => diversification score

6 => 5

5 => 4

4 => 3

3 => 2

2 => 1

For the pure life reinsurers, we gave product scores of 2 for the life business in recognition of the granularity of that business.

## Key Rating Factors - Financial Profile

### Factor 3: Asset Quality

#### Why It Matters-High Risk Assets:

Reinsurance companies' core assets are typically concentrated in high quality liquid assets in recognition of the uncertainty of their liability payout stream, both as to timing and amount. In many cases, however, companies will allocate a portion of their investment portfolios to higher risk assets. It is important to monitor high risk asset exposures on an ongoing basis, because changes in the market environment, especially during periods of stress, can depress asset values, earnings, and ultimately, the company's capital base.

#### Relevant Financial Metric-High Risk Assets:

##### *High risk assets as % of total invested assets*

#### Interpreting the Financial Metric-High Risk Assets:

High-risk assets include below-investment-grade bonds/loans, common stock equities (broadly defined to include "alternative investments"), and real estate assets. High-risk assets carry a combination of increased risks including default, liquidity, and price volatility.

Higher-rated companies generally have lower exposure to high-risk assets. However, companies that have strong and stable operational performance will be able to tolerate a higher proportion of these assets in their investment portfolios. For such companies to maintain high ratings, it would be expected that they have solid capital positions and a stable earnings profile, as well as strong track records and proven expertise in managing more risky asset classes.

Beyond this single metric, we also consider matters such as investment concentration risk. Excessive concentrations in a single name or sector raise questions about market and credit risk, liquidity, and the sustainability of historical investment returns. We also consider the liquidity and volatility of the investment portfolio and the strategy employed by the company.



## Moody's Global Rating Methodology for Reinsurers

### Why It Matters -- Retrocession Recoverables:

A potentially significant asset of uncertain value on the balance sheet of some reinsurers is recoverables/receivables from retrocessionaires. The extent to which reinsurers use reinsurance and are dependent on it varies significantly. Some reinsurers are "gross line" underwriters, placing little reliance on reinsurance parties; while others manage their risk exposure through the extensive use of retrocession. The analysis of the amount of a company's retrocession recoverables, its concentrated reliance on a few retrocessionaires, and the credit quality of the individual retrocessionaires is important because write-offs of the recoverables as uncollectible could impact the reinsurer's income and capital, and because the loss of retrocession capacity could require the reinsurer to modify its market/product focus.

### Why It Matters -- Goodwill:

Another potentially significant asset of uncertain value on the balance sheet of reinsurers is the goodwill associated with acquisitions. Within the global reinsurance market, acquisitions have generally met with limited success. In the late 1990s, a number of companies acquired businesses only to find out later that balance sheet capital was overstated, as reserves were typically understated - often by substantial amounts. Goodwill is an asset whose economic value is often highly uncertain and not readily realizable.

### Relevant Financial Metric -- Retrocession Recoverables and Goodwill:

*Retrocession recoverables and goodwill as % of shareholders' equity*

#### Interpreting the Financial Metric -- Retrocession Recoverables:

Higher-rated companies tend to have lower amounts due from retrocessionaires. In addition to evaluating a company's retrocession exposure ratio, Moody's also reviews a company's retrocession program including coverage placed, terms and conditions, and the credit quality and collateral of its retrocession counterparties. Our analysis focuses on the most significant retrocession collectibles as well as to those retrocessionaires where significant future exposure may arise. Moody's evaluates the creditworthiness of retrocessionaires by: 1) considering their insurance financial strength ratings; 2) evaluating the ceding company's retrocession surveillance practices, 3) considering prior payment experience, and 4) evaluating offsets, letters of credit, trust funds, and other features that improve the ceding insurer's position.

#### Interpreting the Financial Metric -- Goodwill:

This measure provides an indication of the strength and quality of a company's equity capital base. Higher rated companies tend to have lower amounts of goodwill relative to their equity base compared to lower rated companies. Extensive growth through acquisitions usually elevates the credit risk of a group because of the integration challenges and the uncertainty about the ultimate costs and benefits, as well as incremental earnings, to be realized from the acquisition in the context of the purchase price and financing. We assess acquisitions for strategic fit and consider implications to the company's market position and overall diversification.

#### Summary of Relevant Financial Metrics -- Asset Quality

	Aaa	Aa	A	Baa	Ba
High Risk Assets as % of Invested Assets	< 10%	10% - 20%	20% - 30%	30% - 40%	> 40%
Retrocession Recoverables and Goodwill as % of Equity	< 50%	50% - 95%	95% - 135%	135% - 200%	> 200%

## Factor 4: Capital Adequacy

### Why It Matters:

At the heart of Moody's assessment of a reinsurer's creditworthiness is an opinion about the company's economic capital and its capital adequacy (e.g. solvency) or operational leverage. Economic capital is the cushion available to the insurer to absorb unfavorable deviations in its results. Capital adequacy measures a

## Moody's Global Rating Methodology for Reinsurers

company's leverage in terms of business volume generated and its risks relative to the company's capital. Capital adequacy is critically important for a reinsurer because capital is required to actually be available to absorb losses as well as to demonstrate to cedants and distributors that the company has the ability to absorb loss if required. Capital constraints can also negatively impact a company's ability to grow its business and impact its strategy.

### Relevant Financial Metrics:

*Gross Underwriting Leverage – [gross written premiums(property & casualty) plus 0.25 x gross written premiums (life) plus gross reserves (property & casualty) plus 0.25 x gross reserves (life)] divided by shareholders' equity*

*Gross & Net Exposure to Catastrophic Events Relative to Earnings and Equity*

### Interpreting the Financial Metrics:

In general, the higher a company's gross underwriting leverage, the more risk it is assuming and the greater the impact on its capital position from variations in actual performance. The concept of gross underwriting leverage is sufficiently broad to allow Moody's to evaluate a reinsurer's use of retrocession to determine the degree to which the company relies on it for leverage. Higher rated reinsurers tend to have lower gross underwriting leverage than lower rated companies.

With advances in economic capital models, gross underwriting leverage is a rather blunt measure which necessitates further analysis of a company's mix of business and rate driven volume changes; as a result, it is most useful when comparing companies that have a similar business mix. Other meaningful influences on gross underwriting leverage include the duration of liabilities and an assessment on a company's payout patterns.

In addition, Moody's has long considered catastrophe risk management – both natural and man-made – to be the most significant and volatile risk to capital over the short term; as a result, we spend a significant amount of time with management to understand and evaluate their measure of catastrophe risk as it relates to capitalisation. Our analysis assesses a company's risk appetite and its ability to monitor and manage its risk exposures and also considers its reliance on retrocession as a risk management tool. We evaluate catastrophe risk, both gross and net, relative to earnings and capitalisation. We also incorporate the views of the company's third-party vendor models, internal surveys, relative market share analysis, and stress case scenarios.

Moody's has also stated its intention to increasingly incorporate management's internal capitalisation models into our analysis of insurance and reinsurance groups<sup>5</sup>. Over time, we would expect that our assessment of a reinsurers' capital adequacy would therefore have less reliance on the metrics below, and would instead be more based on extensive internal capital model review.

As previously highlighted, Moody's utilizes gross underwriting leverage in the global methodology and Rating Scorecard because of its ability to be calculated consistently for all reinsurers globally. In order to supplement this rather basic and blunt ratio, in several regions, internally developed or existing regulatory model capital metrics are also used. The insurance regulators in most regions have developed more refined measures of capital adequacy/solvency by evaluating the available capital relative to the risk exposures of the company. The level of sophistication of the risk-based capital (RBC) regime, the scale on which it is measured, and its usefulness in the rating process vary considerably among regulatory jurisdictions.

<sup>5</sup> Please refer to 'Company Built Internal Capital Models Expected to Play Greater Part in Moody's Insurance Ratings Process'; June 2006

## Moody's Global Rating Methodology for Reinsurers

### Summary of Relevant Financial Metrics--Capital Adequacy

	Aaa	Aa	A	Baa	Ba
Gross Underwriting Leverage	<1.5x	1.5x - 2.5x	2.5x - 4.0x	4.0x - 6.5x	>6.5x
Gross Natural Catastrophe Exposure at the 99.6% aggregate PML	Less than 12.5% of equity	Between 12.5% - 31.25% of equity	Between 31.25% - 62.5% of equity	Between 62.5% - 150% of equity	More than 150% of equity
Net Natural Catastrophe Exposure at the 99.6% aggregate PML	Less than 10% of equity	Between 10% - 25% of equity	Between 25% - 50% of equity	Between 50% - 100% of equity	More than 100% of equity

## Factor 5: Profitability

### Why It Matters:

A reinsurer's earnings capacity--quality and sustainability--is a significant component of its creditworthiness because earnings are a primary determinant of the reinsurer's ability to meet its underwriting and financial obligations, the primary source of internal capital generation to assure capital adequacy, and a key determinant of access to the capital markets on favorable terms. Diversification across multiple product lines and markets can result in more stable levels of earnings, increasing the predictability of internal capital growth and strengthening claims/debt paying ability.

### Relevant Financial Metrics:

*Return on Equity (ROE)-Net income as a % of average shareholders' equity (5 year average)*

*Sharpe Ratio of Return on Revenue-The mean of the company's annual return on revenue divided by the standard deviation in return on revenue (5 year period)*

### Interpreting the Financial Metrics:

In general, higher rated companies tend to have higher profitability as measured by ROE and have less earnings volatility than lower rated companies. The ROE ratio is a good measure of how well the reinsurer is utilizing its capital funds. Although creditors rank ahead of shareholders in insolvency, one cannot ignore the impact of shareholder pressure on management to generate sufficient returns on invested capital. This is especially the case as the forces of return and capital adequacy sometimes compete against each other such as when capital cushions that support high ratings may suppress the return on equity. Therefore, ROE must be viewed in concert with both a company's financial leverage and organizational/legal structure. The relationship to financial leverage is important because companies utilizing higher amounts of leverage may exhibit more favorable ROE, as a smaller equity base tends to improve this measure, all else being equal. Also the type of organization may influence expected ROE as mutual insurers tend to have different return objectives than stock companies.

Management's response to shareholder pressures to improve ROE could be to lower the "E" rather than increase the "R". For these reasons, Return on Revenue (ROR) can be another useful comparative measure of profitability, as it is less influenced by a company's financial leverage policy or its capital adequacy. The ROR metric over time is generally a good indicator of an insurer's underwriting skill and pricing discipline relative to its peers while also capturing investment performance.

We also consider that net income can be meaningfully influenced by non-recurring favorable items, most notably realized gains. For analytic units with meaningful investment-related gains, we also consider these ratios excluding such gains.

The Sharpe Ratio of return on revenue gauges the inherent volatility in a company's earnings and helps us to formulate an opinion about the predictability and sustainability of a company's earnings. The ratio considers

## Moody's Global Rating Methodology for Reinsurers

net income since a company's internal capital generation is driven by its net income but we recognize that some capital gains/losses and taxes can at times be somewhat volatile and unpredictable or at other times used to reduce underlying operational volatility. This ratio's analytic value has little meaning on its own but is most useful in comparing companies' earnings volatility to each other and in identifying trends relative to business mix. We use five years worth of data in these ratios to attempt to "see through" the natural cycles of the business.

### *Summary of Relevant Financial Metrics—Profitability*

	Aaa	Aa	A	Baa	Ba
Return on Equity	>18%	12% - 18%	6% - 12%	0% - 6%	<0%
Sharpe Ratio of Return on Revenue	>300%	200% - 300%	100% - 200%	0% - 100%	<0%

## Factor 6--Reserve Adequacy

### Why It Matters:

Inadequate loss reserves have been a contributing, if not the primary, cause of most reinsurers' failures in the past. Given the broad accounting latitude endemic to the reinsurance business, the importance of credible loss reserves can not be over-emphasized. The evaluation of redundancy or deficiency in a reinsurer's loss and loss adjustment reserves (on a gross basis, i.e. prior to retrocession) impacts the analysis of its reported earnings as well as the assessment of capital adequacy. When reinsurers' loss reserves develop unfavourably, the impact on the company's financial profile and flexibility can be material as seen by the decrease in capital, the increased operating and financial leverage ratios, and reduced dividend-paying capacity to the holding company.

### Relevant Financial Metrics:

*Loss Reserve Development-1-year loss reserve development as % of reserves (5 year average)*

*A&E Funding Ratio- Asbestos and environmental net reserves as a multiple of the average payments for the last 5 years*

### Interpreting the Financial Metrics:

Given that reinsurers do not know the cost of their product until after it has been sold - often long after it has been sold - strong underwriting skills and a stable track record is a significant differentiator between highly-rated and lower-rated companies. Consequently, the premium rate monitoring, underwriting, and claims handling processes are critical areas to be reviewed and evaluated. Moody's evaluates these areas, first, by reviewing past underwriting results (usually in connection with reserve adequacy analysis) and, second, by reviewing current underwriting practices that will impact future profitability levels.

Many of the reserve analysis techniques used by Moody's are necessarily complex and at times involve our own actuarial analysis, review of third-party reserve analysis, and consideration of disclosures regarding carried reserves within an actuarially determined range of reasonable estimates. However, we also find that a simple review of prior year reserve development -- defined as the past year's loss reserve development as a percentage of prior year reserves, shareholders' equity or premiums--usually provides broad corroboration of the more detailed analysis. Highly-rated companies tend to have less adverse reserve development than lower-rated companies. That said, we also consider the cause of adverse development and attempt to consider past development in light of our current assessment of reserve adequacy.

Where applicable, we also try to assess adequacy of core reserves separate from reserves associated with latent liabilities (primarily asbestos and environmental liabilities) which tend to not lend themselves to traditional actuarial analysis. While a variety of techniques are used to assess reserve adequacy in this area, Moody's considers a funding ratio to be a good measure to gauge the relative sufficiency of A&E reserves

## Moody's Global Rating Methodology for Reinsurers

despite the fact that a company's claims practices, historic market share and product mix, and single large payments can distort this rather blunt measure.

### Summary of Relevant Financial Metrics-Reserve Adequacy

	Aaa	Aa	A	Baa	Ba
Loss Reserve Development as % of Reserves	< 0%	0% - 2%	2% - 5%	5% - 7%	> 7%
A&E Funding Ratio	>15x or not applicable	12x - 15x	10x - 12x	8x - 10x	<8x

## Factor 7: Financial Flexibility

### Why It Matters

It is important that a company is able not only to fund its business growth via internal capital generation, but also to demonstrate the ability to service its obligations without stress. Similar to primary insurers, reinsurers benefit from having the capacity to raise capital externally for additional growth or acquisitions, and to meet unexpected financial demands whether those come from an unusually negative credit/market environment, earnings volatility, or other planned or unplanned capital needs. Financial flexibility--as dictated by financial leverage/double leverage, earnings coverage, dividend coverage, and access to capital markets --is a key determinant of the reinsurer's credit profile.

### Relevant Financial Metrics<sup>6</sup>:

**Financial Leverage:** *Adjusted debt divided by (adjusted debt + adjusted equity)*

**Earnings Coverage:** *Adjusted Earnings before interest and taxes divided by interest expense and preferred dividends (5 year average)*

### Interpreting the Financial Metrics:

Financial leverage measures the amount of a company's capital base that is financed through borrowed money, typically short and long-term debt and hybrid capital securities, which can be issued at an operating company or holding company. The calculation considers all forms of debt (including surplus notes and hybrid securities--adjusted for Moody's Debt/Equity Continuum--plus unfunded pension obligations and operating leases) used to fund the company's operations as leverage. In general, higher-rated reinsurers tend to have lower levels of financial leverage than their lower-rated peers.

In addition to Moody's standard adjustments to financial leverage and earnings coverage, additional adjustments to these metrics are sometimes necessary for individual companies. For example, an adjustment may include adding back as debt an off-balance sheet obligation because we believe the company will support the debt obligation, if necessary, because of reputation or economic incentives. In contrast, match-funded or self-liquidating debt appearing on a company's balance sheet is likely to be excluded from financial leverage and earnings/cash flow coverage metrics because the debt is analytically viewed as operating debt instead of financial debt.

Other considerations incorporated into our opinions around financial leverage include--where applicable--a company's double leverage (i.e. - investments in subsidiaries funded by parent company debt or a stacked ownership structure), historic trends, management's target level for leverage relative to current position, and maturity profile, as well as the complexity of the capital structure itself. The debt capacity of a reinsurer is also defined by its earnings capacity and dividend capacity relative to interest expense and preferred dividends, although there can be substantial variability in these figures from year to year.

<sup>6</sup> Unlike most of the other financial metrics discussed in the methodology which are calculated at the analytic unit level, the leverage and coverage ratios have been calculated at the consolidated group level, which may differ from the analytic unit being evaluated. Moody's believes that many companies consider their capital to be fungible and therefore assumes that the financial leverage profile of the parent would be consistent with that of the analytic unit.

## Moody's Global Rating Methodology for Reinsurers

Higher-rated reinsurers tend to have better earnings and cash flow coverage metrics than lower-rated companies. The earnings coverage ratio is calculated on a consolidated basis (US GAAP, IFRS, or equivalent) and considers consolidated earnings (pre-tax, pre-interest expense and preferred dividend coverage of consolidated interest expense and preferred dividends). The focus is on coverage of interest expense and preferred dividends although the numerator and denominator are also adjusted for pensions and leases. Because there can be regulatory restrictions on dividend capacity from an operating company to its holding company, the earnings coverage ratio must be evaluated in the context of the reinsurer's actual flexibility in terms of cash available to be sent up to the holding company.

When analyzing the coverage ratios, we generally consider any differences that may exist between interest expense and the cash payments associated with interest. We also assess the interrelationship between cash flow coverage and earnings coverage by considering whether material earnings are generated in regions where dividend extraction is more difficult, if the parent has meaningful and consistent sources of cash flow from unregulated entities, and the relative levels of dividend capacity compared to earning capacity. In instances where dividend capacity significantly exceeds earnings capacity, this may indicate dividend capacity is unlikely to be replenished should a significant dividend be made.

We also recognize that it is important for a company to maintain capital market confidence. It has been frequently observed that ready-access to the capital markets is necessary for many reinsurers in the case of needing to raise capital after a severe unexpected event, to fund an acquisition, or simply to expand internal growth plans. The inability to access the capital markets at all, or on attractive terms, can significantly impair a company's financial flexibility in the event of a liquidity crisis or the need to rebuild its capital base. As a result, Moody's views reinsurers' access to the capital markets - which can be limited by outsized financial leverage or poor coverage - as important given the inherent volatility of the business.

In certain cases, ceding companies insist on incorporating financial strength triggers into their reinsurance agreements. Such triggers are typically defined as a reference to a specific level of the reinsurer's insurance financial strength rating or to various financial metrics, and enable the ceding company to commute the reinsurance agreement, recapture any unearned premium or demand collateralization of its position. We view the existence of such triggers as a detriment to the reinsurer's financial strength as they exacerbate the liquidity pressures on the reinsurer in a financial distress scenario and may endanger the going concern status of a fundamentally sound company.

We additionally consider a company's back up facilities and letter of credit arrangements and the conservatism of covenants embedded in all borrowing arrangements. Strong back-up facilities with limited restrictive covenants are considered to enhance financial flexibility for a company, particularly in times of stress.

The financial flexibility metrics below are more demanding (lower financial leverage ratio and higher fixed charge coverage ratio) for a reinsurer than for a primary insurer for the same rating level. This is explained by the higher volatility of earnings in the reinsurance business.

### *Summary of Relevant Financial Metrics-Financial Flexibility*

	Aaa	Aa	A	Baa	Ba
Financial Leverage	< 15%	15% - 25%	25% - 35%	35% - 45%	> 45%
Earnings Coverage--EBIT/ int exp + pref div	> 14x	9x - 14x	5x - 9x	2x - 5x	< 2x

## Moody's Global Rating Methodology for Reinsurers

# Other Considerations in Determining Stand-Alone Rating

## Management, Governance, And Risk Management

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### Management Characteristics:

Management quality underpins corporate success or failure, and is a major factor in determining ratings. We assess management's credibility, experience, and reliability. Management's ability to develop a strategic vision and its ability to execute that vision are critical factors for a company's success in a competitive industry where the status quo is changing rapidly. A review of the reinsurer's strategy includes the firm's long-term vision, risk-return appetite, attitude towards financial and operating leverage, strategies for raising capital, and view of shareholder value creation. Growth strategies--acquisitions/divestitures, joint ventures/strategic alliances, etc.--can also impact its risk profile.

The overall risk culture that management has built will strongly affect the company's appetite for and management of risk and leverage. As a result, management's strength, its discipline in financial planning and risk management, and its ability to execute are vital elements in our evaluation of credit risk.

Assessing management quality involves examining the experience, track record, and success of management, demonstrated by its ability to sustain a company's franchise, earnings, and capital position, by the absence of one time financial events, by the avoidance of frequent changes in strategy, and by the organization's financial and business flexibility. We consider its management depth as well as its financial track record in such areas as reserves, investments, profitability, and risk management. Management's strategy, as measured by overall growth or new business development, also plays an important role in our opinion of an insurer's credit profile. Throughout the rating process, Moody's forms an opinion of a management team's likely response to challenges in the firm's economic, competitive and regulatory environment given their goals and motivations.

### Corporate Governance

Corporate governance as promoted by the board of directors, as the natural counterpart to management, is equally responsible for the financial health and credit profile of the company. Depth of corporate governance is evaluated by the corporate board's independence, expertise, and involvement, as well as its ability to align governance practices with proper oversight of the management team and corporate strategy. Independent review of the key financial reporting and risk management processes is important, as is oversight of compliance and regulatory issues. The board plays a central role in ensuring management sets the appropriate ethical tone within the company. Compensation schemes and the board's oversight of compensation practices are also considered for their potential impact on management's motivations. Plans that reward management and employees for building long-term value in the company tend to be viewed positively from a credit perspective.

Moody's also contemplates the interests, motivations, track-record, and resources of large shareholders in order to anticipate how they may be expected to behave and respond with regards to their investment, both in the normal course of events and in times of stress. The often conflicting interests of shareholders and cedants are also taken into account when considering a reinsurer's governance, in terms of how the board and management team balances these demands.

### Risk Management

Management's and the board's ability to identify, monitor, manage, and mitigate its risks goes to the heart of a company's success in minimizing unexpected events and volatility and in protecting the interests of its policyholders and other stakeholders. Taking risks, whether in underwriting, investments, sales practices, acquisitions, or other areas, is a necessary activity for a reinsurance company. However, it is vitally important that management (and the board of directors) understand the risks assumed and engage in active measures to manage those risks in order for the company to maintain its financial performance and flexibility, reputation,

## Moody's Global Rating Methodology for Reinsurers

market position, and confidence in the capital markets. The risk management discipline at an insurer is an essential part of its overall governance and management.

### What We Evaluate Related to Management, Governance, and Risk Management:

Given all the various inputs, the influence from management and governance on ratings is subjective. That said, Moody's has a general presumption that management is competent and governance and risk management protocol and procedures are appropriately designed and working. Moody's typically meets annually with members of management, and at times board members, in order to assess these important areas. As noted in recently published research<sup>7</sup>, corporate governance does not typically affect ratings, except in rare situations.

In terms of Risk Management techniques, Moody's recently set out its Risk Management Assessment Framework for each of Life and Non-Life insurance, setting out what it regards as best practice in a number of relevant areas<sup>8</sup>. Moody's uses these frameworks in assessing the Risk Management capabilities of insurance and reinsurance groups. Highly rated groups would typically be expected to have risk management practices approaching or in line with Moody's view of global best practice.

### Accounting Policy & Disclosure

Relevant and timely financial information is a critical part of any financial analysis. Many reinsurers prepare financial information under generally accepted accounting principles either developed by their home country or based on international standards. Financial information is also generally prepared on a regulatory basis of accounting which may differ from generally accepted accounting principles. The presence of a strong government/independent body for financial standards is considered a positive factor when evaluating an accounting regime. Disclosure of financial information varies widely on a global basis and within regions. In certain locations, regulatory bodies provide access to financial information, although the depth of that information also varies. Some companies have chosen to provide easy access to their own financial data which Moody's view favorably.

The consistent application of financial information is a fundamental presumption of financial analysis. When evaluating accounting principles, we consider how well financial reporting mirrors economic reality. Where we believe the economics of a transaction are not consistent with financial reporting, we may adjust financial statements to facilitate our analysis.

### Sovereign And Regulatory Environment

The local jurisdiction's economic and political stability and the degree of government support/interference can have a strong impact--either positive or negative--on the credit profile of a reinsurance company. The presence of a well-developed local capital market may determine a company's ability to raise sufficient capital efficiently to grow or cushion itself against adverse financial conditions.

The reinsurer's credit profile is influenced by the regulatory rules and practices within its market, as well as potential changes in regulations or taxation of its products that could affect a reinsurer's competitive position, or could lead to a restructuring of segments of the industry. The failure-resolution mechanism and practices of the regulatory authorities can also impact a reinsurer's default rate and loss given default.

Measurement of a company's sovereign and regulatory environment incorporates the use of Moody's Foreign Currency Ceiling as well as Moody's Local Currency Ceiling. The local currency guideline reflects our view of the country's political, economic and regulatory stability. We focus on Moody's Local Currency Ceiling for the

<sup>7</sup> See Moody's Special Comment: *Assessing Corporate Governance As A Ratings Driver For North American Financial Institutions*, April, 2006 (#97279) for further information.

<sup>8</sup> Please refer to *'Risk Management Assessment : Non-Life Insurance Companies'* and *'Risk Management Assessment : Life Insurance Companies'*, March 2007.



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insurer's primary market as this guideline generally sets the ceiling for the most financial secure company in a given country.

### Moving From Stand-Alone Rating to Public Rating- Evaluating Support

While the above factors are critical in order to determine the stand-alone rating of reinsurers, the analytic consideration of support -- explicit or implicit -- from a parent company or affiliate is necessary to get to the public rating, which is usually higher than the company's stand-alone rating.

#### Support from a Parent Company or Affiliate

The credit rating of a reinsurer can ultimately be affected by its relationship to its parent, to a subsidiary, or to affiliate companies through either explicit or implicit support<sup>9</sup>. Support, once determined, is then generally "added to" the rating by narrowing the spread between the stand-alone credit rating of the entity/security and the rating of the entity providing the support. Ultimately, the extent to which the affiliation benefits the rating is a matter of judgment, not convention, owing to the large number of variables that must be considered. Our assessment of this support may vary depending on our view of how important that entity is to the overall enterprise business model, its integration with the rest of the organization from a branding, management, distribution, and operating perspective, as well as our view of the company's ability and willingness to support that entity.

Support is evaluated in terms of past actions of the supporter as well as current public statements of support. In all cases, Moody's judgment about how the prospective supporting entity is likely to behave in the future is strongly influenced by our assessment of its prospective economic motivations. Accordingly, strong public statements of support would not be persuasive in raising the rating of a weaker subsidiary if a sound economic rationale for doing so was missing. Although support may raise a company's rating, it may not necessarily raise it to the same level as that of the supporting entity.

While, in most instances, support is incrementally positive, there are instances where group affiliation may constrain the public rating of an entity/security relative to its stand-alone rating level. For example, if the reinsurer is affiliated with weak or highly-leveraged entities, such weaknesses usually, in turn, weaken the reinsurer. History has shown that capital often flows from stronger to weaker companies within a controlled group, and frequently before regulatory action can occur.

Support to operating companies that write reinsurance business is usually implicit. It can manifest itself in a variety of ways, e.g. common branding and worldwide marketing campaigns, sharing of underwriting practices and full integration of IT systems, oral representations made by senior management of the Group to cedants and to the wider financial community, extensive intragroup reinsurance, both on a quota share and stop-loss basis, as well as intragroup financing with the objective to improve the standalone creditworthiness of the supported entity vis-à-vis cedants, e.g. subordinated loans. While such support may have a beneficial effect on the creditworthiness of the supported reinsurer, the assigned rating of the supported entity could still differ from that of the strongest operating entity of the Group. In Moody's view, the decision to continue providing implicit support could be reconsidered by the parent in extremis, particularly in a situation where strengthening the capital base of the supported entity would appear uneconomical.

Explicit support is usually intended to transfer the credit of the supporting entity to the supported affiliate or obligation. Explicit support is generally in the form of a capital maintenance agreement, minimum net worth agreement, or some type of direct guarantee. It can also take the form of management contracts, marketing arrangements, reinsurance agreements, or tax-sharing agreements.

In analyzing explicit support, we examine the specific legal nature and enforceability of the support, as well as its possible termination. Explicit support, properly structured, can achieve credit transference and bring the affiliate's rating up to that of the supporting entity. However, it is also necessary to make an assessment as to

<sup>9</sup> For additional discussion of Moody's rating policy related to support, please see *Rating Non-Guaranteed Subsidiaries: Credit Considerations in Assigning Subsidiary Ratings In the Absence of Legally Binding Parental Support*, December, 2003.

## Moody's Global Rating Methodology for Reinsurers

whether the extension of this support (as well as with implicit support) will weaken the credit profile of the parent or affiliate and result in a downgrade of the supporting entity.

### Factoring in Support from Other Than Related Entities

Moody's does not ascribe a meaningful level of implicit support to reinsurance companies from their governments. Indeed, past history has shown that reinsurers - even large ones - have been allowed by local and national governments to fail without intervention. If the insurer were directly owned by the government, however, support would be considered according to Moody's methodology on "The Application of Joint Default Analysis to Government Related Issuers (April 2005)".

## Relationship Between Insurance Financial Strength and Other Ratings

### Insurance Financial Strength and Debt Ratings

Moody's insurance financial strength or claims paying ability ratings are opinions of the ability of insurance and reinsurance companies to punctually repay senior policyholder obligations and claims. These ratings apply to companies engaged in the business of providing reinsurance and taking insurance risk, typically known as reinsurance operating companies. While many reinsurance groups manage their operations by business unit, Moody's insurance financial strength ratings are always assigned to legal entities.

In contrast, Moody's long-term debt ratings are assigned to specific securities issued by either a holding or operating company. The relationship between the insurance financial strength and debt ratings is dependent upon the legal and regulatory framework in a particular jurisdiction and the relative standing of policyholders and debt holders in the event of insolvency, bankruptcy, reorganization, or liquidation of the entity.

The relationship between the ratings for these different classes of creditors is discussed in the sections below, with guidance about the typical degree of difference (expressed in number of rating "notches") that can be expected in these ratings. These are not to be taken as absolute rules, but rather as guidelines in interpreting the relationship between financial strength ratings and debt ratings. It is important to note that a well capitalized, profitable reinsurance operating company with a highly leveraged parent or a weak affiliate will often have a lower financial strength rating than it would have were it a free-standing company because of the pressure those factors can place on its earnings and capital. Conversely, an IFS rating of a particular entity can be raised by implicit support associated with ownership by a financially strong group.

### *Priority of Claim Notching Between Operating Company IFS and Other Ratings*

IFS ratings are typically the highest credit ratings within an enterprise. From an analytic perspective, the IFS rating is also the starting point for the development of all the other ratings of securities issued by reinsurance operating companies, their related holding companies, financing affiliates, etc. We generally consider the IFS rating as the anchor rating and the rating differential between the IFS and other ratings, referred to as priority of claim notching, as a derivative of the IFS assessment, based upon the specifics of the instrument and convention.

Unlike in primary insurers, where at the insurance operating company level, regulators generally accord policyholder obligations a preferred status in liquidation, above that of financial creditors, in operating reinsurance companies underwriting liabilities typically rank *pari passu* with senior unsecured debt (assuming it was issued by the operating reinsurance company). As a result, Moody's will normally rate senior debt issued by reinsurance operating companies at the same level as their IFS rating, however, it is likely that there will be wider notching (e.g., two notches instead of one) to the subordinated debt rating at the operating company entity because of the greater expected loss for that creditor class compared to the policyholder and senior creditor classes. Exceptions to this practice include cases where the reinsurance operating company maintains unusually high double leverage and where the reinsurer's financial strength approaches the secure/vulnerable cutoff (i.e., Baa/Ba).

## Moody's Global Rating Methodology for Reinsurers

### *Priority of Claim Notching Between IFS and Holding Company Ratings*

The IFS rating at the operating company will also usually be higher than the reinsurance holding company's senior debt rating, reflecting the typically subordinated position of holding company creditors. Although the default probability of a reinsurance operating company and its holding company are highly correlated, the loss severity (given default) for holding company creditors will be significantly greater given their structural subordination to operating company financial obligations -- e.g. holding company creditor claims typically represent simply an equity investment in the regulated company which will be paid after all obligations of the operating company are met.

Typical notching between the IFS rating at an operating company and the senior debt rating at the holding company (in the case of a simple organizational structure with one primary operating company in a jurisdiction of strong regulatory oversight) is three notches. Similar to the examples discussed above, in cases of unusually high double leverage and of an operating insurer's rating approaching the Baa/Ba cutoff, the notching would typically widen.

### *Taking Account of Differences in Regulatory Jurisdiction*

In jurisdictions where the regulatory regime and oversight is regarded as being more lenient (e.g. modest minimum capital requirements) and the dividend capacity available to the holding company from its operating company relatively substantial, then there is a rationale for narrower notching than typical for an operating company/holding company relationship. A Bermuda domicile, at least for simple holding company structures, would typically provide such an advantage, and here we would expect to maintain two notches between IFS rating at an operating company and senior debt at holding company for a Bermudian reinsurer.

### *Taking Account of the Impact of Holding Company Diversification and Liquidity*

Whereas the typical notching between the IFS rating at the operating company and the senior debt rating at its holding company is three notches, there can be narrower notching if the holding company benefits from multiple sources of sizable, uncorrelated earnings and dividend cash flows (e.g. significant banking, primary life and P&C operations and earnings). Similarly, if a holding company benefits from significant sources of dividends from unregulated subsidiaries (which are not highly correlated with the regulated subsidiaries), notching would be compressed. The reduction in notching will vary depending on the breadth and depth of the holding company's diverse sources of subsidiary cash-flows.

In certain cases, a holding company may consistently maintain significant amounts of high-quality liquid assets, which it could use in a time of financial stress to repay a substantial portion of its outstanding debt obligations. The difference between the operating company IFS and the holding company senior debt rating

## Global and National Scale Ratings

With the extension of credit ratings from highly-developed capital markets to newer emerging markets, Moody's rating scales have evolved to provide comparability on both a globally consistent and nationally comparable basis. This development has become necessary for a number of reasons which include the development of local-currency-based capital markets in a number of countries and an increased demand on the part of investors and intermediaries in lower-rated countries for a higher degree of credit differentiation among firms within a given national market, regardless of the sovereign's credit profile. In order to address these issues, Moody's has developed two rating scale conventions, namely Global Foreign & Local Currency Ratings (GFC & GLC Ratings) and National Scale Ratings (NSRs).

### *Global Ratings*

Moody's Global ratings, encompassing both Foreign and Local currency designations, are intended to be globally comparable relative rankings of credit risk. GLC ratings reflect Moody's opinion about risk of loss and default, for obligations denominated in local currency. GFC ratings, in contrast, address the risk of obligations denominated in a foreign currency. Thus, GLC and GFC ratings are identical except that GFC ratings must incorporate the additional sovereign risk - that a payment default could result from the imposition of convertibility restrictions or some other sovereign-imposed payment moratorium. In such a case, the individual

## Moody's Global Rating Methodology for Reinsurers

issuer might have the capacity to pay obligations in full and on time in its own local currency, but is denied access to the currency of payment, resulting in a default. The foreign currency ceiling represents the risk that a country might impose a moratorium on foreign currency payments in the event the government defaults on its own foreign currency debt. However, if an issuer's GLC debt rating is above the ceiling, then its GFC debt rating might still "pierce" the ceiling if the debt obligation is sold under foreign law and Moody's believes that the issuer might escape such a moratorium. On the other hand, foreign currency IFSRs cannot pierce the ceiling.

### *National Scale Ratings*

In contrast to Moody's global ratings, National Scale Ratings (NSRs) are relative measures of creditworthiness within a single domestic market, and across industry sectors. Unlike GLC ratings, NSRs do have modifiers that indicate to which country they refer (e.g. A2.xx, with 'xx' designating the respective country; mx = Mexico, br = Brazil, etc.). In many countries, NSRs are required either by insurance or securities regulation, or by convention. Because NSR scales are different for each country and are relative measures of credit quality in that country, they are not comparable from one country to another (e.g. A2.mx is not comparable with a A2.br). That said, they are useful tools for assessing relative credit strength within a national market.

### *Local Currency Ceilings and Their Effect on Moody's Ratings*

Moody's Local Currency Ceiling summarizes the general country level risks (excluding foreign currency transfer risk) that should be taken into account in assigning local currency ratings to locally-domiciled obligors. In many countries the local currency guideline is higher than the sovereign's own local currency debt ratings. The guideline indicates the rating level that will generally be assigned to the financially strongest obligation in the country. Accordingly, the Local Currency Ceiling will usually be a constraint on the GLC rating for any company or obligation. The GLC rating generally and the Local Currency IFS rating in particular, is always the starting point for Moody's insurance rating analysis and is related to other Moody's ratings in the following ways.

*The Global Foreign Currency IFS rating* is the same as the Local Currency IFS rating, except where the LC IFS rating is above the Foreign Currency Ceiling, in which case the FC IFS rating will be the same as the Foreign Currency Ceiling. By convention, references to an insurer's financial strength rating are understood to refer to the Foreign Currency IFS rating, unless otherwise specified.

*Global Local Currency Debt Ratings* are determined from the Local Currency IFS rating based on holding company analysis and the notching conventions previously described.

*Global Foreign Currency Debt Ratings* are determined from the Local Currency Debt Rating, as constrained by the Foreign Currency Ceiling, as discussed above.

*The National Scale IFS rating* is determined based on the Local Currency IFS rating and a national scale rating matrix that is distinct for each country and applied to all global local currency ratings within that country.

*National Scale Debt Ratings* are determined based on the Local or Foreign Currency Debt Rating, using the same national scale rating matrix as above.

## Special Considerations for Start-Ups

In recent years, there has been a considerable increase of investor interest in committing capital to start-up ventures in the global reinsurance market. This trend is reinforced by low barriers to entry in the industry, the somewhat limited competitive advantage offered by a well-recognized and long-standing brand, as well as reluctance of financial investors to acquire incumbent reinsurers due to concerns about their reserve adequacy. For these reasons, emergence of start-ups can be expected to continue in the foreseeable future.

The credit analysis of start-up reinsurers presents additional challenges as they lack a track record of risk selection, loss reserving and profitability; in addition, their market presence and pricing power is typically very limited at the outset and the extent to which they will improve in the future cannot be accurately ascertained.

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Their lack of operating history also prevents us from populating most quantitative metrics on the Rating Summary Profile.

When assessing the creditworthiness of start-up reinsurers, we focus our analysis on the following main aspects:

- Ascertaining the quality of management and key underwriters by familiarising ourselves with their educational and professional credentials, work experience, areas of expertise, as well as track records at their previous employers
- Assessing the business plan, including prospective customer base and distribution channels, underwriting and risk management limits, degree of sophistication of internal risk and capital management models, as well as compensation strategy for top management and key underwriters
- Examining the financial plan, including expected growth rates and prospective capitalization, possible source of capital and liquidity, as well as the long-term interests and likely behaviour of shareholders
- Dimensioning the business opportunity vis-à-vis their major competitors

## Moody's Global Rating Methodology for Reinsurers

### Appendix 1: Using the Methodology as a Rating Predictor Model

As a complement to detailed fundamental analysis necessary to develop insurance financial strength ratings, Moody's has utilized the backbone of the rating methodology presented herein to develop a *Rating Predictor Model* which can be useful as a guide to estimating the likely range into which a reinsurer's rating may fall, based on reference to the various rating level guidelines outlined with this methodology.

For example, under Financial Flexibility, a company with financial leverage of 22% would fall within the A range for that metric, and a company with financial leverage of 34% would fall within the Baa range. The metrics are primarily calculated based upon public information. Non-public financial data or public financial data modified due to accounting and reporting formats in other than US GAAP or IFRS may be also be used, but will not be reported publicly.

Ratings levels from Aaa to Ba2 are mapped to numerical values of 1 through 12 as follows:

Rating	Scale
Aaa	1
Aa1	2
Aa2	3
Aa3	4
A1	5
A2	6
A3	7
Baa1	8
Baa2	9
Baa3	10
Ba1	11
Ba2	12

A numerical value between 1 and 12 is established for each financial metric through linear interpolation, and then weightings per the accompanying table are applied to determine an overall numerical value rating for each major factor. The numerical value by major factor can be mapped back to the Aaa through Ba rating scale show above.

Each major factor is evaluated and then weighted according to its importance within Moody's rating approach for the industry. Using those weightings, a weighted average is calculated which is then mapped back (based on a mid-point convention) to the Aaa through Ba rating scale show above. The resulting rating is an objective, quantitatively-derived stand-alone financial strength rating in the global local currency before management and governance, accounting policy and disclosure, and regulatory/sovereign considerations are taken into account.

The weightings shown below are a subjective assessment of the relative importance of the factors and sub-factors in our assignment of ratings to reinsurers.

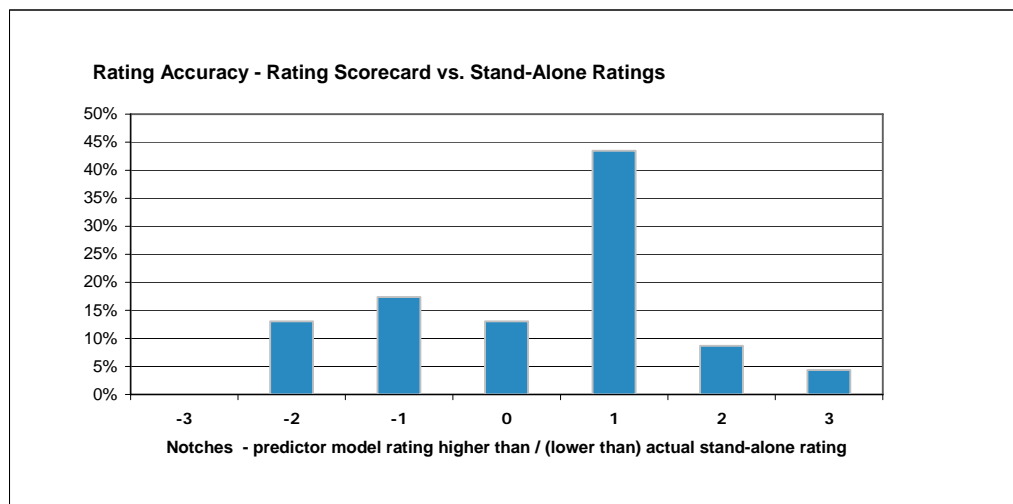
## Moody's Global Rating Methodology for Reinsurers

Factors for Reinsurers	Weightings	Sub-factor Weightings Relative to the Factor Weightings
<b>1 - Market Position and Brand</b>	<b>20%</b>	
Relative Market Share Ratio, Global Reinsurance		50%
Direct Reinsurance Premiums as a % of GPW		50%
<b>2 - Business and Geographic Diversification</b>	<b>15%</b>	
<b>3 - Asset Quality</b>	<b>10%</b>	
High Risk Assets % Invested Assets		30%
Retrocession Recoverables and Goodwill % Equity		70%
<b>4 - Capital Adequacy</b>	<b>20%</b>	
Gross Underwriting Leverage		50%
Gross Natural Catastrophe Exposure at the 99.6% Aggregate PML		25%
Net Natural Catastrophe Exposure at the 99.6% Aggregate PML		25%
<b>5 - Profitability</b>	<b>10%</b>	
Return on Equity		50%
Sharpe Ratio of Return on Revenue		50%
<b>6 - Reserve Adequacy</b>	<b>10%</b>	
Loss Reserve Development % Reserves		60%
A&E Funding Ratio		40%
<b>7 - Financial Flexibility</b>	<b>15%</b>	
Financial Leverage		50%
Earnings Coverage		50%

We note that, when comparing results of this model to Moody's actual stand-alone ratings, the rating predictor model's accuracy to within one notch of the stand-alone rating is reasonably high at 74%. The rating predictor model's accuracy rate was calculated for those analytic units which were both rated above B1 and domiciled in developed markets<sup>10</sup>. Differences between the model's rating and the actual stand-alone rating may exist due to analytic judgment regarding the weighting of the factors, the importance of the other analytic considerations, or other unique fundamentals of the company not appropriately captured or weighted by this model. We also will reiterate here that the model-implied stand-alone rating may differ from the published rating due to parental support or sovereign guidelines. The rating predictor model, like market-implied ratings, is another input into the rating process and rating committee that offers an alternative perspective to the analyst's rating recommendation.

<sup>10</sup> For purposes of this methodology, developed markets were those countries for which the long-term foreign currency ceiling was Baa3 or higher. As previously discussed, for reinsurers in emerging markets, the country risk has a meaningful impact on the ultimate financial strength rating.

## Moody's Global Rating Methodology for Reinsurers





## Moody's Global Rating Methodology for Reinsurers

### Appendix 2: Analysing Life Reinsurers

In order to apply the global methodology to life reinsurers, some additional guidance is necessary. To accommodate the unique characteristics of life reinsurers, we will collect additional information and consider only those ratios that are relevant.

Specifically, we may make the following adjustments for life only reinsurers:

1. In interpreting product diversification related to Factor 2, we will consider the split between mortality, morbidity and asset-based products.
2. When viewing retrocession recoverables related to Factor 3, we will consider the counterparty risk and the terms of the retrocession agreement, including where the assets are held and if there is actual credit exposure to the retrocessionaire.
3. For capital adequacy, we will look at the impact of 1.5 deaths / thousand as a proxy for mortality catastrophe exposure (which will be used instead of natural catastrophe exposure) at the 99.6% PML (1-in-250 year event). In addition, for capital adequacy, instead of gross underwriting leverage, we will focus on regional regulatory risk-based capital measures, or the metric of equity-to-total assets (used in our Global Rating Methodology for Life Insurers), if no other measure is available.
4. Reserve adequacy (Factor 6) will not be calculated as it is generally not a relevant analytic issue for life only reinsurers (unless the life reinsurer has substantial disability or health business).

## Moody's Global Rating Methodology for Reinsurers

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## Current Trends in Insurance Catastrophe Risk Management

### Summary Opinion

Catastrophe risk management has received much attention in the property and casualty (P&C) insurance industry following the 2005 hurricane season. Following the storms, company directors and their appointed risk committees have become more active in risk management oversight. Consequently, insurers and reinsurers have shed exposures, increased prices and/or pursued more conservative reinsurance (or alternative risk transfer) protection. In the spring of 2006, the major cat modeling firms revised their models to incorporate greater conservatism, particularly regarding severe events.

All of these forces acting in concert have created a demand/supply imbalance - and this is in spite of significant amounts of new capacity that has entered the industry looking for outsized returns. With a benign 2006 storm season, the mild activity bodes well for investors in catastrophe-focused carriers and alternative risk transfer vehicles. Moody's believes that reduced activity could also signal softening market conditions for peak catastrophe zones some time in 2007.

The key findings of our 2006 US catastrophe survey are as follows:

- Companies are paying greater attention to managing difficult-to-model risk factors by monitoring zonal aggregations, exiting certain lines of business, or adhering to more conservative contract terms and conditions.
- Companies are more often than not turning on the switches for demand surge, storm surge, and fire following.
- Issuers reported a near universal use of models to manage portfolio accumulations, though tie-ins of portfolio management to "front-end" applications (e.g., pricing), were less common and varied considerably in sophistication.
- Issuers are more aware of capturing accurate exposure data, particularly commercial lines, beyond precise location coding (e.g. replacement cost information), although this remains an area for further improvement, particularly as demographic and real estate trends increase exposures in high-risk zones.

Catastrophe risk remains a major driver in Moody's rating analysis, albeit one of many factors discussed in our recently released rating methodology<sup>1</sup>. In order to understand a company's catastrophe risk, Moody's utilizes a combination of approaches including Moody's Risk Adjusted Capital (MRAC)<sup>2</sup> and a comprehensive survey sent to our rated issuers.

The catastrophe module continues to look at risk in the tail of the distribution as opposed to a pegged return period. However, based upon discussions with the modeling firms and industry participants, Moody's has updated the industry loss exceedance curves in MRAC's catastrophe module to include revised frequency and severity assumptions.

Moody's believes that the majority of our P&C insurer ratings will remain stable over the next year as (re)insurers a) continue to re-evaluate their risk appetite and shed business where catastrophe exposures are outsized; b) purchase higher levels of reinsurance protection where available; and c) utilize alternative risk-transfer mechanisms (e.g. sidecars, catastrophe bonds).

1. *Moody's Global Rating Methodology for Property & Casualty Insurers, September 2006*

2. *Used for primary P&C insurers including a module that utilizes publicly available data to evaluate catastrophe risk. For details, please see the appendix of this report or Moody's August 2006 Special Comment, **Moody's Incorporates Market Feedback into Revised Capital Model for US Non-Life Insurers** and Moody's August 2006 Rating Methodology, **Moody's Risk Adjusted Capital Model for US P&C Insurers**.*

## Pricing, Terms, and Risk Management Strengthened In 2006

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### ***A Tale of Two Reinsurance Markets: Peak Zones vs. Everything Else***

The current catastrophe reinsurance market reflects a sharp divide between loss-affected classes of business (e.g., cat excess of loss) in peak US wind-zones (steep price increases, scarce capacity, stricter terms and conditions) and all remaining classes of business.

After the July 2006 renewal season, some reinsurers announced that they were shifting capacity from catastrophe-exposed homeowners quota share business to higher-layer catastrophe excess of loss (including retrocessional) business. They decided to do this in order to take advantage of favorable market conditions in the excess of loss market.

Given the benign catastrophe experience in 2006, reinsurers writing property catastrophe have benefited significantly from the current peak-zone pricing environment. Moody's expects that these carriers will continue to adhere to the constraints of their catastrophe risk management programs, many of which were recently revised to reflect reduced gross and net exposure levels following 2005 storm losses.

Generally speaking, the catastrophe reinsurance market outside of loss-affected zones continues to experience competition (both on price and contract terms). Reinsurers have thus far actively sought diversification by writing in non-peak, less capital-intensive classes of business. Renewal pricing in January 2007 for U.S. peak-zone business is firmer compared to prior-year levels but has not exceeded the peak achieved during the June 2006 renewal season.

### ***Growth in Alternative Risk-Transfer Mechanisms***

Many catastrophe retrocessional programs suffered full limit losses from the storms of 2005, causing retrocessionaires to completely exit the market, reduce their writings, or become more selective, avoiding US and global programs in favor of non-US risks. The resulting shortfall in capacity for US high-risk zones has raised the demand for alternative market structures to absorb such risks.

In some cases, the terms and pricing of alternative structures have become competitive with traditional retrocessional programs. At the same time, hedge funds and private equity firms have become increasingly interested in assuming (re)insurance risks, which are generally uncorrelated with traditional investment risks. The pricing parity and the investor appetite have spurred significant growth in the formation of sidecars<sup>3</sup>, the issuance of catastrophe bonds, and the trading of industry loss warranties. Moody's regards hedge funds and private equity firms as opportunistic players in the (re)insurance space, ready to pull back or shift direction quickly as market conditions dictate.

### ***U.S. Primary Insurers: Personal vs. Commercial Lines Writers***

Price increases and stricter terms and conditions are expected to continue to prevail over the medium term on primary property catastrophe-exposed lines of business. Nevertheless, it is important to distinguish between the dynamics affecting personal lines versus commercial lines carriers.

The personal lines market is subject to substantial state regulatory oversight, which may affect the extent to which applications for rate increases are granted, or the ability to quickly shed policyholders (without repercussions) in peak zones.

In contrast, commercial lines carriers have historically been far less sensitive to regulatory scrutiny than personal lines companies, and they have had the additional option to offer coverage (including rates and policy forms) through the still less regulated excess and surplus (E&S) lines market. The additional flexibility is particularly valuable in a hard market as insurers attempt to achieve targeted pricing and/or terms and conditions. Finally, rates on casualty business have continued to exhibit softening and have not been affected by post-Katrina increases in property rates.

### ***Investors Came to the Rescue, Again; But The Current Paradigm is Not Guaranteed***

Investors frequently have rescued (re)insurers or helped to form new companies immediately following large catastrophes on the presumption that post-event, contractions in capacity as well as heightened perceptions of risk, can potentially drive substantial surges in pricing, precipitating favorable investment returns.

This investment paradigm has to date been surprisingly resilient, playing an important role in stabilizing the industry in times of stress and dislocation, notably in the aftermaths of Hurricane Andrew (1992), the 9/11 attacks

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3. See Moody's April 2006 Special Comment: *Reinsurance Side-Cars: Going Along for the Ride*

(2001), and the 2005 Hurricanes. Following the 2005 storms through June 30, 2006, \$27 billion in new capital entered the reinsurance industry largely through existing and start-up reinsurers and, to a lesser degree, through sidecars and catastrophe bonds. In general, however, there is no specific reason to believe that investors will continue to recapitalize companies after large losses, particularly if they reach the conclusion that a couple of years of hard market returns do not compensate for the eventual “blow-up” risk.

Moody's does view post-event capital raises (particularly those with equity characteristics) as positive developments in addressing concerns relating to an issuer's financial condition. However, our ratings also incorporate expectations regarding the quality of an issuer's underwriting and catastrophe risk management processes, as well as its appetite for catastrophe risk relative to capital levels. As a consequence, an issuer with outsized catastrophe losses may not be able to maintain its current ratings levels, even assuming an equity raise that completely offsets catastrophe losses.

## **2005 Storms Force Review of Risk Mangement Processes**

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The 2005 storm losses (particularly Hurricane Katrina) served to highlight the distinction between a firm's actual catastrophe exposure and modeled results. Although this distinction was or should have been understood before Katrina, the increasing sophistication of catastrophe models, when combined with the relatively benign natural catastrophe experience over the decade preceding the spike in activity in 2004 and 2005, may have precipitated an uncritical reliance on these tools for certain carriers.

Katrina's larger than expected commercial property losses (partially flood-driven), significant time-element losses, outsized impact from storm surge and demand surge, as well as the risk of that contractual coverage exclusions that could be reversed either by regulation and/or judicial/legislative action, have now focused attention on identifying and mitigating factors contributing significant levels of error and uncertainty. Risk management teams have renewed efforts to assess difficult-to-model and non-modeled risks, the quality of data, and the potential for “hidden” correlations between business lines (e.g., catastrophe clash).

## **Potential For Further Adverse Development Remains**

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Estimation of losses from the 2005 storms has proved to be quite challenging, even well after the occurrences of the events. Moody's notes that a number of firms (reinsurers, in particular) have recorded significant upward revisions in their estimates during 2006. Moody's believes that estimate uncertainty is heightened, given the record claims volume from three major storms, the high levels of demand surge, and the coverage disputes arising from flood and time element claims.

The possibility exists that future judicial or regulatory decisions may mandate coverage for losses caused by perils previously believed by insurers to be contractually excluded (e.g., residential flood). On the commercial lines side, Moody's believes that additional adverse development could occur, particularly in offshore energy and marine risks, exposing both primary carriers and their reinsurers. Moody's notes that the significant impact of storm losses has, in some cases, exhausted limits on reinsurance (particularly retrocessional) contracts, thus leaving the net loss positions of some cedants potentially exposed should losses develop further.

## **2006 Vendor Catastrophe Models Increase Expected Loss**

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Several third-party catastrophe modeling firms have released updated versions of their models, whereby the revisions, (depending upon model options selected) are likely to significantly increase expected losses for (re)insurers. Companies have reviewed the impact of these changes on their individual portfolios and have utilized the information to manage gross and net catastrophe risk.

The specifics of each vendor model update vary, but the revisions have generally incorporated adjustments to both severity and frequency drivers. Severity driver changes include updated databases of building/construction/structure vulnerability functions, as well enhancements to storm and demand surge modules. On the frequency side, models now offer several databases, such as forward-looking views incorporating increased mean frequency assumptions (based on recent climate research), in addition to existing databases based on historical occurrences.

## Results of Moody's 2006 Catastrophe Survey

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During the first half of 2006, Moody's requested that its rated P&C issuers respond to a comprehensive survey focused on catastrophe risk management. Survey respondents represented a diverse group of (re)insurers, comprising over 70% of industry direct premiums (all lines combined).

The survey consisted of a detailed questionnaire covering qualitative aspects of catastrophe risk management practices. There were also requests for quantitative data, including loss exceedance probability (EP) profiles and summaries of aggregate exposure data by peril and geographic zone. Although the results of our survey (and related discussions with issuers) do not reflect the catastrophe model revisions, we plan to resurvey respondents for updated Probable Maximum Loss (PML) information in 2007.

### **Qualitative Factors Assessed in Survey**

The qualitative portion of the survey asked issuers to respond to a series of questions, including management of exposure accumulations, uses of models, and data quality issues.

- **Aggregation Methodology:** Survey respondents reported a wide range of challenges regarding the management of catastrophe risk aggregations for difficult-to-model perils or lines of business.

For commercial lines carriers, the most commonly cited problem areas were terrorism (impacting workers compensation and property lines), earthquake (affecting workers compensation), flood/water loss, and marine and aviation. Reinsurers also cited terrorism and marine/aviation and, in addition, retrocessional catastrophe excess, winter freeze/winter storms, wild fire/brush fire, tornado/hail, non-US zones, and property per risk.

Companies detailed a variety of approaches to managing terrorism exposure with the main theme involving the monitoring of zonal aggregations using scenario testing to set limits on maximum foreseeable loss (MFL) by zone and/or across all zones.

- **Model Usage:** Companies are almost universally applying models to manage accumulations of exposure in their portfolios and to structure reinsurance programs.

Most companies also reported "front-end" applications of models (e.g., to underwriting and pricing decisions) though specific methodology and sophistication vary considerably. For example, personal lines carriers use the models to calculate the average annual loss (AAL) arising from hurricanes as part of a ratemaking process or to determine the long-term cost of reinsurance.

Less commonly, companies (particularly those with large domestic property catastrophe exposure), combine pricing and portfolio management to inform both risk-return and portfolio-optimization decisions. Moody's views firms that combine a "front-end" use of models with portfolio management as having stronger catastrophe risk management than firms relying on models solely to manage accumulations.

- **Data Quality:** Based on our survey, insurers' approaches to data quality issues vary considerably. The industry has made strides in identifying (and in some cases capturing) the level of precision necessary to describe various risk characteristics in order to improve model results (e.g., location coding). Nevertheless, comprehensive approaches to assurance of data accuracy are not widespread, currently. Data quality represents the single largest opportunity for users to improve model output. A study<sup>4</sup> by AIR "revealed significant problems with completeness and quality of exposure data, particularly in the case of commercial properties" and noted that replacement cost coding in models will likely significantly underestimate actual replacement costs. Given current demographic and real estate trends<sup>5</sup>, assurance of accurate data is a crucial part of the modeling process.

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4. Refer to *Underwriting Catastrophe Risk: Post Hurricane Katrina*, *Journal of Reinsurance* (Spring 2006). See also AIR *Worldwide Analysis: Exposure Data Quality* (November 2005).

5. Refer to Insurance Services Office (ISO) April 25, 2006 Press Release entitled: *Catastrophe Losses Will Double About Every 10 Years, Says Leading Catastrophe Modeling Expert at PCS Conference*.

## Monitoring Future Developments

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Moody's is monitoring the following situations as they develop:

- The ongoing debate among climatologists about whether recently observed increases in Atlantic hurricane frequency and severity represent a true departure from historical patterns reflecting changes in global climate.
- The possible involvement of the Federal Government in providing a national catastrophe pool. Given the lack of specific implementation details, it is difficult to assess the impact of a government catastrophe backstop on the credit profile of the industry. Broadly speaking, however, and depending on the covered perils, affected lines of business, and the attachment point of the backstop, the impact is likely to differ significantly between primary carriers and reinsurers (and retrocessionaires). In the former instance, a backstop is likely to add stability to the primary market by providing a highly rated stand-by reinsurance market for tail risks. The effect on reinsurers is less clear, depending on the size of the overlap between reinsurance markets and government participation. The positive impact of reduced exposure and additional capacity would need to be weighed against the potential crowding out of the private market.
- The impact of the January 2007 special legislative session in the State of Florida on the Property and Casualty insurance and reinsurance market in Florida.
- Improvements in the quality and quantity of public disclosure regarding catastrophe risk.

## Appendix – How Moody's Evaluates Property Catastrophe Risk of US Insurers

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The catastrophe risk profile of individual P&C companies can vary widely, depending on differences in risk-appetite, line of business focus, financial flexibility and capital adequacy, modeling sophistication/rigor, reliance on reinsurance (or other risk transfer mechanisms) and regulation.

Moody's analytical framework for assessing catastrophe risk incorporates a variety of qualitative and quantitative factors, which are synthesized to form an overall assessment. The principal components of this framework for North American P&C companies include (1) Moody's Annual Catastrophe Risk Survey, (2) Moody's Risk Adjusted Capital Model (MRAC), and (3) Moody's Probability of Default and Expected Loss Modeling.

For primary carriers, Moody's will consider the ratings impact (if any) of losses from natural catastrophes based on their impact on the company's MRAC score. For reinsurers, catastrophe exposure and losses relative to capital will be assessed based on a probabilistic analysis of the company's catastrophe exposed reinsurance portfolio.

In a severe event or series of events, Moody's would expect that its higher rated companies would have losses (relative to capital and earnings) at levels significantly below those of companies rated in the A/Baa range (insurance financial strength). In general, net losses for companies rated in the single A range would not be expected to exceed 10% of capital, depending upon business profile.

### MOODY'S CATASTROPHE RISK SURVEY

During the first half of 2006, Moody's requested that its rated issuers respond to a comprehensive survey focused on catastrophe risk management. The survey consists of a detailed questionnaire covering qualitative aspects of catastrophe risk management practices as well as requests for quantitative data, including loss exceedance probability (EP) profiles and summaries of aggregate exposure data by peril and geographic zone.

Although Moody's analysis has long encompassed cat risk, the formal survey allows respondents to provide detailed catastrophe risk management information based on a uniform data request, facilitating greater consistency in comparing insurers' exposures. Further, Moody's will compare information obtained in the survey (e.g., EP data) with the assumptions in the MRAC model (discussed later in this piece), particularly in cases where these assumptions differ significantly from survey data.

#### ***Qualitative Factors Assessed in Survey***

The qualitative portion of the survey asks issuers to respond to a series of questions relating to (1) Risk Aggregation Management, (2) Model Usage, (3) Input Data, (4) Terrorism Exposure, and (5) Catastrophe Reinsurance Protection. Moody's is particularly interested in how catastrophe risk management fits into a firm's overall enterprise risk management, including risk committees (top down/bottom up approaches).

1. **Risk Aggregation Management** – As shown in Hurricane Katrina, many P&C lines of business are subject to a variety of catastrophe perils.<sup>6</sup> A real potential exists for outsized “clash” losses due to unexpected correlations between diverse, difficult-to-model business lines. As a result, Moody's has asked issuers to detail their approach to managing catastrophe accumulations. For business classes or coverages that do not permit description using EP curves, respondents are asked to detail the risk mitigation techniques used to manage these exposures.
2. **Model Usage** – Moody's has asked respondents to describe the top five uses of catastrophe models. Models are well suited to support underwriting, pricing/ratemaking, capital allocation, scenario testing, and risk financing decisions. Survey respondents are also asked to describe the manner in which results from multiple vendor models are used.<sup>7</sup> Access to multiple model perspectives is valuable given the potential for differences in vendor models, presuming that firms take advantage of the differences responsibly and conservatively.  
Moody's also expects that model results include the impact of severity drivers, such as secondary uncertainty, fire-following earthquake, demand surge and storm surge. If certain switches are “turned off” in the models, respondents have the opportunity to describe reasons for doing so.
3. **Input Data** – Data quality issues represent the single largest opportunity for users to improve the efficacy of modeled results. Survey respondents are asked to summarize, by line of catastrophe-exposed business, the types of exposure data required to perform model analyses<sup>8</sup>, and to describe any data quality procedures in place.

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6. They include homeowners, auto physical damage, commercial multi-peril, fire and allied lines, boiler & machinery, earthquake, business interruption, general liability and workers' compensation, marine and energy, U.S. and international property catastrophe, facultative and retrocessional business.

7. Often, firm access to multiple model results is provided by reinsurance intermediaries.

8. Including premium volume by level of geographic resolution (e.g., street address, zip code, etc.)



When stress testing PML and EP information received from issuers, Moody's considers the natural uncertainty in model results as well as the potential impact of modeling error (e.g., data quality coding issues, difficult to model factors).

4. **Terrorism risk** –Significant progress has been made in the past several years with respect to modeling terrorism risk, but derivation of frequency assumptions will continue to remain an intractable problem. Although companies may utilize a traditional EP approach to terrorism risk, they often utilize scenario-testing and monitor zonal concentrations from an MFL perspective.

Moody's takes a cautious approach to terrorism risk, given modeling challenges and a general lack of substantive public disclosures. Since TRIA<sup>9</sup> deductibles for many carriers can represent a significant portion of statutory capital, Moody's Catastrophe Survey asks issuers to report their 2006 TRIA deductible and provide details of any private market reinsurance coverage (certified and non-certified) for terrorism. Moody's compares gross terrorism exposure and net terrorism risk retention relative to a company's surplus. In general, terrorism events that affect the insurance industry widely and result in losses of less than 10% of an insurer's equity capital are not likely to have a ratings impact, unless they augur a change in the industry's risk profile or result in further disruption to financial markets more broadly.

5. **Reinsurance Protection** – Moody's monitors both gross and net catastrophe exposure because reinsurance/retrocessional protection may not be available or affordable. Issuers are asked to provide a summary of their overall reinsurance/retrocessional program (e.g., in the form of a "layer cake" chart), including information about "non-cat" reinsurance contracts, both proportional and non-proportional, which may actually cover losses from catastrophic events, adding insight about net catastrophe exposure.

Moody's also asks for details involved in their current catastrophe reinsurance program, including a summary of perils covered and excluded, attachment points and occurrence limits, and availability of reinstatement options (number and cost).

Additionally, Moody's considers the impact of alternative forms of catastrophe risk management and transfer; these include catastrophe bonds, industry loss warranties (ILWs), reinsurance sidecars, and contingent capital facilities.

The credit quality of reinsurers continues to factor into our assessment of a reinsurance panel. Financial strength ratings have long been a concern for ceding companies reinsuring long-tail casualty lines of business. Given the failures of several reinsurers following the Australian hailstorms of 1999 and the failures and "close calls" from the events of September 11 and Hurricane Katrina, Moody's views reinsurance recovery credit risk to also be important for short-tail property lines.

Given the shortage and pricing of reinsurance capacity, the ceding companies sometimes must evaluate and balance the need to complete a reinsurance program with lower-rated/unrated carriers with retaining the net exposure.

### ***Quantitative Factors, Including Exceedance Probability (EP) Profiles***

The quantitative portion of the survey asks issuers to provide aggregate loss EP profiles (ground-up<sup>10</sup>, gross and net of reinsurance), at various return periods by requested peril. In particular, for U.S.-based catastrophe exposures, requested perils correspond to those used by the MRAC model<sup>11</sup>. For modeled perils that fall outside the scope of MRAC, issuers are asked to provide EP information coming as output from the company's internal models.

Moody's also requests that companies provide their entire aggregate EP distribution over all modeled perils. This facilitates a number of analyses that consider the entire tail of the EP curve, instead of simply focusing on losses at specific return periods (e.g., 1-in-100, 1-in-250, etc). However, Moody's is mindful that an aggregate-all-perils (AAP) EP curve may not completely capture a firm's catastrophe exposure (given certain perils and other factors are difficult or not conducive to modeling).

For each of the aforementioned perils and zones, issuers are also asked to provide aggregate in-force exposure information. (for insurers: total insured value; for reinsurers: total limits on exposed contracts). This information often provides insight about concentrations from a Maximum Foreseeable Loss (MFL) perspective. In particular, such an approach is useful when comparing issuers with otherwise similar PML profiles, particularly when trying to gauge loss potential due to perils or risk characteristics not amenable to robust analysis using traditional catastrophe models.

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9. *The Terrorism Risk Insurance Act of 2002, extended in November 2005. For additional information, please see Moody's December 2005 Special Comment, **Terrorism Risk Insurance Extension Act of 2005 Buys Some Time for P&C Insurers.***

10. *Refers to losses before the application of both policy deductibles and reinsurance.*

11. *See the MRAC Section in this Special Comment for the definitions of the peril-zones used.*

For example, for a given peril and zone, two companies may have similar EP profiles at various return periods, but one may be a commercial lines writer with a large book of heterogeneous commercial risks (e.g., including offshore energy), which are more difficult to model, while the other may be a personal lines carrier with a diversified book of traditional homeowners' risks. As such, each carrier may have a vastly different risk profile in an extreme event.

One helpful metric to understand is the Conditional Tail Expectation (CTE) which has long been used in the life insurance industry relative to a benchmark (e.g. capital). The CTE (calculated using a firm's PML curve) represents the *average* value of losses in excess of a chosen loss level (usually remote). As a result, the CTE is often viewed as a measure of the "thickness" of the tail of a firm's PML curve and is a more complete characterization of tail risk than reliance on arbitrarily chosen loss returns periods (e.g., 1-in-100, or 1-in-500) when comparing issuer PML profiles.

## **MOODY'S RISK ADJUSTED CAPITAL MODEL (MRAC)**

Moody's P&C Risk Adjusted Capital model (MRAC) is a tool used to quantify the multiple sources of risk—including catastrophe risk—within U.S. primary P&C insurance groups, and to gauge the adequacy of the group's resources for covering those risks.

Moody's uses MRAC results in conjunction with other analytical tools as input into the rating process. The basic data input source is the NAIC Annual Statutory Statement; however, outside the USA, model features are adaptable to a variety of data types, as available and appropriate. The model employs Monte Carlo simulation to develop an estimated probability distribution for the aggregate performance of the group (gains or losses) over a one-year time horizon, allowing for comparison to the group's adjusted book capital at different probability thresholds.

### ***MRAC's Catastrophe Module***

MRAC's catastrophe risk module is an important component of the overall MRAC model. Within MRAC, catastrophe losses from underwriting risk are simulated separately from general underwriting risk. Moody's has estimated industry loss exceedance curves for 7 major catastrophes — South Atlantic Wind, Gulf Wind, Mid-Atlantic Wind, North Atlantic Wind, New Madrid Earthquake (1 and 2)<sup>12</sup>, California Earthquake, and Pacific NW Earthquake. We would expect that these curves could be adjusted yearly based on discussions with modeling firms and issuers.

For a given company, the model calculates exceedance curves for each of the seven catastrophes, by analyzing gross written premiums by line and by state, using a market share approach. Exceedance curves for the various U.S. hurricane zones have been adjusted to contemplate increased frequency and severity assumptions post-Katrina, including greater loadings for demand surge and storm surge. In addition, the three zonal earthquake models contemplate increased loadings for fire-following earthquake. (The particulars of the MRAC model including a summary of industry exceedance curve profiles by peril-zone are detailed in the MRAC Rating Methodology, August 2006.)

In giving credit for outwards catastrophe reinsurance protection, MRAC makes a fixed set of assumptions and does not incorporate information specific to an individual issuer's program. In particular, the model incorporates the assumption that 90% of losses from catastrophes with return periods between 25 years and 100 years are ceded, at which point reinsurance coverage is assumed to be exhausted. The catastrophe reinsurance retention and limit parameters are based on Moody's general observations about the industry, along with judgment. It should also be noted that MRAC considers the average credit risk of an issuer's reinsurers by applying a risk charge to MRAC's modeled ceded losses.

Moody's is aware that companies often purchase catastrophe reinsurance protection extending well beyond the 100-year return period for loss occurrences. The model is run on publicly available data, but Moody's has the ability to utilize a company's internal loss exceedance curves and reinsurance program to analyze the overall capital adequacy score. However, Moody's published MRAC scores will only include publicly available data with a description of various adjustments (such as reinsurance) that may be made for a specific company.

## **PROBABILITY OF DEFAULT AND EXPECTED LOSS MODEL**

Moody's uses (annual) AAP EP curves provided by respondents to our Catastrophe Risk Survey to stochastically model the impact of catastrophe risk on a company's earnings, and thereby compute estimates of the probability of default and expected loss to policyholders and/or bondholders over a one-year period. Individual iterations of the income statement are modeled by combining three separate components: (1) catastrophe losses, computed by sampling from

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12. Within MRAC, the states comprising the New Madrid earthquake region are partitioned into two zones determined by a pair of concentric circles. These two zones are modeled separately, though perfect correlation is assumed. All other MRAC catastrophes are assumed to be statistically independent. For further details, please see the MRAC Rating Methodology.

issuer-provided aggregate all-perils EP curves; (2) total returns on invested assets, also computed by random sampling; and (3) all remaining income statement items including earned premiums, acquisition and operating expenses, interest expense, and preferred and common share dividends, each computed deterministically under various assumptions.

Taken together, a sufficiently large number of such iterations determine an empirical probability distribution of the company's full year income statement and corresponding year-end capital position. In particular, the relative frequency of iterations resulting in net losses in excess of policyholder surplus (or in the case of debt instruments, policyholder surplus less debt) are used to estimate the probability of default and expected loss for various liability classes during the year.

These results (incorporating stress testing), are then compared to Moody's idealized cumulative default rates and expected credit losses to generate implied insurance financial strength and debt ratings.

This type of model is focused on assessing the contribution of catastrophe risk to the income statement volatility, so this approach is most useful for portfolios with a preponderant exposure to catastrophes, such as monoline catastrophe reinsurers, and structured vehicles including catastrophe bonds and reinsurance sidecars.

## Related Research

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### **Rating Methodology:**

[Moody's Global Rating Methodology for Property and Casualty Insurers, September 2006 \(98046\)](#)

[Moody's Risk Adjusted Capital Model For US Property & Casualty Insurers, August 2006 \(96353\)](#)

### **Special Comments:**

[Moody's Incorporates Market Feedback into Revised Capital Model for US Non-Life Insurers August 2006 \(97872\)](#)

[Reinsurance Side-Cars: Going Along for the Ride, March 2005 \(96863\)](#)

[Terrorism Risk Insurance Extension Act of 2005 Buys Some Time for P&C Insurers, December 2005 \(95940\)](#)

*To access any of these reports, click on the entry above. Note that these references are current as of the date of publication of this report and that more recent reports may be available. All research may not be available to all clients.*



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## Moody's Risk Adjusted Capital Model For US Property & Casualty Insurers

Moody's P&C Risk Adjusted Capital (MRAC) model is a tool to quantify the various sources of risk within a property & casualty (P&C) insurance group, and to gauge the adequacy of a group's resources for covering those risks. In addition, Moody's uses MRAC to enhance the dialogue with issuers by identifying sources of risk and trends in capital adequacy. Understandably, Moody's uses MRAC results as just one among many quantitative tools that inform the rating process. While we believe the model to be consistent and fair overall, like any model, it is subject to limitations in data inputs as well as the ability of the model to fully reflect the dynamics of complex businesses such as property & casualty insurers.

### Model Overview

- MRAC employs Monte Carlo simulations to develop an estimated probability distribution for the aggregate future performance of the group, allowing for comparison to the group's book adjusted capital at different probability thresholds. The model output is summarized as a ratio (the MRAC ratio), which is computed by dividing available capital by required capital (as estimated by the model).
- MRAC is a one-year model in that it simulates (typically 60,000 iterations) one year's worth of future performance (gains or losses) to estimate the level of capital required (the denominator of the MRAC ratio). Certain adjustments are made to discount cash flows (e.g., for claims payments) that are expected to stretch out over a longer period. The basic data input source is the NAIC Annual Statement. Outside the USA, features of the model may be adapted to different data sets as available and appropriate.
- For purposes of the model, Moody's currently estimates a group's book adjusted capital (the numerator of the MRAC ratio) one year in the future by making what are effectively valuation adjustments to reported statutory surplus and adding one year of expected performance. The most significant of these are adjustments to "true-up" reserves - based on a series of standard actuarial computations - and to discount those reserves to present value - based on claims payout patterns associated with different lines of business. Other fairly modest adjustments are also made to investments and reinsurance balances. Finally, adjustments are made to credit the group's surplus with expected underwriting profit/loss from a full year of business, and one year's investment income. This allows for an "apples-to-apples" comparison to estimated required capital, which projects these items over the one-year period.
- To estimate required capital, MRAC simulates underlying exposures in four key areas: Investments, Reinsurance, Reserves and Underwriting. The results of these simulations are then combined, allowing for correlation effects, to provide an aggregate probability distribution of expected performance. In each of these areas, simulations are run at lower levels of detail (e.g., investment-grade bonds within Investments, A-rated reinsurers within Reinsurance, or commercial property within Reserves and Underwriting) and then aggregated. For less material component risks, such as Mortgage Loans, static factors are applied.
- Information from MRAC is used within Moody's rating process in a few different ways. First, MRAC produces quantitative data about the discrete sources of risk within a P&C insurance group, which Moody's analysts can use to focus their inquiry and investigation of certain business/risk areas. Second, MRAC provides information about the estimated rank ordering of creditworthiness among P&C groups based on a fairly extensive and consistent examination of their different risks. Third, Moody's analysts will consider the MRAC Ratio as well as its estimates of default risk and expected loss for an insurance group when comparing the existing rating to other independent indicators of creditworthiness, such as option-adjusted trading spreads or credit-default swap spreads.

$$\text{MRAC Ratio} = \frac{\text{Adjusted Capital}}{\text{Required Capital Including Adjustments}}$$

Adjusted Capital (The Numerator)	Required Capital (The Denominator)
+ Reported Capital	Asset Risk
+ Reserve Redundancy (Deficiency)	Reserve Risk
Reserve Discount	Catastrophe Risk
+ Book to Market Adjustment for Bonds	Reinsurance Risk
+ One Year Expected Profitability (Loss)	Underwriting Risk
- Reinsurance Haircut	Other Risks
= Adjusted Capital	= Required Capital



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## Calculating Book Adjusted Capital (The Numerator)

Within the model, several adjustments are made to reported surplus to yield an amount more reflective of the company's true, or book adjusted, capital one year in the future. The most significant of these include: 1) marking the investment portfolio to "market" and calculating one year's worth of investment income; 2) assessing collectibility of reinsurance recoverables; 3) "true-up" of reserves - based on a series of standard actuarial computations, discounted to present value based on claims payout patterns associated with different lines of business; and 4) calculating underwriting profit/loss from a full year of business. All of these adjustments are appropriately tax-effected and discussed in the following sections.

### INVESTMENTS

A U.S. insurer's statutory surplus generally reflects investments in bonds at book value rather than market value. The bond value adjustment is computed as the difference between the statement value and market value of the company's bonds. This difference is added back, or subtracted from, reported surplus, as appropriate.

A second adjustment is made to calculate the one year expected return on invested assets, which is also added to book capital. The model first allocates the company's assets to its various asset classes, and then applies expected investment returns by asset class to arrive at a one-year expected return. Refer to Appendix I for a listing of expected returns by asset class.

### REINSURANCE

Reported statutory surplus reflects a penalty for reinsurance recoverables overdue by more than 90 days from authorized and unauthorized reinsurers. Under U.S. statutory accounting, a haircut of 20% is applied to these recoverables when calculating book surplus (Schedule F Penalty). In calculating Book Adjusted Capital, two adjustments are made for reinsurance. First, the model adds back the 20% Schedule F Penalty to book surplus. Second, the model calculates a charge against individual recoverables based on Moody's insurance financial strength (IFSR) ratings of the individual reinsurer. The charges by rating category are described below.

Aaa	1%
Aa	2%
A	5%
Baa	10%
All Other	25%

These charges reflect: 1) the credit risk of the reinsurer, 2) the risk of dispute and/or negotiated settlement which accompanies any reinsurance transaction, and 3) the timeliness of payment (a time value of money concept). If a recoverable is supported by funds withheld, the exposure amount is reduced by the funds withheld before applying the charge. If a letter of credit (LOC) supports the recoverable, the exposure amount is reduced by 95% of the LOC value before applying the charge.

Three additional modules also include an adjustment for reinsurance risk including core reserve risk, underwriting risk, and asbestos and environmental risk. The expected losses from each of these risks are multiplied by the company's historical average ceded-to-net loss ratio to arrive at the expected ceded losses from these risks. The ceded to net ratio is calculated in one of two ways. For reserve risk and asbestos and environmental risk, the ceded to net ratio is calculated based on ceded and net reserves. For underwriting risk, the ceded to net ratio is based on ceded and net premiums written. Then, within each module, the weighted average recoverable charge is applied to ceded losses to arrive at a reinsurance adjustment.

### RESERVES

#### Core Reserves

MRAC estimates expected reserve development using a combination of the actuarial chain-link method, loss ratio trending, and the Bornhuetter-Ferguson (BF) method. Projected losses are discounted based on the line of business and accident year. The methodology is discussed more completely in Appendix II. The core reserve adjustment to surplus is the difference between the model's estimate of ultimate losses and the reported ultimate, adjusted for a 35% marginal corporate tax rate. Below is an example of the business line analysis.

<b>Reserve (Deficiency) / Redundancy</b>	
<b>(\$ Millions)</b>	
All Other Liability	0
All Other Property	0
Commercial Auto	0
Commercial Multi Peril	(150)
Homeowners / Farmowners	50
Long-Term Liability (Claims Made)	0
Long-Term Liability (Occurrence)	0
Private Passenger Auto	18
Workers Compensation	0
<b>Total Pre-tax Losses</b>	<b>(82)</b>
<b>Tax Adjusted Losses:</b>	<b>(53)</b>

### **Asbestos and Environmental (A&E) Reserves**

The model assumes that the required funding ratio for a company's discounted asbestos reserves is 15 while the required funding ratio for environmental reserves is 10. These ratios were derived by observing published industry estimates and then applying appropriate discounting to reflect the estimated payment stream. For example, the model calculates the asbestos adjustment by subtracting the company's actual funding ratio from 15 and then multiplying this number by the insurer's 5-year average payments. If a company's funding ratio is greater than 15, then this adjustment has a positive impact on surplus. However, the funding ratio for asbestos is capped at 20. The environmental adjustment is calculated in the exact same manner but is capped at 15.

### **UNDERWRITING**

An adjustment is made to calculate the underwriting profit/loss that is expected to be earned in the coming year by estimating profitability associated with the unearned premium and an additional amount of new business equal to a full year of business. The profitability generated by the unearned premium is based upon the most recent accident year loss ratio by line of business as determined by the reserve module. Expenses associated with the unearned premium exclude commission and brokerage expenses which have already been recognized. The new business adjustment is calculated based upon an estimate of net premiums earned, ultimate losses based on the most recent accident year and full underwriting expenses. The chart below highlights underwriting performance by line of business:

<b>Underwriting (Deficiency) / Redundancy</b>	
<b>(\$ Millions)</b>	
All Other Liability	0
All Other Property	0
Commercial Auto	0
Commercial Multi Peril	0.2
Homeowners / Farmowners	(2.5)
Long-Term Liability (Claims Made)	0
Long-Term Liability (Occurrence)	0
Private Passenger Auto	5.4
Workers Compensation	0
<b>Total Pre-tax Adjusted Profit</b>	<b>3.1</b>
<b>Tax Adjusted Profit / (Losses):</b>	<b>2.0</b>

## OVERALL BOOK ADJUSTED CAPITAL

The chart below accumulates the adjustments discussed previously and compares reported surplus of \$600 to book adjusted surplus of \$636.

<b>Book Adjusted Capital Calculation</b>		
<b>(\$ Millions)</b>		
<b>Book (Reported) Surplus</b>		<b>600</b>
<b>+ Investment Adjustment</b>		
Mark bonds to mkt value	17	
1 Year Investment Returns	85	
	<hr/>	102
<b>+ Reinsurance Recoverable Adjustment</b>		
Add back Schedule F Penalty	0	
Recoverable charge	-10	
	<hr/>	(10)
<b>+ Reserve Adjustment</b>		
Core Reserve Redundancy /Deficiency	-53	
A&E Reserve Redundancy /Deficiency	-5	
	<hr/>	(58)
<b>+ Underwriting Adjustment</b>		
		2
<b>Book Adjusted Capital</b>		<b>636</b>

## Calculating Required Capital

Required capital is calculated by performing a Monte Carlo simulation (typically 60,000 iterations) to develop a probability distribution for the future performance of the group one year into the future. Required capital is defined at the 99.9% (1-in-1000) confidence level or the scenario that generates the 60<sup>th</sup> largest charge for the company. Each simulated loss is the sum of all distinct charges including: Investments, Reinsurance, Reserves, and Underwriting. The model also calculates individual distributions for each of these discrete risks, which will be described in more detail below.

## INVESTMENTS

### Overview

The charges for bond and stock investments are stochastic (via Monte Carlo simulation) but are static (fixed factor) for all other asset classes. Distribution parameters are drawn from historical data. For the stochastic asset classes, each simulation produces a one-year total return estimate which is calculated and applied to the market value of that asset class, which in turn, yields a risk charge or credit.

The example below lists the results from one simulation. Note, that the total charge is negative (a benefit to surplus) as the overall returns are positive. This will generally be the case when modeling investments.

<b>Asset Risk</b>		
<b>(\$ Millions)</b>		
<b>Asset</b>	<b>Market Value</b>	<b>Modeled One-Year Total Return</b>
Investment Grade Corporates	1,600	96
High Yield Corporates	50	4
Long-term Treasury	100	5
Common Stock	300	26
Affiliated Equity Risk	50	-
Total Pre-tax Charge / (Return)		(130)

## Stocks

Unaffiliated and affiliated equity are subject to stochastic simulation within the MRAC model. For unaffiliated equity, the model utilizes the market value as its base value. The simulated return on unaffiliated equity has a normal distribution with a mean of 8.5% and a standard deviation of 17%. These parameters were derived from historical annual returns of domestic equity indices.

For affiliated equity, the mean value is the listed book value. The model assumes that the base value of affiliated equity is one times book value, which is a standard valuation for insurance companies. The simulated return on affiliated equity has a lognormal distribution. The distribution is such that the mean value is one times book value, and the 2 standard deviation loss corresponds to a return of -75%. The model treats affiliate equity as having more downside risk than upside potential.

## Bonds

The model simulates three classes of bonds: US Treasuries, Investment Grade, and High Yield bonds.

As with equities, the market value of the bonds is the starting point. For each of the fixed income classes, the returns are assumed to be normal. The distribution for each class is as follows:

- Treasuries — mean of 5% and standard deviation of 5.5%;
- Investment Grade bonds — mean of 6.0% with a standard deviation of 6.5%;
- High yield bonds — mean of 7.5% with a standard deviation of 11.5%.

The parameters for Investment Grade bonds were largely derived from annual returns of the Lehman Aggregate Bond Index while the parameters for High Yield bonds were largely derived from annual returns of the Salomon High Yield Bond Index. Adjustments were then made to decrease the investment return parameters implied by the data because these indexes have only been calculated over the past twenty years, and interest rates have been falling by and large throughout this period, skewing the returns upward. Due to these adjustments, the parameters should remain constant in a rising interest rate environment. The adjustments that were made to the parameters incorporated Treasury return data over the past 50 years. During this timeframe, there have been both rising and falling interest rate environments.

## Other Asset Classes

The risks for the assets listed below are calculated using static factors. These factors were derived from historical analysis, and in conjunction with other Moody's models and NAIC factors. The charges for these assets will be the same across all simulations.

Other Asset Risk - Static Charges	
Cash and Other Short-term Investments	0.5%
Other Miscellaneous Receivables	5.0%
Mortgages	5.0%
Aggregate Write-ins for Invested Assets	10.0%
Various Real Estate Assets	10%-12%
Other Invested Assets	20.0%
Affiliated Bonds	25.0%

The table below shows an example of capital charges associated with other invested assets.

Other Invested Assets — Static Charges			
Asset Description	Statement Value (\$ Millions)	Moody's Factor	Static Capital Requirement (\$ Millions)
Bills receivable, taken for premiums	30	5%	1.5
Cash	20	0.5%	0.1
Company Occupied Real Estate	5	10%	0.5
Encumbrance	-	10%	-
Investment Real Estate	5	12%	0.6
Encumbrance	-	12%	-
Federal income tax recoverable	10	5%	0.5
Mortgage Loans - First Liens	20	5%	1.0
Mortgage Loans - Other Than First Liens	-	5%	-
Total Other Short-Term Investments	10	0.5%	0.1
Total Pre-tax			4.3

## REINSURANCE EXPOSURE

### Overview

The charge for reinsurance addresses the risk of a shortfall in collections of reinsurance assets, both on-balance sheet and off-balance sheet (contingent reinsurance assets). This can come from deterioration in the creditworthiness of the reinsurer or an unwillingness by the reinsurer to pay the full amount due as reported by the ceding company. In either scenario, the insurer must pay the ceded claims, whether or not the reinsurer pays its share of the losses which can result in substantial losses for an insurance company.

The methodology employed involves applying higher charges to recoverables with lower ratings. The charges are determined stochastically, so each simulation will result in a different reinsurance recoverable charge (although within each rating category, the average charge will be the same). The model distinguishes between reinsurance risk stemming from four different sources: 1) Paid Loss Recoverables and Ceded Reserves, 2) Ceded Reserve Development, 3) Ceded Underwriting and 4) Ceded Catastrophes. The model simulates the loss charges for each rating category, e.g. in one scenario, the Aaa-rated recoverables might have a 2% loss charge, Aa-rated recoverables might have a 4% loss charge in that scenario, and so on.

### The Basic Charge on Reported Reinsurance Assets

The model first eliminates all recoverables from affiliates (intra-group recoverables) within a group's consolidated statutory annual statement. Net recoverables are then mapped to the corresponding reinsurer and a rating is identified. Involuntary reinsurance facilities backed by all subject insurers are assigned a 1 to 2% charge while unrated Lloyd's companies are assigned a 10% charge.

Reinsurance Recoverable Chart (\$ Millions)					
Reinsurer Name	FEIN	NetRecov	Rating	Simulated Charge %	MRAC Charge
Reinsurer A	00-0000000	40	B1	41.9%	17
Reinsurer B	00-0000001	102	Aa1	3.3%	3
Reinsurer C	00-0000002	100	Aaa	1.7%	2
Reinsurer D	00-0000003	32	Aa2	3.3%	1
Reinsurer E	00-0000004	26	A1	8.4%	2
Total Pre-tax Recoverable Charge		300			25

The model simulates the loss charge percentage for each rating category. A normal distribution is assigned to each rating category to determine the non-collectible portion of the recoverable. The distribution parameters are as follows:

Reinsurance Recoverable Distribution Parameters		
IFSR	Mean Unrecoverable	Standard Deviation
Aaa	1%	1%
Aa	2%	2%
A	5%	5%
Baa	10%	10%
All Other	25%	25%

### Correlation Adjustment

Within the MRAC simulation, the random draws relating to reinsurance risk are perfectly correlated across rating categories. For example, if the random number drawn was 0.5, then the charge for all Aaa rated recoverables would be 1%, Aa - 2%, A - 5%, etc. The random draw of 0.5 corresponds to the median of the distribution. For each simulation, this process is performed twice, where the charges generated from these processes are uncorrelated, and the average of the two determines the final charge. By doing this we essentially incorporate a 50% correlation between the reinsurance buckets. This allows for some counterparty diversification benefit within the otherwise conservative correlation assumption. Each simulation will have a different charge percentage, and therefore a different overall charge.

### ***Offset for Collateral***

Funds withheld, letters of credit and other forms of collateral serve to reduce risk of non-collection, and are given credit in the calculation of both book adjusted capital and required capital. In the statutory statements, Schedule F Part 5 provides detail on these items. The model aggregates recoverables by reinsurer and then utilizes the information from Schedule F, Part 5 of the statutory statements to reduce the recoverable before applying the reinsurance charge. The model gives credit from 100% of funds withheld and 95% from letters of credit.

### **Contingent Reinsurance Assets - Core Reserve and A&E Reserve Development**

Based on the approach described above, MRAC computes a reinsurance risk factor equal to the total reinsurance recoverable charge (not including offsets for collateral) divided by the total net recoverables. This ratio is then used for calculating charges for ceded balances emanating from stochastic simulations of reserve development (core and A&E). In the example shown above, the total reinsurance recoverable risk charge is 25 and the total recoverables are 300, meaning the weighted average recoverable risk charge would be  $25/300 = 8.3\%$ .

$$\text{Recoverable Charge} = \text{Total Reinsurance Recoverable Charge} / \text{Total Net Recoverables}$$

### ***Contingent Reinsurance Assets — Core Reserves***

In the simulation of loss reserve development (described later within this methodology), MRAC simulates net ultimate losses. Adverse net reserve development implies that there will be a corresponding increase in reserves ceded to reinsurers. Within the model, these ceded reserves are assumed to have the same credit risk profile as the insurer's reported reinsurance recoverables. These additional ceded balances are estimated as the product of the reserve risk charge and the company's average ceded to net loss ratio over the past 3 years. The ceded reserves are then multiplied by the weighted average recoverable charge from the reinsurance risk module to yield the ceded reserve risk charge.

$$\text{Ceded Reserve Charge} = \text{Reserve Risk Charge} \times 5\text{-Yr Ceded:Net Ratio}_{\text{reserves}} \times \text{Recoverable Charge}_{\text{reserves}}$$

### ***Contingent Reinsurance Assets — A&E Reserves***

Similarly to core reserves, the model simulates the charge for net A&E losses. The charge represents the amount of A&E losses above those that the company has reserved for. Higher than expected A&E losses mean higher ceded A&E reserves. The ceded A&E risk charge is calculated in the same way as described above, for ceded reserve development.

$$\text{Ceded A\&E Charge} = \text{A\&E Charge} \times 5\text{-Yr Ceded:Net Ratio}_{\text{reserves}} \times \text{Recoverable Charge}_{\text{reserves}}$$

### **Contingent Reinsurance Assets - Underwriting Performance and Catastrophes**

#### ***Ceded Underwriting***

The model simulates underwriting losses (and gains) from business that has been written but not yet recognized as revenue, while recognizing that a portion of losses would be ceded to reinsurers. The quality of this reinsurance panel is estimated through an approach similar to that described for reported reinsurance balances, except that the average quality of reinsurers is weighted based on ceded premium rather than ceded reserves. The portion of those losses estimated to be ceded to reinsurers is computed by applying the ceded:net premium ratio for the current year to the simulated losses and LAE and then applying the reinsurance recoverable charge to derive the total charge.

$$\text{Ceded Underwriting Charge} = \text{Simulated Underwriting Losses} \times \text{Ceded:Net Ratio}_{\text{premiums}} \times \text{Recoverable Charge}_{\text{premiums}}$$

#### ***Ceded Catastrophes***

The model simulates gross underwriting losses from catastrophes (described later within this Methodology). The charge for catastrophe risk is then simply the simulated gross losses minus the ceded losses. As respects ceded losses, the model assumes that the insurer cedes 90% of catastrophe losses between the "1-in-25" and the "1-in-100" event, at which point reinsurance coverage is assumed to have been exhausted. These parameters for reinsurance coverage were derived from observation along with judgment. The amount of ceded catastrophe losses varies with the amount of simulated gross catastrophe losses. Again, the model applies the weighted average recoverable charge to these ceded losses to arrive at the ceded catastrophe charge:

$$\text{Ceded Catastrophe Charge} = \text{Ceded Catastrophe Losses} \times \text{Recoverable Charge}_{\text{premiums}}$$



## RESERVE RISK

### Overview

The charge or benefit for reserve risk (favorable/adverse development) is the difference between the model's simulated ultimate losses and the company's reported ultimate losses. MRAC assumes that ultimate losses for each accident year and line of business follow lognormal probability distributions. The simulation is carried out in the following steps:

Step 1. For each accident year and line of business, derive the mean and standard deviation of the lognormal distribution.

- A) The mean is equal to an actuarial estimate of ultimate losses derived using a combination of standard actuarial methods and weighting between company and industry loss development factors. The mean is then discounted to reflect the economic value of reserves.
- B) The standard deviation for the most recent accident year is computed using the Thomas Mack method, which is described in Appendix II. Like the mean, the estimate of standard deviation incorporates both company and industry data and is discounted.

Step 2. For each accident year, aggregate the distributions across business lines. The aggregate distribution for each accident year is still assumed to be lognormal.

- A) For each accident year, the mean of the aggregate distribution is the sum of the means of the business line distributions for that accident year.
- B) To make the model more tractable, reduce the model to five accident years - the four most recent accident years plus a "prior years" row that includes older accident years. The mean of the "prior years" row is the sum of the means of older accident years.
- C) The standard deviation for all accident years is derived in accordance with the rules of probability, taking into account the correlation between business lines.

Step 3. Draw a loss randomly from the aggregate distribution for each accident year.

Step 4. Subtract the booked ultimate loss from the random loss in Step 3, yielding the simulated reserve charge/credit for each accident year.

Step 5. Add the simulated reserve charges for all accident years to arrive at the total simulated reserve charge.

Step 6. Repeat Steps 3 through 5 sixty-thousand times, leading to a distribution of reserve charges/credits.

The following paragraphs elaborate on Steps 1A and 1B. Appendix II provides a detailed example.

### ***Step 1A. Developing Distribution Parameters - Mean Estimate of Reserve Development***

Two actuarial methods are used to estimate ultimate losses by business line and by accident year. The Bornhuetter-Ferguson (BF) method is used for the two most recent accident years and the chain-link method is used for older accident years (see Appendix II). For the homeowners and personal auto liability lines, the chain-link method is used for all accident years. Regardless of the method used, estimates are derived using both paid and case incurred loss triangles (from Schedule P of the Statutory Annual Statements) and then averaged to attain the mean estimate of ultimate losses.

In employing the chain-link method, MRAC uses loss development factors based on both company and industry loss triangles. Using company data alone could yield misleading results if the data was sparse, or in actuarial lexicon, not credible. The weighting scheme is straightforward: if an insurer's line of business represents more than 10% of the firm's total ultimate losses or more than 0.5% of the industry's total losses, then 75% of the company's year-over-year development factors are combined with 25% of the industry's year-over-year development factors. On the other hand, if a line of business represents less than 10% of the company's net written premium and less than 0.5% of the industry's total losses, then the line of business is viewed as 25% credible. For homeowners' and personal auto, the credibility adjustments are slightly different. Since both of these lines are considered short-tail, we do not include industry results if the line is considered credible. Therefore, 100% of the company's development factors would be used.

For the homeowners and personal auto liability lines, the company-industry weighted loss development factors are applied to the chain-link method to estimate ultimate losses for all accident years. For other business lines, the company-industry weighted loss development factors are applied to the chain-link method to estimate ultimate losses for all accident years except for the two most recent ones - which are estimated using the Bornhuetter-Ferguson (BF) method. The BF method produces estimates which are more stable than those produced by the chain-link method for immature accident years of long-tail businesses.

The BF method requires estimates of ultimate loss ratios. The loss ratios implied by the chain-link method for the third and fourth most recent accident years are averaged and then trended forward to obtain an estimate of the ultimate loss ratio for the second most recent accident year. This loss ratio, in turn, is trended forward to obtain an esti-

mate of the ultimate loss ratio for the most recent accident year. Premium and loss cost trends are fixed by business line and do not vary by company (Appendix III). The ultimate loss ratios for the two most recent accident years are fed into the BF method to estimate ultimate losses for the two most recent accident years.

Lastly, the expected ultimate loss is a nominal amount, and the model discounts the unpaid portion of losses. Moody's has derived discount rates for each line of business and accident year by studying industry payout patterns. These discount factors are disclosed in Appendix VIII. In general, longer-tail lines of business will receive the largest discounts on their unpaid losses. The standard deviation for the most recent accident year is discounted by the same percentage that the most recent accident year's ultimate loss is discounted, to preserve the shape of the distribution.

### ***Step 1B. Developing Distribution Parameters - Estimated Standard Deviation of Reserve Development***

For the most recent accident year for each line of business, MRAC uses both company and industry data to compute a standard deviation around the loss estimate, employing a method found in the actuarial literature and developed by Thomas Mack, an actuary at Munich Re. Appendix II provides a brief description of the Thomas Mack method. In general, the method considers the volatility around the corresponding loss development factors for each accident year in calculating the standard deviation around the loss estimate. Because the Thomas Mack method only works with the chain-link method, it cannot be used when the model employs the BF method to estimate ultimate losses for the two most recent accident years.

To circumvent this problem, the loss triangles are recast in a manner consistent with the BF estimates. In particular, the paid and reported losses for the two most recent accident years are adjusted so that the same loss estimates would result regardless of whether the BF method or the chain-link method was used. Once the loss triangles are recast, the Thomas Mack method is employed, providing a standard deviation around the loss estimate for the most recent accident year.

This procedure is applied to both company and industry loss triangles, yielding two standard deviations, or similarly, two coefficients of variations (i.e., standard deviation divided by the mean ultimate loss). The coefficients of variation for the company and industry are averaged using a weighting scheme similar to the one used for the mean loss estimate. If a business line comprises more than 10% of the company's total losses or 0.5% of the total industry losses, then 75% of the company's coefficient of variation is combined with 25% of the industry's coefficient of variation. Otherwise, 75% of the industry's coefficient of variation is combined with 25% of the company's coefficient of variation. This rule is modified for the homeowners and personal auto lines; a 100% weight is used instead of a 75% weight.

### **Simulating Core Reserve Development**

For each business line and accident year, the model calculates the expected ultimate loss and the standard deviation around that loss each of which are discounted. The model then aggregates the distributions across each business line such that there is one loss distribution for each accident year. This aggregation is done by summing the mean ultimate losses and combining the standard deviations around these losses with respect to correlation within business lines. These correlations were derived by studying historical loss development by business line and supplementing that analysis with judgment. The correlations across business lines are listed in Appendix V. Note that accident years that are more than 4 years old are all combined together. The loss distributions for each accident year are assumed to be log-normal, and each accident year's simulation assumes a 60% correlation with other accident years. The chart below shows output from one sample simulation:

<b>Simulated Reserves (\$ Millions)</b>						
	<b>Company Loss Estimate (1)</b>	<b>Moody's Loss Estimate</b>	<b>Moody's Discounted Loss Estimate</b>	<b>Discounted Loss StdDev</b>	<b>Simulated Draw (2)</b>	<b>Reserve Charge (2)-(1)</b>
<i>Before 2001</i>	2,100	2,142	2,130	17.7	2,122	22
<i>2001</i>	380	316	311	3.7	310	-70
<i>2002</i>	310	345	339	6.1	339	29
<i>2003</i>	300	363	354	9.6	346	46
<i>2004</i>	250	369	357	15.7	331	81
<b>Total</b>	3,340	3,536	3,490		3,447	107
					<b>Total Pre-tax Charge</b>	<b>107</b>

The total pre-tax reserve risk charge yielded by this simulation is \$107. The charge represents the difference between the model simulated losses and the company's reported loss reserves. If the model's simulated loss total is lower than the company's estimate, then the simulated reserve risk charge will be negative (favorable development).

The model performs 60,000 simulations for each company, so the reserve risk charges will take on a wide variety of values, approximating a continuous distribution.

### **Reserve Risk (Asbestos and Environmental)**

The model develops a risk charge for both asbestos and environmental exposure by simulating required funding ratios. The funding ratio function is assumed to have a lognormal distribution. For asbestos, the mean (discounted) funding ratio is 15 and the standard deviation is 3. For environmental exposure, the mean funding ratio is assumed to be 10 also with a standard deviation of 3. These parameters are used to stochastically simulate the company's required funding ratio.

If the simulated required funding ratio is less than the issuer's current funding ratio, then the company will have a negative charge, or a benefit, for being redundant. The charge (or benefit) is the difference in funding ratios times the issuer's 5-year average asbestos or environmental payments. The simulated funding ratio is capped at 20 for asbestos and 15 for environmental. The charge for each simulation is calculated using the following formula:

$$A\&E \text{ Charge} = (\text{Simulated Funding Ratio} - \text{Actual Funding Ratio}) \times 5\text{-Yr Avg A\&E Payments}$$

Both Asbestos and Environmental charges are assumed to be uncorrelated with each other and uncorrelated with all other risk charges.

### **UNDERWRITING RISK**

Underwriting risk is intended to capture the profitability of a company's unearned premium and one half year's worth of new business to incorporate one full year of business. To estimate the profitability of the new business, the model uses the estimated loss ratio and standard deviation developed in the Reserve Risk module as the basis for modeling underwriting risk

Each business line's loss ratio is simulated using a lognormal distribution, and assumed correlations between business lines are identical to those used in the Reserve Risk Module (see Appendix V). In order to simplify the analysis, the model assumes that the expense ratio and the unallocated loss adjustment expense (ULAE) ratios are constant across all business lines for the most recent accident year. In modeling the unearned premium, commission expense is eliminated because it has already been deducted from statutory surplus. The two formulas below summarize the risk charge calculation for each line of business for each simulation:

$$\text{Simulated Adjusted Combined Ratio} = \text{Simulated Loss Ratio} + \text{Constant Adjusted Expense Ratio (ex Commissions related to unearned premiums)} + \text{Constant ULAE Ratio}$$

$$\text{Simulated Capital Charge} = (\text{Simulated Adjusted Combined Ratio} - 1) \times \text{Net Unearned Premiums}$$

Note that the adjusted combined ratio and the adjusted expense ratio refer to the respective ratios minus commission expense. The table below graphically illustrates the calculation for three business lines.

New Business Risk (\$ Millions)	Commercial Multi Peril	Homeowners/ Farmowners	Private Passenger Auto
	<i>Expected 2004 Ultimate Losses</i>	174	58
<i>2004 Earned Premiums</i>	248	74	208
<i>Expected 2005 Loss Ratio</i>	70%	78%	60%
<i>Simulation STDev</i>	9%	5%	4%
<i>Simulated Loss Ratios</i>	71%	71%	58%
<i>All Lines Adjusted Expense Ratio</i>	25%	25%	25%
<i>All Lines ULAE Ratio</i>	11%	11%	11%
<i>Simulated Adjusted Combined Ratio</i>	107%	107%	94%
<i>Total Premiums for 2005</i>	250	78	130
<i>Core Underwriting Charge</i>	17	5	-8
<i>Total Pre-tax Core Underwriting Charge</i>	14		

## CATASTROPHE LOSSES

Within the MRAC model, catastrophe losses from underwriting risk are simulated separately from general underwriting risk. Moody's has estimated industry exceedence curves for 7 major catastrophes - South Atlantic Wind, Gulf Wind, Mid-Atlantic Wind, North Atlantic Wind, New Madrid Earthquake (1 and 2)<sup>1</sup>, California Earthquake, and Pacific NW Earthquake. The model calculates exceedence curves for each company by analyzing gross written premiums by line and by state, using a market share approach. Each company will have an exceedence curve for each of the 7 catastrophes. The industry exceedence curves used in the model are disclosed in Appendix VI.

In the market share approach, each state is assigned a certain percentage of its premiums to the 7 catastrophes. For each individual catastrophe, the sum of its state allocations will come out to 100%. The model takes as inputs the amounts of the company's business within each state, by business line, and as a share of the overall market. This allows for the derivation of an individual company exceedence curve from the overall industry curve. Each simulation will pick a random point from each exceedence curve, corresponding to the company's loss due to each catastrophe.

As discussed previously, the model assumes that the insurer will cede to reinsurers 90% of losses between the 1-in-25 level and the 1-in-100 level for each catastrophe, at which point reinsurance coverage is exhausted. This cession amount is subtracted from the simulated gross loss to yield the net catastrophe loss. The sum of these net losses across each catastrophe is the catastrophe risk charge. The ceded losses are then treated as reinsurance recoverables, and enter into the calculation of reinsurance risk previously discussed.

Below is an example which calculates the catastrophe charge for one simulation. The theoretical exceedence curve is shown for the company in the table for each catastrophe. This sample company only has exposure to South Atlantic Wind and Pacific Northwest Earthquake. Uncorrelated random numbers are drawn for each catastrophe, which are mapped to their corresponding losses on the exceedence curves. These losses are all added together to form the total catastrophe charge for a single simulation.

Catastrophe Risk								
(\$ Millions)								
Company Exceedence Curve								
Probability	S Atlantic Wind	Gulf Wind	Mid Atlantic Wind	N Atlantic Wind	New Madrid EQ (1)	New Madrid EQ (2)	California EQ	Pacific NW EQ
0.002%	2,800	-	-	-	-	-	-	1,507
0.010%	1,826	-	-	-	-	-	-	979
0.100%	1,099	-	-	-	-	-	-	585
0.200%	790	-	-	-	-	-	-	418
0.400%	515	-	-	-	-	-	-	269
1.000%	309	-	-	-	-	-	-	157
4.000%	301	-	-	-	-	-	-	151
10.000%	129	-	-	-	-	-	-	31
100.000%	-	-	-	-	-	-	-	-
<b>Rand Number</b>	1%	62%	6%	5%	51%	90%	8%	10%
<b>Simulated Cat Loss</b>	309	-	-	-	-	-	-	31
<b>Pre-tax Catastrophe Charge</b>	340							

## OPERATING RISK

For MRAC purposes, operating risk encapsulates any type of event risk that materially impacts an entity's ability to function. Some examples of operating risk include fraud, systems failure, and litigation risk. A thorough examination of an insurer's risk management system is required to obtain a full understanding of operating risk at the company, but the model uses a simple proxy. The charge for operating risk is computed by multiplying the company's total risk charges by 15%, with a floor at zero. This is an admittedly subjective and simplistic methodology, but seems reasonable based on industry feedback.

1. New Madrid (2) is the outer concentric circle of the earthquake region for New Madrid (1). The model assumes these are perfectly correlated. All other catastrophes are assumed to be uncorrelated.

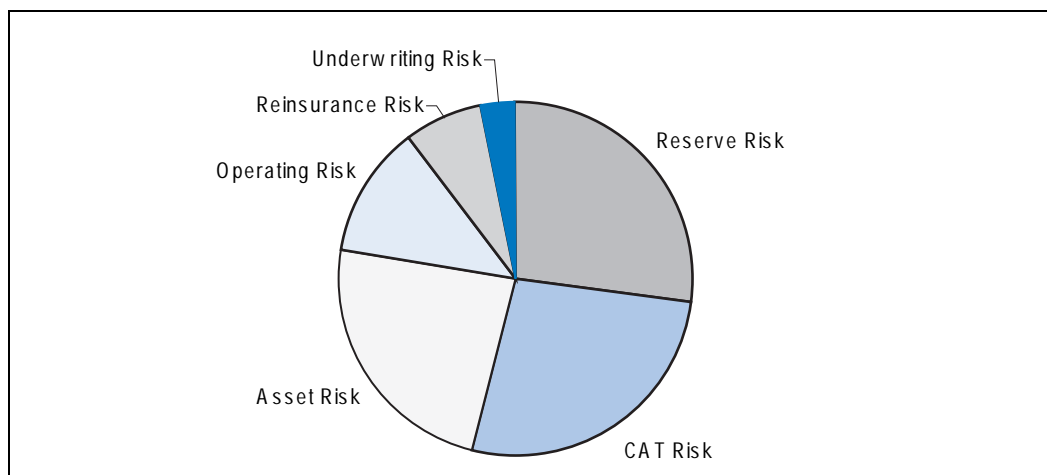
## OVERALL REQUIRED CAPITAL

Each simulation derives a charge for the risks discussed previously. The model assumes that most risks are uncorrelated, although some positive correlations among individual asset classes as well as among certain lines of business are considered. Individual risk charges are then added together to yield the total risk charge for a particular simulation. The total pre-tax risk charge is then offset for taxes given a 35% tax rate. However, the offset from taxes cannot exceed the last two years of taxes paid. For a given company, the model runs 60,000 simulations in order to ensure robust results. Below is an example of the output from a sample simulation.

Simulation									
(\$ Millions)									
Simulation	Asset (Static)	Asset	Reinsurance Recoverable	Reserve (Core)	Reserve (A&E)	(Unearned Premium) Underwriting	Underwriting (Catastrophe)	Operating	Total
1	3	(105)	(3)	5	3	3	4	-	(90)
2	3	(30)	37	54	6	8	500	87	665
3	3	(113)	10	79	2	(2)	5	-	(16)
4	3	(87)	(5)	52	(1)	(1)	101	9	71
60,000	3	(114)	4	(8)	12	(3)	15	-	(91)

The 60<sup>th</sup> highest loss corresponds to the 1 in 1000 level capital for 60,000 simulations. Therefore, the Required Capital at the 99.9% level is the 60<sup>th</sup> highest risk charge from the total category.

Observing the results of the simulation yields a breakdown of the company's risks at the stressed levels. The chart below gives sample results demonstrating the drivers of a company's stressed losses, derived by examining the average contribution of each risk to total required capital. In this case, catastrophe risk and reserve risk are the major risks for the company at the 1 in 1000 level:

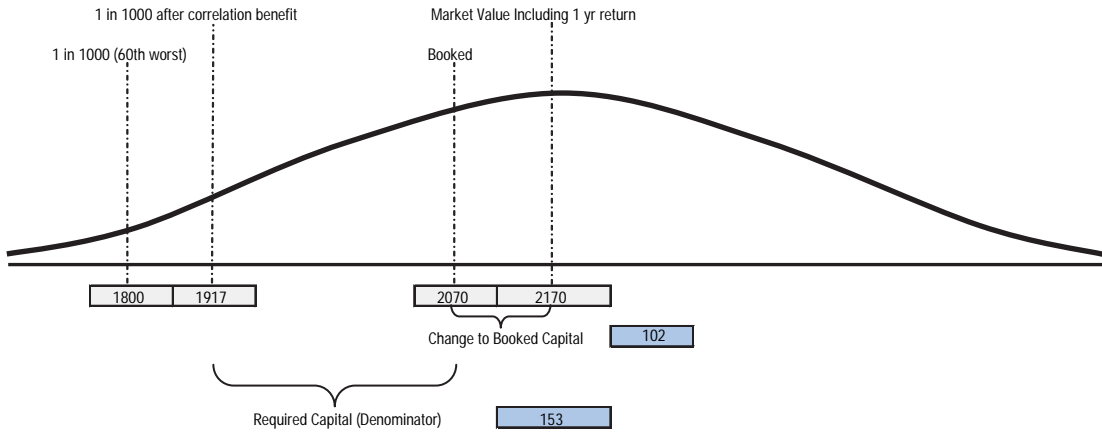


## Interpreting MRAC Results

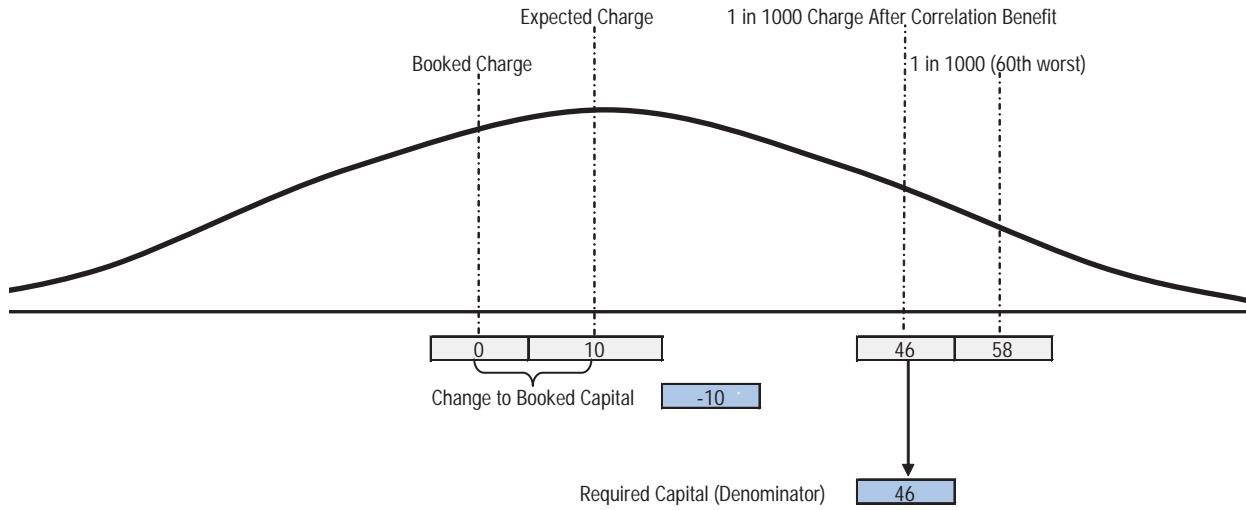
### QUANTIFYING SOURCES OF RISK

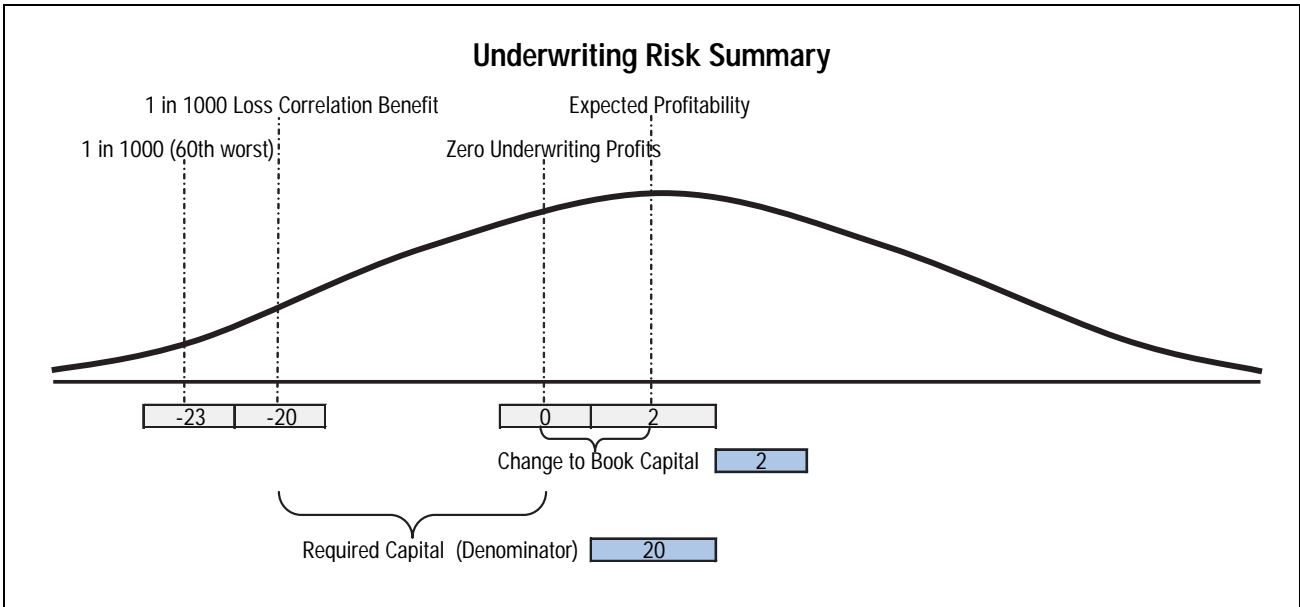
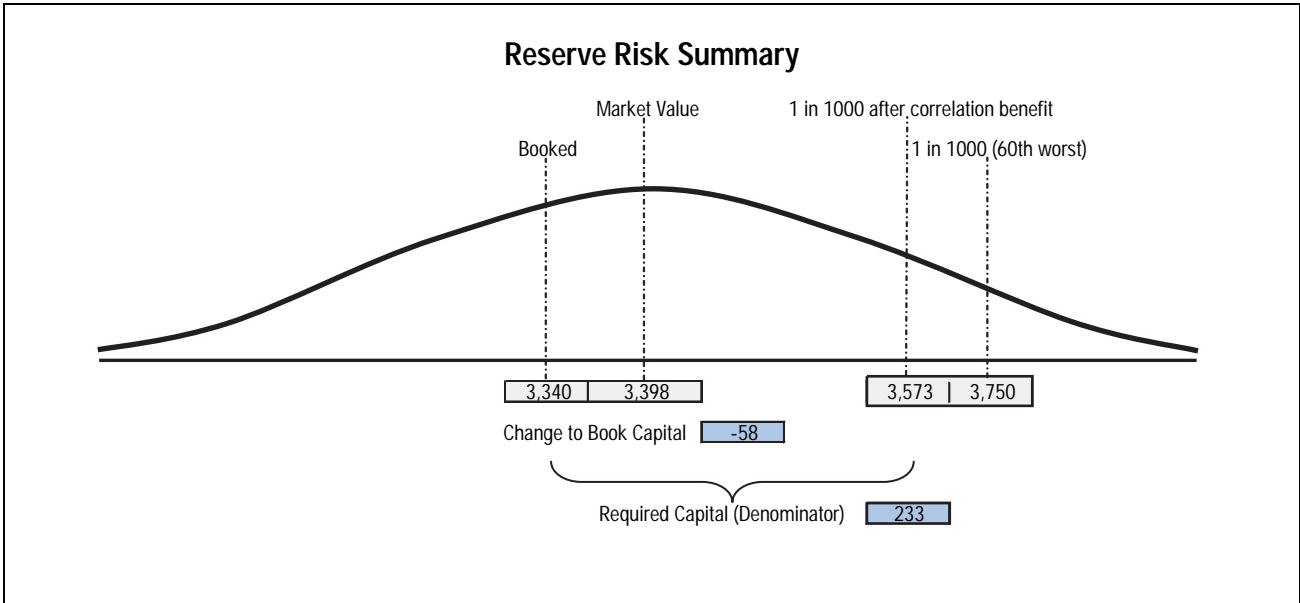
The MRAC model provides a quantification of the specific sources of risk, by type for a particular company. The output from the model is used by Moody's analysts to focus inquiries into certain risk areas. For risks estimated by MRAC via static factors, the derived risk charge represents a point estimate for that risk type. For risks estimated by MRAC via Monte Carlo simulation, the point estimate for required capital is computed by averaging all simulated charges for that risk type generated by simulations between the 99.85<sup>th</sup> and 99.95<sup>th</sup> percentiles as regards total required capital. In this way, the 99.9<sup>th</sup> percentile charge for each risk type is estimated in such a way as to incorporate an allocation of the diversification benefit discretely to each risk type. Below is a summary for each risk that is stochastically modeled with the 1 in 1000 worse case loss for a theoretical company. The summaries include the aggregate loss curve for each risk and the 1 in 1000 loss pre and post correlation benefit.

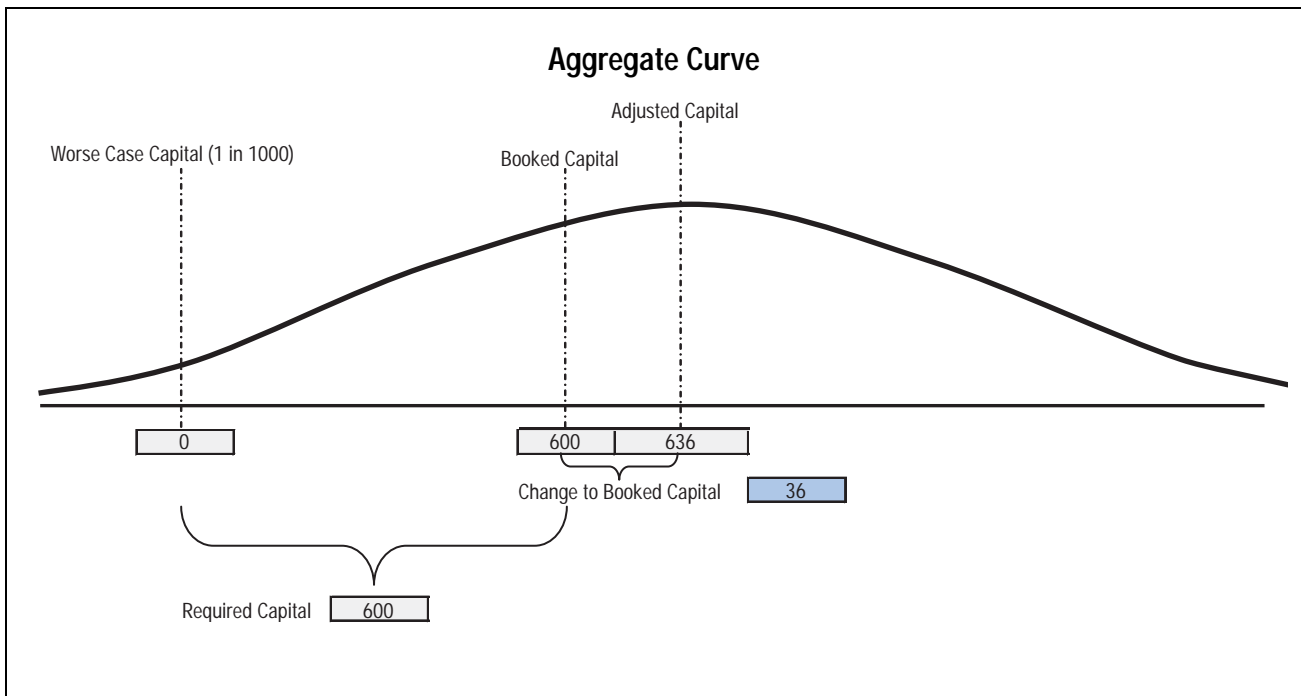
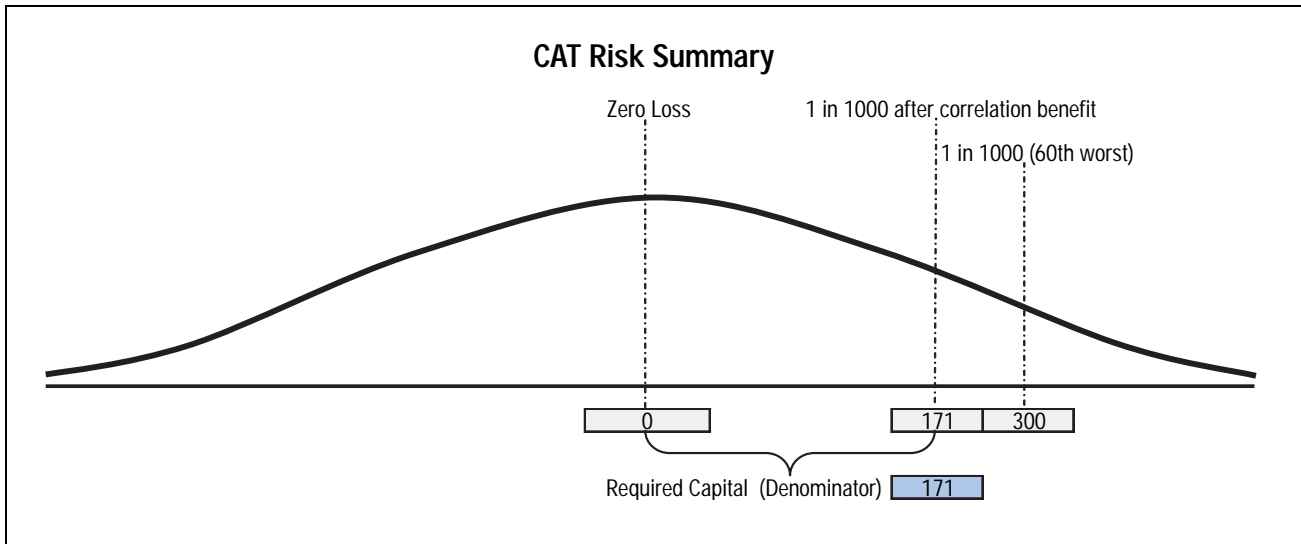
### Investment Risk Summary



### Reinsurance Risk







## RANK ORDERING FINANCIAL STRENGTH OF INSURERS BASED ON MRAC RATIO

### The MRAC Ratio

In making judgments about capital adequacy, it is customary to consider the ratio of actual capital to required capital, as with the NAIC's risk-based capital measure. MRAC output can also be used to generate such a ratio, allowing for rank ordering insurers based on their relative estimated capital adequacy. This is useful for identifying insurers whose financial strength ratings may be misaligned within a peer group, although MRAC is not considered to be a precise measure of financial strength. Identified outliers are flagged for further analysis, in order to consider those characteristics, such as parental support, which cannot be fully captured by the model.

The numerator of the ratio is the company's book adjusted capital, as defined earlier in this methodology. We will define this as Book Surplus + Surplus Adjustment. The Surplus Adjustment is either added or subtracted from reported, surplus to arrive at the Book Adjusted Capital. The denominator is the company's total MRAC charge at the 99.9% level plus the previously discussed surplus adjustment. The formula is described below.



$$\text{MRAC Ratio} = \frac{\text{Book Surplus} + \text{Surplus Adjustment}}{\text{MRAC Charge}_{99.9\%} + \text{Surplus Adjustment}}$$

The denominator is adjusted because it represents the amount of capital required to cover the difference between the expected result and the 99.9% loss result. If the model did not adjust the denominator, then the ratio could potentially penalize a company in both the numerator and the denominator for the same deficiency. The Surplus Adjustment represents the expected result for the company relative to its Book Surplus. If the Book Adjusted Capital is equal to the company's reported capital, or equivalently the Surplus Adjustment equals zero, then the ratio is simply Book Surplus in the numerator and the MRAC Charge in the denominator.

In the examples presented, the company listed book surplus of \$600. Their book adjusted capital was \$636, meaning the surplus adjustment was \$36. Suppose their MRAC Charge at the 99.9% level was \$636. Then, plugging in the formula would yield an unadjusted MRAC Ratio of 100%.

### Scaling the MRAC Ratio for Liability Duration

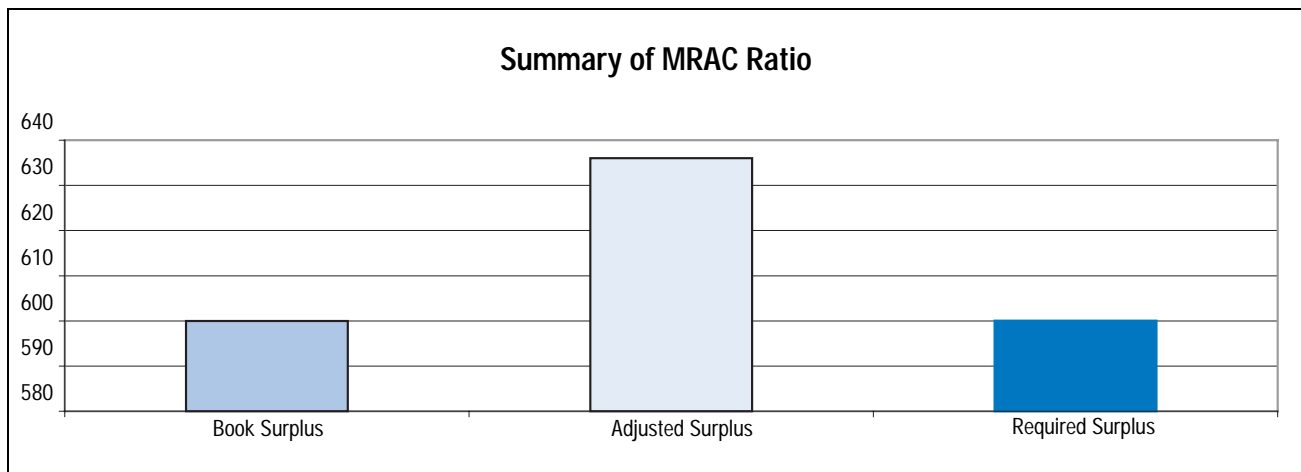
The ratio is then scaled upward depending on the estimated duration of the company's liabilities. The basis for this adjustment is that a company with longer duration liabilities will have more leeway than a company that concentrates in shorter tailed lines of business, in improving its capital adequacy. The MRAC model is a one-year model that uses discounting of future cash flows to enable comparisons of insurers with very different duration characteristics. However, the likelihood of failure over a given time horizon is assumed to differ for companies with divergent liability profiles (i.e., short-tail vs. long-tail), even if their unadjusted MRAC ratios were equal.

Each business line and accident year is assigned a duration amount, which was derived from industry aggregate payout patterns. These figures are disclosed in Appendix VII. The model calculates the company's weighted average liability duration, weighted by unpaid losses. In addition to calculating duration based on the unpaid losses for each line of business, MRAC also incorporates a duration of 5 years for the company's reserves related to asbestos and environmental losses.

If a company's weighted average duration is less than 2 years, then the MRAC multiple is not adjusted or is 1x. If it is equal to 3 or more, then it is multiplied by 1.15 times the amount of duration in excess of 2. The adjustment factors were derived by observing the differences across duration in the Moody's idealized default table for single A-rated credits.

To estimate scale factors, we first calculated the single A required surplus by adjusting the confidence intervals of the companies for duration. For example, say company A and company B both have unadjusted MRAC ratios of 110%. However, company A has a duration of 3 years as opposed to company B who has a duration of 2. On a two year basis, the two year single A P(D) is 0.1%. Since the denominator of the MRAC ratio is calculated based on a 99.9% confidence interval, we don't need to adjust company B. However, since the duration is longer for company A, the confidence interval used to calculate the denominator should be changed. For a duration of 3 years, the P(D) is around 0.3%. So the confidence interval that we should be using is more like 99.7% which would yield a higher MRAC score. After going through this process for all companies, we then regressed the multiplicative adjustments to the companies MRAC scores against duration to derive scale factors.

Below is a summary of the results and the final adjusted MRAC score for the sample company used in this methodology. In this example, the company has a liability duration of 3 years thus adding 15% to their MRAC score.



<b>The MRAC Ratio</b>			
<b>Numerator</b>		<b>Denominator</b>	
<b>Adjusted Capital Calculation</b>	<b>Amount (\$)</b>	<b>Worse Case Calculation</b>	<b>Amount (\$)</b>
Reported Capital	600	Cat Risk	171
Underwriting	2	Underwriting risk	18
Invested Assets	102	Assets Risk	51
Reserves	-58	Reserve Risk	233
Reinsurance	-10	Reinsurance Risk	46
			519
		Static Charges	3
		Operating Charge (15%)	78
Adjusted Capital	636	Required Capital	600
		Total Capital Adjustments	36
		Denominator	636
MRAC Ratio (Adjusted Surplus / Total Charge)	100%	Duration	3
Adj MRAC Ratio	115%		

## RELATING MRAC RESULTS TO MOODY'S INSURANCE FINANCIAL STRENGTH RATINGS

There are three major model outputs which can be mapped to a rating: Ratio Mapping, Expected Default Probability, and Expected Loss. They are all discussed in more detail below. Moody's will tend to defer to the ratio mapped rating as the starting point, before observing the mapped rating under the other methods.

### Ratio Mapping

To facilitate a comparison between MRAC results and Moody's current insurance financial strength ratings, we have examined the relationship between median MRAC ratios for broad rating categories (e.g., Aa, A, Baa). The result is intuitively reasonable, with higher ratios typically associated with higher ratings. This analysis suggests a non-linear relationship between the MRAC ratio and rating levels, not unlike the relationship between historical default rates and Moody's ratings. When MRAC ratios are normalized (transforming the ratio into  $(1+\ln(\text{MRAC}))$ ), the relationship between the median ratio and Moody's ratings improves even further, with a multiple of 100% roughly corresponding to a A rating.

### Expected Default Probability

The model also provides an estimate of the probability that the company's adjusted surplus will be insufficient to absorb modeled losses. This threshold (determined by examining the percentage of simulations where ending surplus is negative) can be seen as the insurer's point of economic insolvency, which Moody's considers to coincide with default. The default percentage may then be mapped to Moody's historical default probability table (with time horizon adjusted for the insurer's average liability duration, as previously described), yielding an implied rating.

For example, suppose the MRAC charge was greater than the insurer's adjusted surplus 100 times out of 10,000 simulations. This corresponds to a default percentage of 1.0%. If the average duration of the insurer's liabilities was 2 years, this default percentage would correspond to an approximate rating of Baa3 at the 2-year horizon, based on Moody's historical default rates.

### Expected Policyholder Loss

Observing each simulation, the model can also determine the policyholder loss amount and percentage. For any modeled scenario, if the company's book adjusted capital is greater than its simulated MRAC charge, then policyholders do not incur a loss. If the MRAC charge is larger than the book adjusted capital, then the percentage loss to policyholders is defined as:

$$\frac{\text{MRAC Charge} - \text{Book Adjusted Capital}}{\text{Policyholder Liability}}$$

where Policyholder Liability = Losses (Balance Sheet) + LAE (Balance Sheet) + Reserve Charge + Ceded Reserve Charge + A&E Charge + A&E Reserve + Catastrophe Charge + Claims from Underwriting

Summing across all the simulations, one can compute the average of the percentage loss to policyholders - this average is the Expected Loss rate on policyholder liabilities. This Expected Loss rate can then be mapped to an implied rating by reference to Moody's idealized expected loss table, using a time horizon consistent with the estimated duration of the insurer's liabilities. This implied rating, along with the ratings implied by the ratio mapping and default probability methods described above, can be useful to Moody's in assessing whether a particular insurer's rating is an outlier relative to other ratings within the sector and across industries.

## Related Research

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### **Rating Methodology:**

[North American Property and Casualty Insurance Top Ten Ratios, December 2004 \(95210\)](#)

### **Industry Outlooks:**

[North American Property & Casualty Commercial Lines Insurance Industry Outlook , March 2006 \(96744\)](#)

[Filling Cavities, Core Reserves No Longer the Main Concern for US P&C Insurers, December 2005 \(80367\)](#)

[Global Reinsurance Industry Outlook, September 2005 \(93985\)](#)

[U.S. Property & Casualty Personal Lines Insurance Industry Outlook, August 2005 \(93987\)](#)

### **Financial Reporting Assessments:**

[The Property & Casualty Insurance Industry, January 2005 \(91045\)](#)

[Property and Casualty Insurance Industry, December 2003 \(80061\) Update December 2004](#)

*To access any of these reports, click on the entry above. Note that these references are current as of the date of publication of this report and that more recent reports may be available. All research may not be available to all clients.*

## APPENDICES

### Appendix I - Parameters for Asset Distributions within Investment Risk

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These are the parameters for the assets that are simulated in the Investments module for calculating Total Required Capital. Mean investment returns are also used in the Investments section of the Book Adjusted Capital calculations.

	Asset Return Parameters	
	Mean	Standard Deviation
Investment Grade Corporates	6%	6.5%
High Yield Corporates	7.5%	11.5%
Long-Term Treasuries	5%	5.5%
Common Stock	8.5%	17.0%
Affiliate Equity	0%	37.5%

## Appendix II - Example of Core Reserve Risk Calculation

This discussion begins with the application of the standard chain-link method and goes through all the details of the model's core reserve risk charge.

### CHAIN LINK METHOD TO CALCULATE EXPECTED ULTIMATE LOSS

The model uses the chain-link method to estimate expected ultimate losses for accident years 3 or more years old. Suppose we are looking at the Commercial Multi Peril business line. The loss triangle for that line comes from Schedule P of the statutory statements. The model uses both the loss triangles for paid losses and case incurred losses. Below is a sample paid loss triangle:

**Loss Triangle - Commercial Multi Peril**

	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004
1995	85	109	105	113	116	116	118	118	119	119
1996		64	82	90	94	96	96	97	97	97
1997			74	92	97	104	109	111	113	113
1998				114	147	162	174	181	182	185
1999					114	142	162	178	181	184
2000						111	148	160	178	183
2001							81	95	106	118
2002								96	112	123
2003									117	124
2004										117

The model rearranges the above triangle such that the development is shown on an accident year basis:

**Loss Triangle - Rearranged by Accident Year**

	Y-0	Y-1	Y-2	Y-3	Y-4	Y-5	Y-6	Y-7	Y-8	Y-9
1995	85	109	105	113	116	116	118	118	119	119
1996	64	82	90	94	96	96	97	97	97	
1997	74	92	97	104	109	111	113	113		
1998	114	147	162	174	181	182	185			
1999	114	142	162	178	181	184				
2000	111	148	160	178	183					
2001	81	95	106	118						
2002	96	112	123							
2003	117	124								
2004	117									

Looking at the loss triangle in this manner lends itself to estimating the year over year development factor. The development factors for year 1 are simply the Year 1 loss divided by the Year 0 loss. These are calculated for each year and each accident year, as shown below:

	Y-1/Y-0	Y-2/Y-1	Y-3/Y-2	Y-4/Y-3	Y-5/Y-4	Y-6/Y-5	Y-7/Y-6	Y-8/Y-7	Y-9/Y-8
1995	1.28	0.96	1.08	1.03	1.00	1.01	1.00	1.01	1.00
1996	1.29	1.09	1.05	1.02	1.01	1.00	1.00	1.01	
1997	1.24	1.05	1.07	1.05	1.02	1.02	1.01		
1998	1.28	1.11	1.08	1.04	1.00	1.02			
1999	1.25	1.14	1.10	1.02	1.01				
2000	1.33	1.09	1.11	1.03					
2001	1.18	1.11	1.12						
2002	1.16	1.10							
2003	1.06								
2004									

	Y-1/Y-0	Y-2/Y-1	Y-3/Y-2	Y-4/Y-3	Y-5/Y-4	Y-6/Y-5	Y-7/Y-6	Y-8/Y-7	Y-9/Y-8
Wtd Average	1.23	1.08	1.09	1.03	1.01	1.01	1.00	1.01	1.00

### Implied Development Factors

Keep in mind that for most lines, the chain-link method is used solely to estimate the ultimate losses from 2002 and before. The weighted average development factor for each year is applied to loss years that are not yet complete in order to estimate the Y-9 losses. For example, the most recently reported loss for 2002 was 123. We apply the average development factors from Y-3/Y-2 onward to the current 123 paid loss amount to obtain the estimated Y-9 loss amount. Non-shaded represents losses that have been paid, shaded represents future projections

	Y-0	Y-1	Y-2	Y-3	Y-4	Y-5	Y-6	Y-7	Y-8	Y-9
2002	96	112	123	133	137	139	141	141	142	142

### Application of Development Factors

In this table, the \$133 loss in Y-3 represents the \$123 loss in Y-2 multiplied by the 1.09 average development factor from Y-3/Y-2. The \$137 loss in Y-4 represents the \$123 loss in Y-2 multiplied by 1.09 multiplied by the 1.03 average development factor from Y-4/Y-3. These calculations are performed until arriving at the estimated Y-9 loss. These estimated Y-9 losses are calculated for the loss years in the loss triangle before 2002:

### Completed Loss Triangle (Modified)

	Y-0	Y-1	Y-2	Y-3	Y-4	Y-5	Y-6	Y-7	Y-8	Y-9
1995	85	109	105	113	116	116	118	118	119	119
1996	64	82	90	94	96	96	97	97	97	98
1997	74	92	97	104	109	111	113	113	114	114
1998	114	147	162	174	181	182	185	186	187	187
1999	114	142	162	178	181	184	187	187	188	188
2000	111	148	160	178	183	185	187	187	189	189
2001	81	95	106	118	122	123	124	125	125	126
2002	96	112	123	133	137	139	141	141	142	142
2003	117	124								
2004	117									

The shaded figures are the company's estimated losses for those accident years. Once the Y-9 losses have been estimated, the model applies a tail factor to that Y-9 loss to arrive at the Moody's estimated ultimate loss for that accident year. The tail factors vary by business line and whether it is looking at a paid loss triangle or a case incurred loss triangle.

Tail Factors		
Business Line	Paid	Case Incurred
All Other Liability	1.037	1.013
All Other Property	NA	1
Commercial Auto	1.009	1.002
Commercial Multi Peril	1.032	1.018
Homeowners/Farmowners	1.002	1.001
Med Mal, Other Liability, Product Liability - Claims Made	1.034	1.009
Med Mal, Other Liability, Product Liability - Occurrence	1.107	1.047
Private Passenger Auto	1.003	1.001
Reinsurance - All Other	1.168	1.059
Reinsurance - Nonproportional Assumed Property	1.059	1.022
Workers Compensation	1.141	1.038

To apply these tail factors to the previous example, consider that it was a paid loss triangle for Commercial Multi Peril. For the year 2002 business, the Y-9 loss was estimated as \$142. From the chart, the applicable tail factor is 1.032, so the estimate for ultimate loss would be  $\$142 \times 1.032 = \$147$ . This calculation is done for all accident years and business lines. The sum of these ultimate losses across business lines represents the collective ultimate loss for the accident year.

## LOSS RATIO TRENDING/BORNHUETTER-FERGUSON (BF) METHOD FOR RECENT ACCIDENT YEARS

Loss ratio trending is used to calculate the expected ultimate loss ratios on the two most recent accident years. These results then feed into the BF Method to obtain remaining ultimate losses. The methodology is as follows:

The model takes the ultimate losses calculated by the chain link method for the third and fourth most recent accident years. In the example, this would correspond to the ultimate losses in 2001 and 2002 accident years. From these implied ultimate losses, the ultimate loss ratio is calculated for each year by dividing the year's estimated ultimate loss by its accident year earned premium. The model takes the average of these ultimate loss ratios to derive the Initial Ultimate Loss Ratio (ULR).

In the loss triangle example above, the ultimate losses for 2001 and 2002 were estimated as 130 (=126 x 1.032) and 147 (= 142 x 1.032) respectively. Suppose the premiums for 2001 and 2002 were 135 and 140. Then the ultimate loss ratios for those years would be 129/135 and 144/140, or 96% and 105%. The average is 100% which would correspond to the initial ULR.

For each line of business, there are estimates for the premium trend and the loss cost trend for the 2 most recent accident years (in this example, 2002 and 2003). The example is the Commercial Multi Peril business line. The estimates for premium increases and loss cost increases for each business line are in Appendix III. Clearly, these estimates will change every year as the industry changes. The premium trends in 2003 and 2004 are estimated to be 7% and -3% respectively, and the loss cost trend is estimated to be 6% for both 2003 and 2004. We can then calculate the appropriate ultimate loss ratios:

$$ULR_{2003} = \text{Initial ULR} \times \frac{1 + \text{Loss Trend}_{2003}}{1 + \text{Premium Trend}_{2003}}$$

$$ULR_{2003} = 100\% \times \frac{1 + 6\%}{1 + 7\%} = 99\%$$

$$ULR_{2004} = ULR_{2003} \times \frac{1 + \text{Loss Trend}_{2004}}{1 + \text{Premium Trend}_{2004}}$$

$$ULR_{2004} = 99\% \times \frac{1 + 6\%}{1 + (-3\%)} = 108\%$$

Once we have the ultimate loss ratios for 2003 and 2004, we simply multiply them by the corresponding premium amount to arrive at the ultimate loss estimates. For example, suppose premiums earned were 150 and 160 in 2003 and 2004 respectively. Then, the estimated ultimate loss for 2003 would be 150 x ULR<sub>2003</sub> = 150 x 99% = 148. The estimated ultimate loss for 2004 would be 160 x 108% = 173. To incorporate the BF method, we first add the difference between the estimated ultimate loss and the undeveloped estimated ultimate loss to the company's current estimate of losses. For example, for accident year 2004, we would first calculate the cumulative development factor which would equal the product of Y-1/Y-0 through Y-9/Y-8 development factors. We would then multiply our cumulative development factor by the tail factor to get the ultimate cumulative development factor. For 2004, the cumulative development factor was equal to 1.54. After it is multiplied by the tail factor, the ultimate cumulative development factor is 1.59. If we undevelop the ultimate loss we calculated above, we get, 173/1.59 = 109. Then we add the developed and undeveloped difference to the company's current estimate to get 173 - 109 + 117 = 181. Follow the same logic for 2003, except the cumulative development factor would equal the product of Y-2/Y-1 through Y-9/Y-8 development factors.

## RECONCILING THE BF METHOD ESTIMATE TO THE CHAIN LINK METHOD

The BF Method, in conjunction with loss ratio trending, is used to estimate ultimate losses from the two most recent accident years because the chain link method is not as robust with little development. The model needs a completed loss triangle, with ultimate losses, for calculating standard deviation. The BF Method ultimate loss for the two most recent accident years will likely not equal the ultimate loss that could have been calculated from the chain link method. Also, the BF Method does not give any indication as to the development of those losses. Complete development is needed for the standard deviation calculation. To reconcile this problem, the model replaces the actual paid losses for the two most recent accident years. They are replaced with figures that would result in the same ultimate loss if one used the BF Method or the chain link method. This will permit the completion of the loss triangle development for the most recent accident years. This is demonstrated below.

For the 2003 accident year, the BF Method estimated a 157 ultimate loss. Using the chain link method, the relevant development factors would be as follows:



	Y-1/Y-0	Y-2/Y-1	Y-3/Y-2	Y-4/Y-3	Y-5/Y-4	Y-6/Y-5	Y-7/Y-6	Y-8/Y-7	Y-9/Y-8
Wtd Average	1.22	1.08	1.09	1.03	1.01	1.01	1.00	1.01	1.00

The most recent paid loss for the 2003 accident year was 124. The model multiplies this by the 1.08 factor (Y-2/Y-1), then by 1.09, ... and finally by 1.00 to obtain the estimated ultimate loss from the chain link method. After multiplying by the tail factor of 1.032, this comes out to 160. The BF Method estimate is 165. The goal is to make these equal. In order to reconcile this, the most recent paid loss amount is changed such that its chain link estimate is also 165. The most recent paid loss amount is 124. This calculation can be backed out to figure that replacing the 124 with 121 will cause the Chain Link estimate to equal the BF Method estimate. The loss triangle is modified with this replacement. The most recent paid amount for 2004 business is also replaced so that its chain link estimate equals its BF Method estimate. The actual paid loss amount in 2004 for accident year 2004 was 117. Replacing this figure with 114 will force the chain link estimates and BF Method loss estimates to match up for 2003 as well.

The new completed loss triangle looks like this:

#### Completed Loss Triangle (modified)

	Y-0	Y-1	Y-2	Y-3	Y-4	Y-5	Y-6	Y-7	Y-8	Y-9
1995	85	109	105	113	116	116	118	118	119	119
1996	64	82	90	94	96	96	97	97	97	98
1997	74	92	97	104	109	111	113	113	114	114
1998	114	147	162	174	181	182	185	186	187	187
1999	114	142	162	178	181	184	187	187	188	188
2000	111	148	160	178	183	185	187	187	189	189
2001	81	95	106	118	122	123	124	125	125	126
2002	96	112	123	133	137	139	141	141	142	142
2003	117	<b>121</b>	129	140	145	146	148	148	149	149
2004	<b>114</b>	139	151	164	169	171	173	173	175	175

The replaced values are in bold. Multiplying the Y-9 values (149 and 175 for 2003 and 2004 respectively) by the tail factor for Commercial Multi Peril of 1.032 will yield ultimate losses of 157 and 181. These correspond to the losses calculated from the BF Method.

### METHOD TO CALCULATE STANDARD DEVIATION OF ULTIMATE LOSS

The standard deviation around the ultimate loss is calculated utilizing the standard deviation implied by the loss triangles. The modified loss triangle derived in the section above is utilized for this purpose. The calculation uses a methodology developed by Thomas Mack at Munich Re<sup>2</sup>. For a thorough discussion of where the equations of this method come from, it is recommended that one reads the papers that are cited below. The equations are listed, but their derivation is beyond the scope of this comment. This methodology is used in order to calculate the standard deviation around the ultimate loss for each business line for the most recent accident year. That standard deviation is then modified to apply it to all other accident years.

For the example, the same loss triangle will be used from the example for calculating the ultimate loss. The completed loss triangle will be used though. In the equations to follow, the variable  $C_{i,k}$  will refer to the  $i^{\text{th}}$  row and  $k^{\text{th}}$  column of the loss matrix below.

2. See Thomas Mack, "Distribution-Free Calculation of the Standard Error of Chain Ladder Reserve Estimates", *Astin Bulletin*, Vol. 23, No. 2, 1993 and Thomas Mack, "The Standard Error of Chain Ladder Reserve Estimates: Recursive Calculation and the Inclusion of a Tail Factor", *Astin Bulletin*, Vol. 29, No. 2, 1999

Completed Loss Triangle -  $C_{i,k}$

	1	2	3	4	5	6	7	8	9	10
1	85	109	105	113	116	116	118	118	119	119
2	64	82	90	94	96	96	97	97	97	98
3	74	92	97	104	109	111	113	113	114	114
4	114	147	162	174	181	182	185	186	187	187
5	114	142	162	178	181	184	187	187	188	188
6	111	148	160	178	183	185	187	187	189	189
7	81	95	106	118	122	123	124	125	125	126
8	96	112	123	133	137	139	141	141	142	142
9	117	121	129	140	145	146	148	148	149	149
10	114	139	151	164	169	171	173	173	175	175

The development factors are referred to as  $f_k$ , where this refers to the weighted average development factor for year  $k$  over year  $k-1$ . For this loss triangle, these are the development factors correspond to this modified loss triangle:

In this case,  $f_1$  would be 1.226,  $f_2$  would be 1.08, and so on and so forth. Note that the  $Y-1/Y-0$  factor has changed from its original value. This reflects the adjustments made to the loss triangle in order to reconcile the BF Method and chain-link method results.

Using this notation, the variance term  $\sigma_k$  is defined such that the following equation holds:

$$\text{Var}(C_{i,k+1} | C_{i1}, C_{i2}, \dots, C_{ik}) = C_{ik} \sigma_k^2$$

This equation holds for  $1 \leq i \leq I$ ,  $1 \leq k \leq I-1$ , where  $I$  represents the number of accident years in the loss triangle. In this example, and in the model,  $I = 10$ .

The  $\sigma_k$  terms are estimated with the following equations:

$$\sigma_k^2 = \frac{1}{I-k-1} \sum_{i=1}^{I-k} C_{ik} \left( \frac{C_{i,k+1}}{C_{ik}} - f_k \right)^2, 1 \leq k \leq I-2$$

$$\sigma_{I-1}^2 = \min \left( \frac{\sigma_{I-2}^4}{\sigma_{I-3}^2}, \min(\sigma_{I-3}^2, \sigma_{I-2}^2) \right)$$

Then, the variance (standard deviation is the square root of the variance) of the ultimate loss for year  $i$  is as follows:

$$\text{StdErr}_i^2 = \text{Tail Factor}^2 \cdot C_{i,I}^2 \cdot \sum_{k=I+1-i}^{I-1} \frac{\sigma_k^2}{f_k^2} \cdot \left( \frac{1}{C_{ik}} + \frac{1}{\sum_{j=1}^{I-k} C_{jk}} \right)$$

In our case, there are 10 years of data, meaning  $I = 10$ , and the standard deviation for all ten accident years, meaning  $i = 1$  to 10. Applying this methodology to all business lines yields the standard deviation around the expected ultimate loss for the last ten accident years.

Note that this calculation was done for the paid loss triangle. This analysis is also done on the paid plus case incurred loss triangle for calculating the expected ultimate loss and standard deviation for each accident year. The losses and standard deviation from this analysis are averaged with the results from the paid loss triangle analysis. This final expected ultimate loss and standard deviation represent the results from company experience.

## CREDIBILITY OF DATA

With the exception of homeowners' and personal auto liability, the rule for credibility is as follows: if a line of business represents more than 10% of the company's ultimate losses or more than 0.5% of industry total losses, then it is viewed as 75% credible. If neither of these conditions holds, then the business line is viewed as 25% credible. The amount of credibility indicates the weighting that company's development factors will receive as compared to industry implied results. For homeowners' and personal auto liability, apply the same method used above, except use 100% instead of 75%.

For accident years with more than 2 years of development, the estimate of ultimate loss is derived by combining the year-over-year development factors from the company's loss triangle data with the year-over-year development factors from the industry loss triangle data. These are combined in the proportions determined by the amount of credibility the company data is given. The blended development factors are then used to calculate the ultimate losses for all accident years except the two most recent. In addition, the ultimate losses ratios for the third and fourth most recent accident years are then used to calculate the initial loss ratio used in the BF method to estimate ultimate losses for the two most recent accident years (for more information on the BF method, please refer to "Loss Ratio Trending/Bornhuetter-Ferguson (BF) Method for Recent Accident Years" section above). Also, since industry experience is taken into account in the development factors and the method for calculating the standard deviation of the ultimate loss estimate is based on the variability of those factors (see "Method to Calculate Standard Deviation of Ultimate Loss" above), industry experience is also implicitly blended into the variability estimate for ultimate losses.

## DISCOUNTING OF ULTIMATE LOSSES

The expected ultimate loss from the loss triangles and loss ratios is a nominal amount, which does not take into account the timing of the losses. The unpaid portions of those losses are discounted to give credit for this. Moody's has derived discount rates for each line of business and accident year using industry aggregate payout data and judgment.

The table below gives an example of this adjustment for discounting:

### Discounting Ultimate Losses

#### Commercial Multi Peril

	(1) Estimate of Ultimate Losses	(2) Ultimate Payments	(3) Discount Rates	(4)=100%+(3) 1 + Disc. Rate	= (2) + ((1) - (2)) / (4) Discounted Ultimate Losses
1995	123	119	11%	111%	122
1996	101	97	11%	111%	100
1997	118	113	12%	112%	118
1998	193	185	6%	106%	193
1999	194	184	11%	111%	193
2000	195	183	11%	111%	194
2001	130	118	10%	110%	129
2002	147	123	10%	110%	145
2003	157	124	9%	109%	155
2004	181	117	8%	108%	176

The discounted ultimate losses are the paid losses plus the discounted difference between the ultimate losses and the paid losses. Using discounted losses gives economic losses instead of accounting losses.

The standard deviation for the most recent accident year is discounted by the same percentage that the ultimate loss is discounted. In this case, the discounted ultimate loss for 2004 is  $176 / \text{initial ultimate loss of } 181 = 97\%$ . The standard deviation we calculated using the method described above is 16.7. This would be discounted to  $\$16.7 \times 97\% = \$16.3$ .

## AGGREGATING RESERVE RISK ACROSS ALL BUSINESS LINES

At this point, the model has calculated the expected ultimate loss for all lines of business and accident years. It also has the standard deviation around the ultimate loss for the last ten accident years. This section will demonstrate the aggregation of all of these to parameterize the distribution for overall reserve risk.

The example has gone through the ultimate loss and standard deviation calculations for the Commercial Multi Peril business line. Suppose that the company that is being modeled also writes business in Homeowners/Farmowners and Private Passenger Auto. The model would have gone through the same process as above to calculate the ultimate losses and standard deviation for these business lines. The hypothetical final results of that analysis are in the chart below:

		Commercial Multi Peril	Homeowners/ Farmowners	Private Passenger Auto
<i>Discounted Ultimate Losses</i>	1995	122	70	141
	1996	100	57	138
	1997	118	62	142
	1998	193	69	134
	1999	193	54	140
	2000	194	60	141
	2001	129	53	129
	2002	145	71	124
	2003	152	65	137
	2004	176	58	125
<i>Std Dev</i>	1995	0	0	0
	1996	0	0	0
	1997	1	0	0
	1998	1	0	0
	1999	1	0	0
	2000	2	0	1
	2001	2	0	1
	2002	4	1	2
	2003	9	2	3
	2004	16	3	5

The results from 4 years ago and back are combined, and this is modeled together.

		Commercial Multi Peril	Homeowners/ Farmowners	Private Passenger Auto
<i>Discounted Ultimate Losses</i>	Before 2001	920	373	837
	2001	129	53	129
	2002	145	71	124
	2003	152	65	137
	2004	176	58	125
<i>Std Dev</i>	Before 2001	20	1	4
	2001	4	0	1
	2002	6	1	2
	2003	10	2	3
	2004	16	3	5
<i>Std Dev % of Ultimate Loss</i>	Before 2001	2.2%	0.3%	0.5%
	2001	3.1%	0.6%	0.9%
	2002	4.5%	1.3%	1.4%
	2003	6.4%	2.6%	2.4%
	2004	9.1%	5.1%	4.0%

The ultimate loss for each year is simply the sum of the ultimate losses in each business line

<b>Overall</b>		
<i>Discounted Ultimate Losses</i>	Before 2001	2,130
	2001	311
	2002	339
	2003	354
	2004	359

Now, as with the Ultimate Losses, the model calculates the standard deviation across all business lines for each accident year. For ultimate losses, they were simply added together, but this cannot be done with standard deviation.

The estimated correlations between business lines are accounted for and then incorporated in this calculation. Moody's has estimated loss correlations between business lines by studying historical industry aggregate data, and by using judgment as well. These correlations are in the appendix to this document. The correlation matrix for the three business lines in the example are as follows:

	Commercial Multi Peril	Homeowners/Farmowners	Private Passenger Auto
Commercial Multi Peril	100%	30%	25%
Homeowners / Farmowners	30%	100%	25%
Private Passenger Auto	25%	25%	100%

$$StDev_{2004} = \sqrt{(16 \ 3 \ 5) \begin{pmatrix} 100\% & 30\% & 25\% \\ 30\% & 100\% & 30\% \\ 25\% & 30\% & 100\% \end{pmatrix} \begin{pmatrix} 16 \\ 3 \\ 5 \end{pmatrix}} = 19.4$$

The standard deviations across the lines of business were 16, 3, and 5 respectively. Using some linear algebra and statistics, the standard deviation for all of 2004 will equal the square root below:

This same calculation is performed for all previous accident years as well. For example, instead of using the row matrix of 16, 3, and 5 for 2004, the model would use the row matrix of 9, 2, and 3 for 2003. In this way, the model calculates the standard deviation around the losses for each accident year.

### SIMULATING RESERVE LOSSES

Now, for each accident year, the model has calculated the total expected ultimate losses and the standard deviation around those losses. From the company filings, the model calculates the company's estimate for ultimate losses by accident year. It may result with the hypothetical chart below:

	Company Loss Estimate	Moody's Loss Estimate	Loss Std Dev
<i>Before 2001</i>	2100	2,130	22.0
<i>2001</i>	380	311	4.6
<i>2002</i>	310	339	7.5
<i>2003</i>	300	354	11.6
<i>2004</i>	250	359	19.1

The model then simulates the losses from each accident year, assuming a lognormal distribution with mean of the Moody's loss estimate and standard deviation. There is a separate simulation for each accident year, but it is assumed that they are all correlated at 60% with one another. For each simulation, the model adds up the differences between the simulated ultimate losses and the company's loss estimate to determine the reserve risk component of the capital strain.

	Company Loss Estimate (1)	Moody's Loss Estimate	Loss Std Dev	Simulated Draw (2)	Reserve Charge (2)-(1)
<i>Before 2001</i>	2100	2,130	22.0	2,133	33
<i>2001</i>	380	311	4.6	310	(70)
<i>2002</i>	310	339	7.5	340	30
<i>2003</i>	300	354	11.6	342	42
<i>2004</i>	250	359	19.1	328	78
<b>Total</b>	3,340	3,490		3,453	113

The total reserve risk component of this simulation is \$113. The model runs 60,000 simulations for each company, so the reserve risk charges will take on a wide variety of values for each simulation.

## Appendix III – Changes in Premium and Loss Cost Trends by Business Line

Premium and loss trends identified below are an input into the loss trading/Bornhuetter-Ferguson (BF) method for estimating ultimate losses for the two most recent accident years. These losses are then used to calculate the reserve risk for those accident years. The premium and loss trends were developed using external sources in conjunction with Moody's judgment.

	2003 Premium Trend	2004 Premium Trend	2003 Loss Trend	2004 Loss Trend
All Other Liability	0%	-5%	6%	6%
Commercial Auto	10%	0%	6%	4%
Commercial Multi Peril	7%	-3%	6%	6%
Homeowners/Farmowners	10%	7%	6%	6%
Long-Term Liability (Claims Made)	27%	6%	9%	9%
Long-Term Liability (Occurrence)	20%	4%	7%	7%
Private Passenger Auto	6%	3%	6%	0%
Reins A	7%	-1%	6%	6%
Reins B/C	17%	3%	6%	9%
Workers Compensation	13%	0%	8%	4%

## Appendix IV - Industry Loss Ratios and Standard Deviation

Loss ratios are applied to the company's net earned premium for that business line and accident year. The result of this calculation is the estimate for the company's ultimate losses from each business line and accident year. Albeit development factors are mixed into company experience (see Appendix II) instead of loss ratios, calculating ultimate loss ratios for the industry using the model assists in testing reasonability. The industry loss ratios were derived by first estimating the industry ultimate losses for each business line and accident year. This was done by applying the methodology described in Appendix II to the industry loss triangle. These ultimate losses were then divided by the industry's corresponding net earned premium to yield the loss ratios. The standard deviation table represents the industry standard deviation as a percentage of expected ultimate losses. After estimating a completed industry loss triangle, the triangle was inputted into the loss triangle standard deviation methodology of the model. This is also explained in Appendix II.

Industry Loss Ratios (not discounted)										
	All Other Liability	Commercial Auto	Commercial Multi Peril	Homeowners/ Farmowners	Long-Term Liability (Claims)	Long-Term Liability (Occ)	Private Passenger Auto	Reins A	Reins B/C	Workers Compensation
1995	60.4%	78.1%	70.7%	71.9%	76.0%	80.8%	72.3%	49.6%	72.1%	63.3%
1996	59.1%	80.7%	76.8%	81.0%	74.0%	84.6%	71.1%	60.4%	80.7%	67.3%
1997	65.0%	83.6%	70.0%	59.8%	82.5%	94.2%	68.7%	51.9%	95.8%	78.2%
1998	74.3%	85.6%	80.5%	69.9%	96.8%	108.6%	69.8%	91.6%	129.7%	87.4%
1999	82.1%	92.0%	81.5%	66.6%	104.2%	109.4%	74.8%	117.2%	137.6%	94.9%
2000	75.1%	87.1%	82.3%	75.3%	103.3%	106.0%	79.8%	70.1%	159.5%	94.0%
2001	68.3%	77.1%	78.8%	80.9%	103.3%	106.1%	78.0%	141.1%	158.9%	85.4%
2002	47.5%	64.5%	58.5%	64.6%	84.3%	84.1%	74.3%	43.4%	101.6%	70.7%
2003	48.6%	61.9%	57.7%	60.0%	70.3%	80.0%	67.2%	54.4%	107.1%	69.0%
2004	56.4%	66.0%	65.8%	60.3%	73.2%	83.1%	65.3%	84.2%	119.4%	71.1%

Standard Deviation % of Ultimate Loss Estimate										
	All Other Liability	Commercial Auto	Commercial Multi Peril	Homeowners /Farmowners	Long-Term Liability (Claims)	Long-Term Liability (Occ)	Private Passenger Auto	Reins A	Reins B/C	Workers Compensation
1995	0.59%	0.00%	0.01%	0.00%	0.38%	0.16%	0.05%	0.46%	0.19%	0.38%
1996	0.58%	0.00%	0.01%	0.00%	0.36%	0.15%	0.05%	0.41%	0.17%	0.36%
1997	0.90%	0.03%	0.04%	0.02%	0.66%	0.39%	0.09%	0.69%	0.59%	0.78%
1998	0.99%	0.22%	0.42%	1.48%	1.19%	1.05%	0.10%	0.91%	3.11%	0.86%
1999	1.04%	0.30%	0.58%	1.82%	1.28%	1.70%	0.17%	1.10%	3.48%	0.94%
2000	1.14%	0.64%	0.66%	1.71%	1.62%	2.16%	0.19%	2.61%	4.01%	1.23%
2001	1.52%	0.90%	0.91%	1.83%	2.58%	2.64%	0.31%	2.87%	5.26%	1.38%
2002	2.35%	1.25%	1.32%	1.94%	3.27%	3.51%	0.46%	8.64%	7.39%	1.72%
2003	3.28%	1.81%	1.64%	1.95%	5.62%	4.46%	0.73%	13.08%	9.60%	2.15%
2004	5.61%	3.58%	3.07%	3.13%	13.32%	7.06%	1.68%	23.07%	17.57%	4.81%

Note: The All Other Property business line is not in these tables. Due to the nature of its loss development, we could not apply our methodology. Its development is typically completed after 2 years, yielding little data to estimate a standard deviation over accident years. The standard deviation around those losses is set equal to the minimum standard deviation as a percentage of losses across all the other business lines in the most recent accident year. In this case, that was the 1.7% from Private Passenger Auto. For the 2<sup>nd</sup> most recent accident year, the standard deviation is assumed to be zero, and there is no development past that.

## Appendix V - Correlations by Business Line

In the simulation for underwriting risk and reserve risk, the model assumes correlations between the losses of the business lines. These approximate correlations were derived from industry aggregate data as well as Moody's judgment.

Correlations												
	H/F	PPA	CA	WC	CMP	LT Liab (occ)	Liab (Clim)	AO LIAB	AO PROP	REINS A	REINS B C	
Homeowners/Farmowners	100%	25%	25%	20%	30%	15%	20%	15%	10%	10%	5%	
Private Passenger Auto	25%	100%	20%	25%	25%	20%	15%	15%	10%	15%	20%	
Commercial Auto	25%	20%	100%	25%	25%	20%	25%	15%	10%	15%	30%	
Workers Compensation	20%	25%	25%	100%	25%	25%	20%	20%	10%	5%	30%	
Commercial Multi Peril	30%	25%	25%	25%	100%	15%	15%	25%	10%	0%	20%	
Long-Term Liability (Occ)	15%	20%	20%	25%	15%	100%	20%	20%	10%	5%	15%	
Long-Term Liability (Claims)	20%	15%	25%	20%	15%	20%	100%	15%	10%	10%	20%	
All Other Liability	15%	15%	15%	20%	25%	20%	15%	100%	10%	20%	25%	
All Other Property	10%	10%	10%	10%	10%	10%	10%	10%	100%	10%	10%	
Reins A	10%	15%	15%	5%	0%	5%	10%	20%	10%	100%	10%	
Reins B/C	5%	20%	30%	30%	20%	15%	20%	25%	10%	10%	100%	

## Appendix VI – Industry Gross Exceedence Curves by Catastrophe

Catastrophe								
Industrywide - Gross/Direct Aggregate Annual Catastrophe Losses & Loss Ratios (\$ Millions)								
Return Period	S Atlantic Wind	Gulf Wind	Mid Atlantic Wind	N Atlantic Wind	Note: (2) If and Only if (1)		California EQ	Pacific NW EQ
					New Madrid EQ (1)	New Madrid EQ (2)		
10,000	225,292	149,428	92,722	95,787	41,067	123,200	101,200	23,613
1,000	187,743	124,523	77,268	79,823	24,444	73,333	63,250	14,758
500	104,886	80,290	42,912	44,643	13,399	40,198	47,633	11,114
250	73,340	61,144	35,874	28,557	7,282	21,847	39,824	9,292
100	64,333	53,635	26,583	18,333	3,870	11,611	30,556	7,130
10	13,403	11,174	5,538	3,819	255	764	5,093	1,188
1	-	-	-	-	-	-	-	-

New Madrid (2) is the outer concentric circle of the earthquake region for New Madrid (1). The model assumes these are perfectly correlated. All other catastrophes are uncorrelated.

## Appendix VII – Duration of Liabilities by Line of Business

The duration represents the average number of years for losses to be paid out. These are used to estimate the company's duration of liabilities across all of their business. These duration amounts are then mapped to a scale factor which is applied to their MRAC Ratio. The higher the duration of liabilities, the higher the scale factor.

LOB Duration Results (years)										
	Y-0	Y-1	Y-2	Y-3	Y-4	Y-5	Y-6	Y-7	Y-8	Y-9 <sup>[1]</sup>
All Other Liability	2.25	2.15	2.43	2.72	3.31	3.78	3.68	3.53	3.02	2.36
All Other Property	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Commercial Auto	2.50	2.08	1.84	1.76	1.84	2.07	2.24	2.39	2.07	1.68
Commercial Multi Peril	2.66	2.87	3.02	2.99	3.04	3.05	2.98	2.86	2.52	2.03
Homeowners/Farmowners	0.94	1.01	1.53	1.84	2.77	4.80	3.80	2.80	1.99	1.67
Med Mal, Other Liability, Product Liability - Claims Made	3.79	3.00	2.62	2.56	2.63	2.63	2.77	2.80	2.52	2.10
Med Mal, Other Liability, Product Liability – Occurrence	4.67	4.24	3.88	3.76	3.74	3.75	3.76	3.61	3.27	2.93
Private Passenger Auto	1.72	1.56	1.63	1.62	1.69	1.85	2.05	2.03	1.93	1.66
Reinsurance - All Other	2.89	2.71	3.07	3.66	4.05	3.86	3.92	3.89	3.35	2.53
Reinsurance - Nonproportional Assumed Property	5.93	5.18	4.83	4.60	4.40	4.43	4.44	4.33	4.11	3.63
Workers Compensation	3.92	3.82	4.41	4.94	5.24	5.17	4.91	4.58	4.07	3.46

[1] Utilizing exponential decay formula.



## Appendix VIII – Discount Factors by Line of Business and Accident Years

The table below lists the discount factors used to take nominal ultimate loss amounts and put them on a present value basis. The factors below are applied to unpaid loss and loss adjustment expense by line of business by accident year. They were derived by studying industry paid loss patterns by business line and accident year. In general, the discount factors are higher for more recent accident years. Longer-tailed lines of business (e.g. Workers Compensation) will have higher discount factors than short-tailed lines (e.g. Private Passenger Auto). For very short-tailed lines, it should be noted that the discount factors are not necessarily monotonic by accident year because there is generally very little unpaid loss data past year 3.

Discount Factors by Line	Most Recent Accident Year -----> Oldest									
	Y-0	Y-1	Y-2	Y-3	Y-4	Y-5	Y-6	Y-7	Y-8	Y-9
All Other Liability	6%	6%	7%	9%	12%	15%	8%	16%	15%	13%
Commercial Auto	7%	6%	5%	5%	5%	7%	4%	9%	9%	9%
Commercial Multi Peril	8%	9%	10%	10%	11%	11%	6%	12%	11%	11%
Homeowners/Farmowners	2%	2%	5%	6%	7%	8%	5%	9%	9%	9%
Med Mal, Other Liability, Product Liability - Claims Made	12%	9%	8%	8%	9%	9%	6%	11%	11%	11%
Med Mal, Other Liability, Product Liability - Occurrence	16%	14%	13%	13%	13%	14%	9%	15%	15%	14%
Private Passenger Auto	4%	4%	4%	4%	4%	5%	4%	8%	8%	9%
Reinsurance - All Other	9%	8%	10%	13%	15%	15%	9%	17%	16%	13%
Reinsurance - Nonproportional Assumed Property	20%	18%	17%	16%	16%	17%	11%	18%	18%	17%
Workers Compensation	12%	13%	16%	18%	20%	21%	12%	20%	19%	17%

We do not discount the losses for All Other Property due to data constraints and the short-tail nature of the business.

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## Reinsurance Sidecars: Moody's Five Principles

### Summary Opinion

Recent Florida legislation will dampen enthusiasm for sidecars in the near term. A near-doubling of cheap reinsurance capacity offered by the Florida Hurricane Catastrophe Fund will likely do two things — crowd out private reinsurers in Florida, thus reducing their need for sidecars, and create a potential knock-on effect on cat reinsurance prices worldwide, thus reducing the appeal of sidecars to investors. Of immediate interest is how this legislation will impact *existing* sidecars and their investors. Most sidecars were set up with the belief that cat reinsurance prices would be relatively attractive this year and next. Now that Florida legislators have thrown a wrench in that assumption, investors must brace for the possibility that risks in the portfolio will deviate from expected, or that business will be priced less attractively than expected. Alternatively, some deals may be wound up early.

Events in Florida underscore important differences between sidecars and cat bonds. Some have noted that a bigger Florida Hurricane Cat Fund will make some cat bonds better off, since the Fund inures to their benefit. By contrast, many sidecars — because of their quota share structures — will face greater “risk of change” because investors would share in any losses resulting from inadequate rates. Based on this, one may be tempted to generalize about the relative merits between sidecars and cat bonds. But the story isn't so black and white. While most sidecars we've seen do have some exposure to Florida home policies, many include worldwide or nationwide portfolios for multiple perils. By contrast, most cat bonds restrict themselves to narrower footprints (note: windstorm Kyrill) because non-indemnity triggers can be difficult to structure when risks are spread out.

With these gray areas in mind, we thought it helpful to outline five principles for sidecars and explain how they differ from cat bonds when it comes to risk. Furthermore, investors of traditional cat (re)insurers and sidecar participants alike will find Principle #5 useful, we think, as it describes our approach to evaluating a company's catastrophe portfolio and modeling practices.

### Sidebar on Sidecars and How We Rate Them

Sidecars broke into the mainstream in 2006, though they have been around for several years. Hurricane Katrina spawned a new generation of these vehicles, matching (re)insurers with investors who wanted to profit from high catastrophe reinsurance prices.

Generally speaking, a sidecar is a short-lived, special purpose reinsurer that has only one client — the sponsor. The sponsor is usually a (re)insurer that passes on a portion of its risk and premiums to the sidecar, often through a pro rata arrangement. The sponsor provides the underwriting expertise, investors provide the seed capital, which, along with their share of premiums, is placed in a collateral trust and earmarked for potential claim obligations to the sponsor (see **Exhibit 1 for more details**).

Sponsors like sidecars because they allow them to maintain or expand capacity, structure away reinsurance credit risk, and receive attractive fee income to boot, without having to tap the retrocession or reinsurance market. Reinsurance start-ups like them because they can add credibility with clients. Investors like them because they are an uncorrelated asset class, a way to enhance Sharpe ratios. And they can be structured to court a range of investors — hedge and private equity funds for common equity, CLOs and credit funds for subordinated loans, and banks and pension funds for senior securities.

To date, Moody's has rated about \$2 billion of sidecar debt. Our rating approach reflects both quantitative and qualitative considerations discussed in these Five Principles as well as nuances of each deal. Quantitatively, we compute the probability of default P(D) and expected loss E(L) to the debt using a stochastic financial model. This approach involves the following steps: (i) assessing the promise of interest and principal to investors; (ii) examining potential loss scenarios and their associated probabilities; (iii) calculating P(D) and E(L) relative to the promised interest and principal; (iv) comparing P(D) and E(L) to Moody's Idealized Cumulative Default and Expected Loss Rates with the same weighted average life, in order to derive a rating.

# Sidecars Are Not Cat Bonds

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## ***Familiar ground***

Sidecars have been around, in one form or another, since the events of 9/11 and even prior. The more well-known ones that emerged after 9/11 would be better described as joint ventures rather than sidecars. But a few that developed in the “private placement” market had strong resemblance to the sidecars of today.

Unlike cat bonds, these private placement vehicles emerged from direct negotiations between reinsurance companies and equity investors. The sponsors wanted to buy reinsurance protection from the capital markets, but wanted to do so on terms and conditions that were more familiar to them than those offered by cat bond contracts. The investors, not surprisingly, were specialists who had developed confidence and reinsurance expertise through their prior experience with cat bonds.

So how do today’s sidecars differ from cat bonds? At first glance, they are similar — both can be used to transfer cat risk to investors, both remove credit risk for the sponsor, both rely heavily on peril modeling, and both can offer multi-year contracts. But from the sponsor’s perspective, sidecars resemble traditional reinsurance companies — and differ from cat bonds — in three important ways.

First, most sidecars reimburse their sponsors for actual losses incurred — that is, on an indemnity basis — whereas most cat bonds today employ non-indemnity, index triggers.<sup>1</sup> Sponsors prefer indemnity contracts because they can avoid basis risk,<sup>2</sup> use reinsurance accounting rather than derivative accounting, and receive fee income through ceding and profit commissions. Importantly, indemnity contracts allow for broad inclusion of worldwide or nationwide portfolios, which would be difficult to accommodate in cat bonds with parametric or modeled triggers.

Secondly, sidecars have attracted new investors to this asset class, in addition to usual suspects such as cat bond funds. Sidecars, unlike cat bonds, allow for equity interests, which in turn leads to direct negotiation between equity investors and sponsors, greater customization, and deal features that can shift benefits and risks between stakeholders. Equity investors may be guided by cash flow models that help them negotiate to ROE targets, which often exceed 20% annually. Moreover, sidecar debt is often issued as loans rather than bonds, which explains why CLO managers are among the most prolific investors in sidecar debt. These loans often provide for mandatory prepayments under certain circumstances, which means lenders face reinvestment risk but they don’t have to wait until final losses are determined before they get some of their money back.

## ***Quota share vs. excess-of-loss***

The third difference between sidecars and cat bonds has to do with how risk is transferred to investors. Sidecars generally use quota share (QS) reinsurance arrangements to transfer risk to investors because equity investors want to share in the upside. Cat bonds on the other hand use excess-of-loss (XOL) arrangements. In QS reinsurance, the reinsurer (investor) reimburses the cedant (sponsor) for a fixed percent of losses, in return for the same percent of premiums, net of a ceding commission. In XOL reinsurance, the reinsurer protects the cedant against a layer of losses above a certain level (attachment point), up to some other level (exhaustion point), in exchange for an agreed consideration. There is no sharing of premiums.

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1. *Cat bonds can be structured with various types of payment triggers. A payment trigger determines whether a natural catastrophe qualifies for coverage and if so, the payments due to the sponsor from the cat bond vehicle.*

*Indemnity triggers mirror traditional reinsurance contracts because payments are based on the actual size of losses incurred by the sponsor. Sponsors like this approach because they can avoid basis risk, which is the risk that the payout determined by the trigger calculation will differ from the actual loss incurred by the sponsor. With indemnity triggers, however, investors need to fully understand the sponsor’s portfolio and trust that the sponsor will settle claims in a way that will not disadvantage them. Because of these complications to investors, many cat bonds today use index-based triggers.*

*Index-based triggers expose sponsors to basis risk but increase transparency to investors. These triggers fall into three broad categories: industry-loss, modeled loss, and parametric indices, or some hybrid of these. With industry-loss indices, payments are triggered by an estimate of the aggregate insurance industry loss from a catastrophe event, where the estimate is derived from a reporting service such as Property Claim Services (PCS). Modeled loss indices are similar, except that the estimate of industry loss (or the sponsor’s loss) is based on a vendor’s catastrophe model. A modeled loss is calculated by running the reported physical parameters of a catastrophe (e.g., wind speed of a hurricane) against the vendor’s database of industry exposures or against a predefined synthetic portfolio that approximates the sponsor’s exposures. With parametric indices, payments are triggered simply by the occurrence of a catastrophe with certain physical parameters (e.g., magnitude and location of an earthquake).*

2. *Basis risk is the risk to the sponsor that the payout determined by the trigger calculation will differ from the actual loss incurred by the sponsor.*

Each form of reinsurance speaks to different motivations, which investors should be aware of. Cedants use QS as a form of capital substitute to enable them to maintain or increase writings which would otherwise require an increase in capital and reserves. Cedants use XOL as a form of protection against large single losses or a large accumulation of losses.

QS and XOL also differ in the extent of coverage provided to the cedant. QS not only reimburses the cedant for large losses but for small losses too, without any loss limits per risk or event. QS also provides protection to the cedant against (what underwriters call) the “risk of change”, which means that the reinsurer (investor) would share in losses resulting from inadequate rates charged by the cedant (sponsor).

So which type of reinsurance offers greater alignment of interests? On the surface it would appear to be QS because there is a sharing of fortunes between parties. But the sharing isn’t symmetric. The reinsurer often shares its profits with the cedant via a profit commission, but it usually isn’t allowed to share its losses. Further, the ceding commission may — and often does — exceed what is merely needed to cover the cedant’s operating expenses. XOL contracts also provide partial alignment of interests depending on the level of retention; the cedant has incentive not to lose all its money below the attachment point. For both QS and XOL, reinsurers (investors) must ensure that the cedant (sponsor) keeps enough “skin in the game” (Principle #3). Furthermore, it goes without saying that the stronger a cedant’s risk management practices, the better off the reinsurer will be.

Enough background. Here are our five principles for sidecars. Just be mindful that sidecars (and cat bonds) come in many flavors.

## Moody’s Five Principles for Analyzing Sidecars

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### **PRINCIPLE #1: CAT MODELING IS DONE BY MATH, BUSINESS IS DONE BY PEOPLE. SIDECARS ARE A MIX OF BOTH.**

Put another way, sidecar participants see value in direct negotiation. All else equal, debt investors are better served by an equity investor who is knowledgeable about reinsurance to ensure a ‘fair fight’ during negotiations. For this reason, Moody’s begins its rating process by placing ourselves, hypothetically, on the opposite side of the negotiating table: Why does the sponsor prefer this treaty structure? What reinsurance sits below and above this reinsurance contract? Are the ceding and profit commissions reasonable? What does the ceding commission say about the diversification of the underlying portfolio? (In traditional markets, ceding commissions are generally higher for better diversified portfolios.)

### **PRINCIPLE #2: STRUCTURAL FEATURES REGULATE BEHAVIOR.**

Structural features in sidecars are often just business rules for traditional insurance concepts like operating leverage, reserve leverage, and reserve development. These rules are established upfront and regulate the behavior of the stakeholders. Just as regulators would step in — to restrict dividends, to limit business written — if certain metrics were breached at an insurance company, the structural features do the same for the sidecar. And just as regulators look out for the best interests of the policyholder, the structural features look out for the best interests of the sponsor. The difference is that the parties can negotiate these features to shift some of the benefits (and risks) from the sponsor to the investors.

A popular feature among sidecars we’ve seen is a minimum collateral test. The test is formulaic. The idea is that if the sidecar doesn’t have enough capital to meet this test, the amount of risk ceded to the sidecar will be reduced and payments to investors will be restricted. Sponsors view the test as protection; equity investors view it as a constraint. Debt investors view the test with more ambivalence. A restrictive test would limit the risk that the sidecar can take on — a credit positive. But if the test is designed with a large reserve cushion to protect the sponsor, more of the investor’s money will be tied up in the vehicle for a longer period of time, and more money will be exposed to extension and commutation risk (Principle #3).

### **PRINCIPLE #3: SIDECARS AND CAT BONDS ARE NOT THE SAME WHEN IT COMES TO RISK.**

Sidecar investors are exposed to various risks. Modeling risk is discussed in Principle #5. Risk of change is discussed in Principle #4. Four other risks are discussed here. Cat bonds are also exposed to these risks, but differ in how they address each one.

**Adverse selection** is the possibility that the sponsor might pass on the bad parts of its portfolio to investors and keep the good parts for itself. For sidecars, this may be mitigated by including the sponsor’s full portfolio (e.g., all property

cat business worldwide) or by establishing specific rules to govern the selection of qualifying business. For cat bonds with parametric or modeled triggers, including the full portfolio may prove tricky if risks are spread out.

**Moral hazard** is the possibility that the sponsor might have less incentive to limit its losses once it has transferred the risk to investors (e.g., relaxed underwriting policy or relaxed claim settlement practices). For sidecars, this may be mitigated by using a quota share structure. Profit commissions can provide further incentive for the sponsor to underwrite business carefully. But again, the sharing of fortunes isn't symmetric; it's important to check that the ceding and profit commissions are reasonable (Principle #1). For cat bonds, moral hazard may be mitigated by having the sponsor retain a percentage of losses in the reinsured layer (i.e., coparticipation). For both indemnity cat bonds and sidecars, the wording in the net retention clause (warranty) is critical, especially limitations on what reinsurance the sponsor can buy on its retained share, to ensure it has enough "skin in the game".

**Extension and commutation risk.** It could take years to determine exact losses following an event like Katrina. If there is a delay in repaying investors while losses are determined, an investor's annual rate of return will be reduced (extension risk). On the other hand, if obligations between the sponsor and investor are settled prematurely based on the sponsor's loss estimates, investors face the risk of overestimation (commutation risk). For indemnity contracts, whether sidecars or cat bonds, extension risk may be mitigated by payment/coupon step-ups while losses are determined; commutation risk may be mitigated by using an independent party to verify loss estimates or by providing an avenue for arbitration. Regardless, the commutation process will be subjective (which is why we put a probability distribution around the tail in our rating analysis). For this reason, many cat bonds today employ non-indemnity triggers that allow parties to determine quickly and objectively whether a payment is triggered and how much.

**Deviation from the Expected Portfolio:** As the sponsor writes new business, the risk in the portfolio could deviate from what was contemplated at inception. Three strategies for controlling this risk are: 1) using rules to define the exact contracts or exposures which can be included in the portfolio, 2) compensating investors for the extra risk they assume, 3) using trigger resets to "refresh" the deal periodically.

The first strategy has limitations because sponsors cannot always control how many or which contracts they write; it depends on their clients' needs. But most sidecars and cat bonds do restrict the lines of business or geographies that can be included in the portfolio.

The second strategy is inherent in sidecars with quota share structures. If the sponsor grows the risks in the portfolio, and presumably collects more premiums for those risks, then the investor will share in those premiums as well. Of course, if the sponsor charges premiums that are inadequate for the extra risk, then investors will not be sufficiently compensated for the extra risk (Principle #4).

The third strategy — use of periodic trigger resets — is an important distinction between sidecars and cat bonds. Cat bonds may use them, sidecars generally don't. Trigger resets keep the probabilities of debt attachment and exhaustion constant from year to year, no matter how much more (or less) business the sponsor writes or what losses are incurred. Some sidecar features may partially reset the deal, but the resets are never perfect because of competing interests. For example, suppose large losses in year 1 reduce equity capital to \$1. Clearly, the equity investor will want to write as much business as possible in year 2 to try to recoup his losses (though rules may prevent him from doing so) rather than keep the probability of debt attachment constant. But lack of trigger resets can also be a credit positive in sidecars because retained earnings in one year can be carried over to the next.

### **Example: How Trigger Resets Affect Rating Math**

**Exhibit 2** provides further evidence that sidecars do not generally have constant probabilities of attachment. The graphs show which year of losses — year 1, year 2, or year 3 — correlate most to the probability of default to debt principal (ignoring interest and other considerations for the moment). Each graph shows rank sum correlations based on 100,000 simulation scenarios. Note that the year 2 loss matters most for the sidecar with no trigger reset. By contrast, all three years of losses matter equally for the cat bond with trigger reset.

Constant probabilities of attachment and exhaustion can make the math simpler. **Exhibit 3** shows an ad hoc way of deriving the probability of default on debt principal, assuming the sidecar has perfect trigger resets and ignoring interest payments and special features (which we believe are unrealistic assumptions). The approach has significant

limitations, but it may be remotely useful for those who do not have access to the deal model. Our preferred approach is to run simulations against a financial model (or deal model) to derive the probability of default P(D) and expected loss E(L) (relative to the promised interest and principal) over a multi-year horizon, allowing structural features to play out in the model. P(D) and E(L) are then mapped to Moody's Idealized Cumulative Default and Expected Loss Rates with the same weighted average life in order to arrive at a rating. Our default and expected loss rates can come out higher or lower than those derived using the ad hoc approach, depending on the structure and loss assumptions. (Our ratings also contemplate other risks discussed in these Principles, some of which cannot be easily quantified.)

#### **PRINCIPLE #4: "RISK OF CHANGE" IN PREMIUM LEVELS AFFECTS SIDECARS**

Sidecars with quota share structures are exposed to what underwriters call the "risk of change", meaning that the sidecar would share in any losses stemming from inadequate rates charged by the sponsor. This risk is magnified by recent changes to the Florida market, which will likely have a knock-on effect on cat reinsurance prices worldwide. Sponsors may be forced to charge less for the same risks, and pass on correspondingly lower premiums to their sidecars. Sidecars most affected are those that have significant exposure to Florida home policies through underlying quota share contracts (rare for sidecars we've rated) or XOL contracts that overlap with the Florida Hurricane Cat Fund. XOL reinsurers/sponsors may respond by writing the coparticipation portion of the Cat Fund layer (less volume), reinsuring layers above the Cat Fund (lower rate on line), or shifting capacity to other regions like the Northeast (lower rate on line and change in risk profile).

In our ratings, we commonly dial back the sponsor's rate (and reinstatement premium) assumptions. In deciding how much to dial back, we find it useful to have knowledge about the portfolio's layer profile (aggregate limits of liability plotted against attachment points and against renewal dates by geography), a rough sense for who the underlying clients are, and a breakout of underlying lines (residential/commercial/surplus/marine/retro line split). For a particular territory and peril, rate-on-line should generally be higher for lower attachment points. Furthermore, rate assumptions will be less certain for mid-year 2007 renewals (and beyond) versus Jan '07 renewals. Cat programs for several large domestic insurers renew closer to mid-year, while most pro-rata business, especially Florida, also renew at mid-year.

A pricing squeeze directly impacts sidecars but not cat bonds, but a loosening of terms and conditions impacts both indemnity cat bonds and sidecars. In a softening market, cedants will not only demand lower prices but also more favorable contract terms. One enhancement that reinsurers may be willing to offer is coverage for Extra Contractual Obligations (ECO). ECO refers to (usually) punitive damages awarded by a court against a (re)insurer above and beyond the coverage provided by the (re)insurance contract, typically for bad faith, fraud or negligence when dealing with a claim (we're including Excess of Policy Limits (XPL) claims here). Sidecar investors usually have to follow all original settlements, meaning they are on the hook for their share of ECOs and, in some cases, compromise and ex gratia payments as well. This is important because catastrophe models do not explicitly account for these extra contractual claims (see Principle #5).

#### **PRINCIPLE #5: CAT CURVES EMBED 'RISK ON RISK': OUR FOUR C'S**

Industry catastrophe models estimate insured losses based on *estimated* damages (vulnerability function) from *estimated* hazards (Mother Nature) on *estimated* exposures (company's data). This layering of 'risk on risk' suggests that model outputs are highly uncertain.

Model outputs are often summarized in the form of a curve that shows the probability 'p' that a given loss 'L' will be exceeded. 'L' could be annual losses from a single catastrophe occurrence (in which case it is called an Occurrence Exceedance Probability (OEP) curve) or annual losses from multiple catastrophe events (in which case it is called an Aggregate Exceedance Probability (AEP) curve). We use the AEP curve in our ratings. The point is that both 'p' and 'L' are uncertain.

So how do we reflect this 'risk on risk' in the AEP curve? For sidecars, we adopt a "Four C's" approach — Composition, Calibration, Conservatism, and Comparison.

- **Composition** (or more accurately decomposition): **Exhibit 4** shows a combined (all perils, all regions) AEP curve decomposed into contributions from each peril-region zone. European Windstorms and U.S. Hurricanes contribute the lion's share of the risks in this example, and more so as you move into the tail of the curve. One question to ask ourselves is whether the moderate extent of diversification justifies the ceding commission paid to the sponsor. This graph provides leads for further inquiry. For example, data quality tends to be better in the U.S. than in other

parts of the world but if the sponsor uses aggregate level models, which rely on industry average assumptions about property characteristics rather than property specific information, then the benefits of better data are negated. If the portfolio has significant exposure to UK winter storms and flooding, detailed location data should be collected because models can be very sensitive to the location of the risk. Data quality tends to be less detailed in other parts of Europe and problematic in countries like Japan where buildings are numbered by the order in which they're built.

- **Calibration:** Returning to our example, since U.S. Hurricane is one of the biggest perils, it would make sense to check where the historical or pro forma losses from Hurricanes Katrina/Rita/Wilma (“KRW”) fall on the curve. Our sense is that a scenario like KRW could happen as frequently as once in every 15 years. If the sponsor’s AEP curve suggests something more remote, we would likely calibrate (dial up) the curve so that KRW falls within a 15 year return period.
- **Conservatism:** **Exhibit 5** is a series of questions we ask sponsors to evaluate their level of conservatism (or lack of conservatism) in their aggregation management and cat modeling practices. Readers will find the commentary helpful, we think, especially the background information on aggregation management, unmodeled elements (Question I.4), and the difference between aggregate level and detailed level models (Question I.5). Here are some rules of thumb we use to decide how much to penalize or give credit to sponsors for (‘+’ means penalize or dial up their loss curve, ‘-’ means give credit or dial down their loss curve):
  - Use of aggregate level models, not detailed level models, for pricing and/or aggregation management: (+5%-10% for pricing, +5-10% for aggregation management);
  - Aggregation methodology: lack of zonal limits (+10-20%), aggregating exposures at a peril-region level first before convoluting those curves to generate the overall curve (-5%);
  - Secondary perils that can be modeled but are not (+% varies depending on a comparison of modeled results with and without these secondary perils turned on);
  - Secondary uncertainty, demand surge/loss amplification, near-term climate assumptions: penalized if these features are not turned on (+% varies depending on a comparison of modeled results with and without these features switched on);
  - Unmodeled elements: (a) unmodeled perils and regions for which commercial models are available (+% varies depending on amount of exposure), (b) unmodeled perils and regions for which commercial models are not available (+% varies depending on amount of exposure), (c) unmodeled elements of modeled contracts (+3% for loss adjustment expenses, +5% for ECOs and ex gratia), (d) unmodeled classes (+% varies depending on amount of exposure);
  - Low resolution data (+5-10%), lack of procedures to check for under-reporting of sums insured (+5-10%), lack of rigorous exposure adjustments to data (+5-10%).
- **Comparison:** Finally, we compare a sponsor’s AEP curve to that of another company with a similar portfolio. To do so, we normalize each curve by dividing dollar losses by the sponsor’s projected annual premiums. If Company A’s curve lies below Company B’s curve, and assuming they have very similar portfolios, then Company A may be understating modeled losses or making overly optimistic rate assumptions.

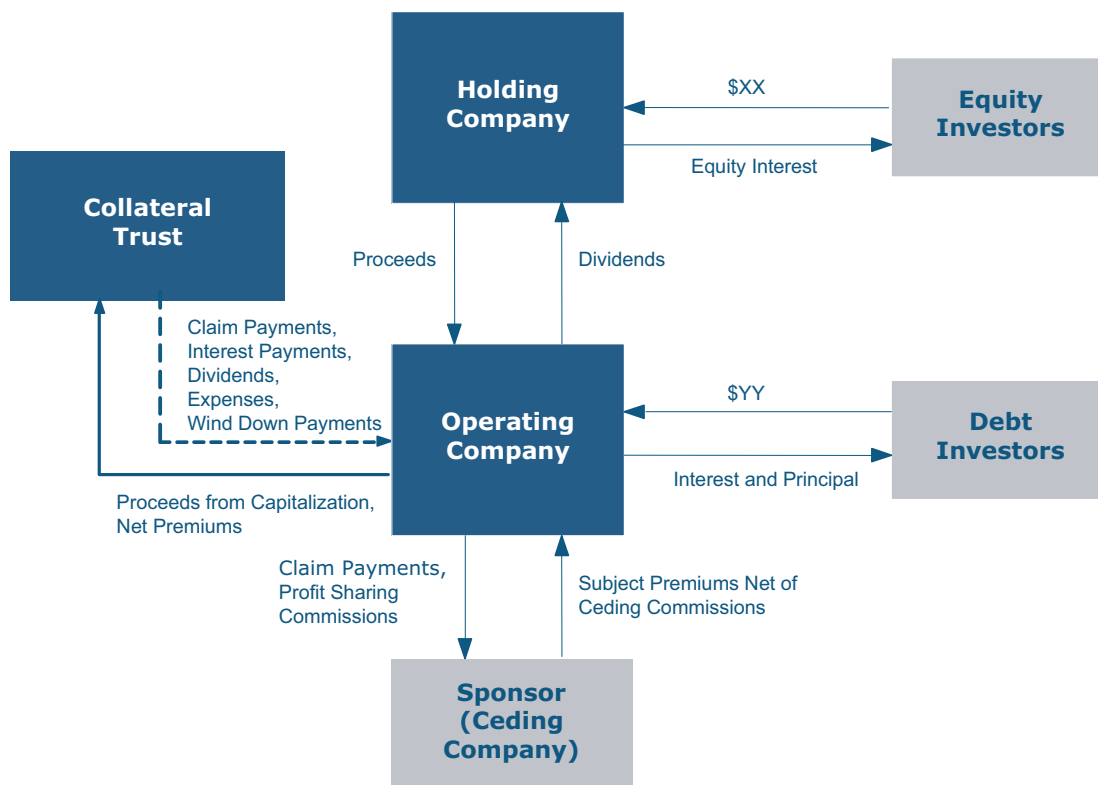


## Exhibit 1 One possible corporate structure for a sidcar

Sidcars can be used by sponsors, typically (re)insurance companies, to transfer insurance risks to investors. One popular corporate structure for sidcar transactions is shown below. A new holding company, operating company, and collateral trust are set up. Investors capitalize the vehicle. The operating company (sidcar) and sponsor enter into a reinsurance contract whereby the sponsor passes on a portion of its risk and premiums to the operating company, often through a pro rata arrangement. The sidcar relies exclusively on the underwriting and claims expertise of the sponsor. In exchange for this expertise and as reimbursement for underwriting expenses, the sponsor deducts a ceding commission from the sidcar's share of premiums. In addition, the sponsor will usually receive a profit commission to the extent the ceded business is profitable.

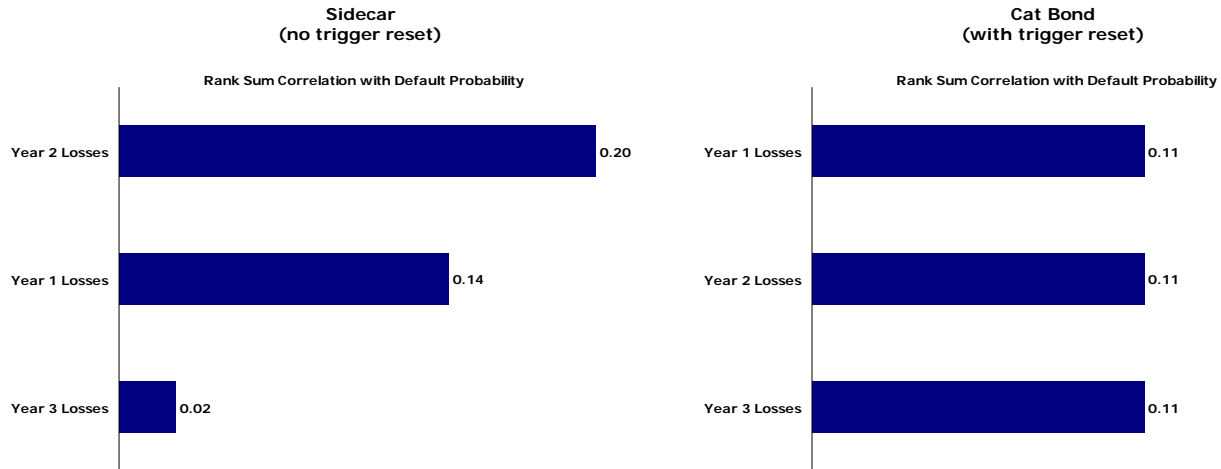
The initial proceeds from investors, along with the sidcar's share of premiums (net of ceding commissions), are deposited into the collateral trust. As losses are incurred, money is funneled out of the trust to pay the sponsor for the sidcar's share of losses. Trust funds can be released to pay interest and dividends, and to return capital to investors, only if amounts in the trust exceed amounts specified by predefined rules. These rules are intended to ensure there are enough funds in the trust to reimburse the sponsor for losses (see Principle #2). If trust funds fall below certain thresholds, the amount of business ceded to the sidcar may also be reduced going forward.

The reinsurance contract between the sponsor and sidcar may cover up to two underwriting years, but it varies. The sidcar may have the option to extend the deal by one additional underwriting year if equity investors lose money in prior years. Once the underwriting periods end, the capital structure begins to unwind and capital is gradually returned to investors based on predefined rules. After a certain loss development period, obligations between the sponsor and sidcar are extinguished through a commutation (see Principle #3).



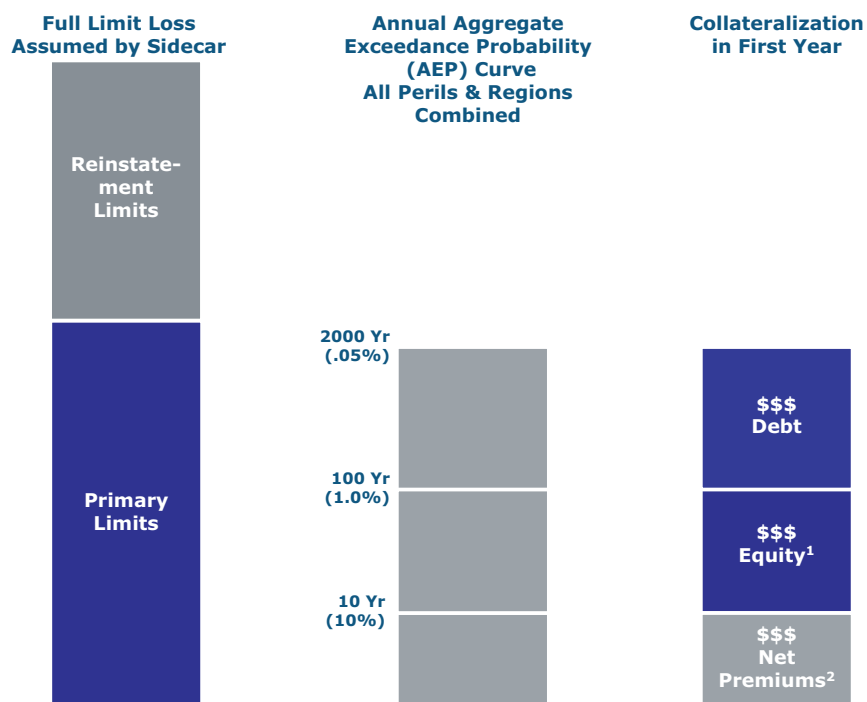
## Exhibit 2 Sidecar (no trigger reset) vs. Cat Bond (with trigger reset)

Each diagram shows — based on 100,000 simulation scenarios — the rank sum correlations between the probability of attaching the debt within three years and the year 1, year 2, and year 3 losses (ignoring other risk factors for the moment). For the sidecar without trigger resets, the year 2 loss matters most, but losses in all three years matter equally for the cat bond with trigger resets. This is further evidence that sidecars generally do not have trigger resets (i.e., constant probabilities of attachment) over the life of the deal.



### Exhibit 3 Wrong way of analyzing most sidecars, but a starting point

Suppose a sidecar has debt that attaches at a 1-in-100 year annual aggregate loss (1% per annum) **in the first year**. The weighted average life of the debt is 2 years. The sidecar doesn't have a periodic trigger reset, but let's assume it does. In other words, the probability of attaching the debt is somehow held constant for both years. The probability of surviving the first year would be 99%. Given you survive the first year, the probability of surviving the second year would be 99%. The probability of surviving both years is  $(99\%)(99\%) = 98.0\%$  and the probability of failing (attaching the debt) within two years =  $1 - 0.98 = 2.0\%$ . Mapping this to Moody's Idealized Default Rates, with a two year horizon, would yield a rating of Ba1 (assuming we only cared about the probability of default, not expected loss, and we didn't care about any other considerations). Again, we emphasize this approach would be wrong because sidecars generally do not have trigger resets, but it offers a starting point, particularly to those who do not have access to the deal model (financial model). Our preferred approach is to run simulations against a financial model to derive the probability of default and expected loss relative to promised interest and principal over a multi-year horizon, allowing structural features to play out in the model. These numbers are then mapped to Moody's Idealized Default and Expected Loss Rates assuming a time horizon equal to the weighted average life. Our default and expected loss rates can come out higher or lower than those derived using this ad hoc approach, depending on the structure and our loss assumptions.



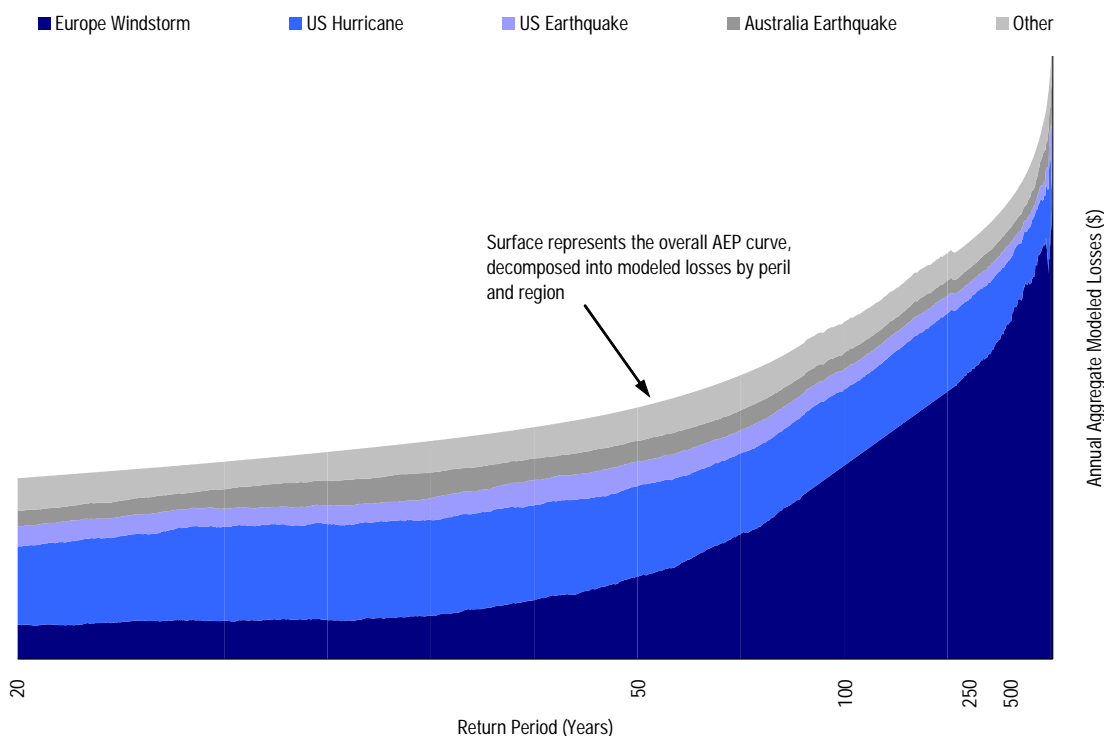
1 Equity is net of transaction costs.

2 Net premiums are net of estimated acquisition costs and ceding commissions.

## Exhibit 4 Composition/Decomposition of an Annual Aggregate Exceedance Probability (AEP) Curve

Below is an example of an annual Aggregate Exceedance Probability (AEP) curve. The curve summarizes the model output generated by industry vendor models. It shows the probability (x-axis) that aggregate losses (y-axis) will be exceeded in a single year. The exceedance probability (x-axis) is expressed as a return period, which is just the reciprocal of the exceedance probability. For example, a return period of 100 years means that losses corresponding to that point are expected to be exceeded once in 100 years. An AEP curve can be created for a single peril-region (e.g., Florida hurricane) or for all perils and regions combined (i.e., overall AEP curve). Most often, we will use the overall AEP curve in our financial modeling.

It is helpful to decompose the overall AEP curve into losses from individual peril-regions so that we can see where most of the risk is coming from. If the company provides Moody's with AEP curves for individual peril-regions, we can use those individual curves to decompose the overall AEP curve. This process is performed using Monte Carlo simulation, assuming independence between each curve. So for each iteration, the overall simulated loss is equal to the sum of individual simulated losses for each peril-region. In that way, the overall simulated loss is decomposed into component losses from each peril-region. We then use moving averages to smooth out the component losses in order to plot the graph below.



## Exhibit 5

### Moody's questionnaire regarding catastrophe modeling and aggregation management practices

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#### I. AGGREGATION MANAGEMENT

[The company (sponsor) will sometimes limit its risk appetite (e.g., self-imposed liability limits) for different territories and perils. The aggregation management process accumulates exposures across all business lines to ensure that the company hasn't unknowingly exceeded its predefined risk appetite. In sidecar transactions, the process also addresses proper identification of contracts/treaties falling within the relevant portfolio and the way in which results from different models, for different perils and territories, are combined to create the overall annual Aggregate Exceedance Probability (AEP) curve. Ideally, the aggregation management process for a sidecar transaction should resemble that used by the sponsor on a company-wide basis.]

**1) What controls are in place to ensure correct identification of contracts that fall within this transaction?** [Red flags: legacy IT systems, lack of third party verification.]

**2) How do you define your risk appetite? Do you set maximum liability limits for a particular peril, region, or peril/region combination?** [Ideally, limits should be fairly balanced across perils and regions, without any one peril or region dominating the others. Note that the company may set limits for exposures aggregated across all business lines, some of which may fall outside the sidecar portfolio.]

**3) What percent of the exposures, by premiums and liability limits, are NOT modeled using commercially-available models?** [A high percentage requires further inquiry. See Question I.4 below.]

**4) List exposures, perils, regions, and contract elements that are not modeled. As % of policies/contracts, % premium, % limits? How do you account for them?** [Some companies use gross-up factors for different unmodeled elements; others apply a load to the model output. We cover secondary perils in IV.3]

**a) Unmodeled perils/territories for which commercial models are available?** [Exposure may be minimal but verify.]

**b) Unmodeled perils/territories for which commercial models are not available?** [e.g, flood (other than storm surge due to US Gulf and East Coast hurricanes and UK coastal flooding due to Euro winter storms), freeze in Europe, liquefaction in Japan, landslides from earthquakes in all regions, China earthquake, meteors, volcanoes, riots, etc.]

**c) Unmodeled elements of modeled contracts?** [e.g., contingent business interruption, multiple locations, LAE, hazardous waste cleanup, bylaws, denial of access, debris removal, power outages, ECOs, XPL, ex gratia payments, etc.]

**d) Unmodeled classes?** [e.g., retro, ILW, marine, offshore energy, aviation, etc.]

**5) Do you use detailed level models or aggregate level models for aggregation management?** [Aggregate models like AIR CATRADER or RMS ALM run on data that doesn't contain property specific information. They use industry average assumptions about construction, occupancy, age, etc., or prorate an industry modeled loss based on the portfolio's exposure in a given region. Aggregate models may be appropriate if the exposure profile resembles that of industry averages, which means that the portfolio should contain a large number of risks and be well diversified. Detailed models like AIR CLASSIC/2 or RMS DLM run on property specific information inputted by the user. This information can include the address, property characteristics, property values, and policy details. A company may use detailed models for pricing but aggregate models for aggregation management. Tradeoff between the two types of models? Detailed models take 2 days to run, aggregate models take 2 hours. (Speed of underwriting can be an important differentiator in competitive markets.)]

**6) How do you derive the overall annual Aggregate Exceedance Probability (AEP) curve for all perils and regions combined?** [Conservative way: Generate AEP curves (i.e., aggregate exposures) for individual peril-regions first, and then convolute those curves (using ReMetrica or some other simulation/DFA tool), assuming independence, to generate the overall AEP curve. Less conservative way: Aggregate all perils and regions simultaneously to derive the

overall AEP curve. Why is the former path more conservative? Because you are assuming, for example, that a Florida hurricane can wipe out half the limits on a treaty that has no reinstatements and then a subsequent earthquake can wipe out full limits on the same treaty, even though only half the limits would be available to cover the earthquake. You would also be assuming that a Florida hurricane can wipe out limits on a treaty in September (possible), a California earthquake can wipe out reinstated limits on the same treaty in October (possible), and a Northeast hurricane can wipe out limits again in November (impossible unless there is a second reinstatement).]

**7) Follow-up question: how many simulation draws do you use to create the overall AEP curve?** [We want enough draws to capture extremely infrequent events. Something north of 250,000 draws may be reasonable.]

## II. OVERVIEW OF CAT MODELING PROCESS

**1) How many people make up the cat modeling and aggregation management teams and what's their level of experience?** [Majority of contracts may be underwritten during concentrated renewal season(s), which places large demands on resources during short periods of time.]

**2) Quantify the stability of your book, as best you can.** [If a (re)insurer has long standing relationships with clients, it may have more clout to impose high data standards, even as the market softens.]

**3) Do you remodel all contracts submitted to you, even renewals?** [Familiarity with a contract or lack of resources may encourage shortcuts.]

**4) Describe the workflow — from submission to modeling to aggregation management to pricing — and any feedback loops.** [Check for missing links and active communication. Aggregation management team should be involved early. If a contract/treaty would cause the company to exceed its risk appetite, there would be no need to underwrite it. The sooner modelers and actuaries get involved in the submission process, the better the chances of getting timely and sufficient data. ]

**5) What would cause you to walk away from a submission (other than price)? What % of submissions do you quote and % quoted but lost** [Some companies walk away because of poor data, the broker, etc. Quoting 100% of submissions would raise eyebrows.]

**6) Do you do all the modeling and data cleansing in-house?** [Third parties may use different, perhaps less informed assumptions. If the modeling work is outsourced, strict guidelines and procedures must be well documented.]

## III. USE OF CATASTROPHE MODELS

**1) Why did you choose this model for a given territory and peril, and do you blend different results for different models for certain contracts?** [For reinsurers, the answer may be that most of their clients use a particular model. Some companies blend results from different models using weighting factors.]

**2) When do you use aggregate level models and when do you use detailed level models?** [see Question I.5. Detailed level models are preferred in general for pricing and aggregation management but this may not be possible given time constraints or poor data.]

**3) Do you assume a near-term or long-term view of landfalling hurricane frequency?** [Near-term view is more conservative.]

**4) What internally developed models do you use?** [If an internally developed model is used in lieu of a commercially available model, differences between the two models must be understood.]

**5) What post-model adjustments do you make to model outputs?** [Companies may adjust model outputs to account for client-modeled retrocession business, deficiencies in clients' data, and other soft factors.]

#### IV. USER ASSUMPTIONS FOR COMMERCIALY AVAILABLE MODELS

**1) Do you 'switch on' secondary uncertainty?** [Secondary uncertainty is the variability around a loss estimate given that a particular event has occurred. For example, there is uncertainty associated with converting wind speeds to damage levels in the models for hurricanes. This is becoming standard practice.]

**2) Do you 'switch on' loss amplification (RMS) /demand surge (AIR)?** [Claim costs following an extreme event tend to increase because of greater demand for materials and labor to repair damaged property ("occurrence demand surge").]

**3) Do you model all secondary perils? If not, what would be the difference in modeled results with all secondary perils switched on?** [Secondary perils are indirect causes of loss triggered by a main peril. Modeling firms also have industry modeled loss estimates with and without these secondary perils turned on, which may be helpful in deciding how much to adjust the sponsor's cat curves.]

**a) Storm surge following US Gulf and East Coast hurricanes?**

**b) Fire following earthquakes in Continental US and Japan?**

**c) Sprinkler leakage following earthquakes?**

**d) Coastal flooding in the UK triggered by European winter storms?**

**4) How do you allow for inuring reinsurance in the modeling process?** [Aggregate level models cannot give benefit for inuring per risk reinsurance (which may lead to some conservatism). Companies may use ad hoc approaches to reflect the benefit of inuring reinsurance and special contract features.]

#### V. EXPOSURE DATA

**1) Describe your data collection procedures and the age of your IT systems.** [Legacy IT systems may not be able to accommodate detailed data needed for modeling. Reinsurers often send out questionnaires to clients/brokers.]

**2) When you receive a submission, describe the types of "sanity checks" done to ensure accuracy of the data?** [e.g., market share check — industry has \$10 billion loss in Florida, client has 4% market share — but the client shows you a \$100 million modeled loss]

**3) Data quality and quantity:**

**a) In what percent of cases are exposures geocoded?** [Vendor models produce losses which vary significantly by address, even within a zip code, e.g. earthquake losses differ by soil type, coastal flooding in UK.]

**b) In what percent of cases are property characteristics (e.g., construction type, occupancy, age, number of rooms, floor space, shutters) captured in the data?** [There's no universal standard for coding these factors so the company may have to spend a lot of time to re-code them.]

**c) In what percent of cases are values for buildings, contents, business interruption captured in the data?** [Should be a given, but often isn't.]

**d) How do you ensure that the client isn't under-reporting sums insured? What adjustments do you make for underestimation?** [Under-reporting of sum insured, relative to replacement value, is a frequent problem because inflation is not estimated accurately.]

**4) How often do you go back to the client/broker/cedant with more questions about the data?** [High percentage may suggest adherence to high data standards or a need to make expectations better known upfront.]

**5) What exposure adjustments do you make on clients' data? On what % of the data?** [e.g., to account for expected exposure growth between the time the data was submitted to the in-force period of the contract; to account for expected underwriting changes going forward; to account for under-reporting of sums insured.]

**6) Do you model historical events for submissions and compare them with actual loss histories? On what % of submissions?** [Purpose: to check that the client's exposure data reasonably reflects loss potential.]



## Related Research

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### **Special Comment:**

[Reinsurance Side-Cars: Going Along for the Ride, April 2006 \(96863\)](#)

### **Special Report:**

[Moody's Approach to Rating New Catastrophe Bond Perils and The Securitization of Mortality Risk, September 2006 \(SF81860\)](#)

### **Rating Methodology:**

[Moody's Approach to Rating Catastrophe Bonds Updated, January 2004 \(SF31101\)](#)

### **Rating Actions:**

[Kepler Holdings Limited: Moody's rates Kepler Holdings' senior secured term loan \(P\)Ba2, February 26, 2007](#)

[Panther Re Bermuda Limited: Moody's rates Panther Re's loans — Baa3 Term A, Ba2 Term B, December 1, 2006](#)

[Concord Re Limited: Moody's assigns Ba2 to Concord Re's term loan facility, September 8, 2006](#)

[Flatiron Re Ltd.: Moody's assigns Ba1 to Flatiron Re's senior secured term loan facilities, August 24, 2006](#)

[Bay Point Re Ltd.: Moody's assigns \(P\)Ba2 provisional rating to Bay Point Re Ltd's senior secured term loan facility due 2010; outlook is stable, June 9, 2006](#)

[Cyrus Reinsurance Limited: Moody's assigns Ba1 to Cyrus Re's term loan facility, November 29, 2006](#)

[Cyrus Reinsurance Holdings SPC: Moody's rates Cyrus Reinsurance Holdings' senior debt Baa1, January 30, 2006](#)

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